

1 The Role of Pentecostal Church Leadership to the Covid-19 2 Pandemic in Zimbabwe

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5

6 **Abstract**

7 Pentecostal churches in Zimbabwe have large number of followers and these were also affected
8 by the Covid 19 pandemic which has been and is still torturing the entire world. These
9 churches have leadership structures at different levels ranging from national to smaller groups
10 of an assembly. There is need to understand the roles played by leadership at different levels
11 in fighting against the pandemic in Zimbabwe. The study used an online survey to reach out
12 to leaders and learn their efforts in managing the Covid 19 pandemic. The survey got insights
13 into encounters of the leaders with the pandemic as well as different roles which they played in
14 managing both the virus and their members.

15

16 **Index terms**— pentecostal churches; covid 19; pandemic; lockdown; world health organization; zimbabwe;
17 health.

18 **1 Introduction**

19 The Covid 19 pandemic has continued to affect global citizens socially and economically especially with no end
20 in sight (Sulkowski & Ignatowski, 2020). The pandemic is affecting the social and mental wellbeing in view
21 of restrictions which limit interactions such as visiting families and friends (Isiko, 2020). When restrictions are
22 relaxed, they still do not allow social norms such as handshakes making citizens uncomfortable. In an African
23 context activities such as weddings and funerals as well as visiting others in times of need (such as when they
24 are admitted in hospital) are important. The pandemic has posed limits to all of these causing psychosocial
25 pressures. Additionally, others have lost close relatives to pandemic while others have survived but suffering from
26 stigmatization due to fears by others to contract the virus.

27 Economic pressures have also added weight to these challenges (Deguma et al., 2020; Sulkowski & Ignatowski,
28 2020).

29 The pandemic has slowed down economic activities and growth with situation worse in developing countries
30 where resources were already limited. In other countries the pandemic came at a time when other challenges were
31 still affecting economies. For example, Zimbabwe had not yet recovered from the impact of Cyclone Idai which
32 had hit its eastern areas destroying roads and buildings as well as taking many lives in March 2019. Due to Covid
33 19 related slowdown of economic activities most businesses were incapacitated resulting in loss of employment and
34 in other cases reduction of salaries (Pavari, 2020). Some businesses completely failed to return to normal levels
35 of operation while most self-employed citizens were forced to spend even the capital during lockdown periods.

36 Churches were not spared as they suffered due to restrictions which only allowed small gatherings and worse
37 during total lockdowns (Isiko, 2020; Sulkowski & Ignatowski, 2020). This affected revenue of churches as collections
38 such as offerings were largely not possible while permitted alternatives such as virtual services could not equate
39 in participation to physical gatherings when situation is normal. Some of the members who remained active were
40 also among those whose income generating activities were adversely affected by slowed down economic activities.
41 Under normal circumstances, the church stands by members such as through visiting the sick, counselling,
42 charity works, supporting the bereaved and burying the dead. Due to the pandemic, most of these duties were
43 compromised causing challenges which included loss of membership, emotional disorders among members while
44 counselling was almost impossible and disruption of routines and unity of the church.

45 Even amidst these challenges, the church had to find ways of living with the situation and support its members,
46 needy communities as well as partnering with others. According to Alexander (2020), the hope and trust people

8 II. LEVELS OF LEADERSHIP OF THE PARTICIPANTS

47 have in churches makes them institutions to provide solace to millions affected by the pandemic for which
48 politicians have no answers. Successful involvement of the church relied on effectiveness of different levels
49 leadership across hierarchies. For T instance, in Philippines Catholic Bishops accepted vaccines and offered
50 churches as facilities for government vaccination program (Gopez, 2021). Continuation of activities even during
51 times of lockdown by possible means required strong commitment of leaders. The leaders were needed to make
52 sure that resources to keep churches running are available. Same time, leaders needed to work hard to ensure that
53 membership does not significantly reduce as members lose track during times of isolation. It is thus necessary to
54 understand the specific roles played by leadership from national down to much localized levels.

55 Pentecostal churches command huge membership in Zimbabwe. These include old ones such as Apostolic
56 Faith Mission (AFM) and ZAOGA as well a number of relatively new and emerging ones such as United in
57 Faith International (UFI) among others. By affecting these Pentecostal churches, the pandemic could affect the
58 faith of a huge proportion of citizens. Most of these churches have leadership levels which range from national,
59 provincial to assembly and small group level to ensure effective management of operations. This stratification
60 signifies different levels of interventions which need to be understood to appreciate the role played by Pentecostal
61 churches in managing impacts of the pandemic. This dimension is lacking in literature and a study in this
62 direction would help the nation to understand the role played by church leadership in socio-economic wellbeing
63 of the country.

64 2 II.

65 3 Datasets and Methods

66 4 a) Data collection

67 The study focused on role of leaders of Pentecostal churches in Zimbabwe thus data collection was confined to the
68 bounds of the country. Due to Covid 19 restrictions, physical collection of data from church leaders is still not
69 possible. Furthermore, the restrictions make it difficult to gather information from Pentecostal church leaders in
70 different parts of Zimbabwe. The use of online survey was found to be the most effective as it allowed collection
71 of data without physical contact thus not breaking rules set by the country to control the spread of the virus.
72 The method was also found to be cost effective as it did not require travel while it accessed respondents from
73 different parts of the country. The online survey consisted of 14 open ended questions and 1 guided one which
74 basically lured for information about the efforts made to ensure that churches did not collapse, the assistances
75 that were rendered to the government, church members and communities as well as the challenges encountered
76 during these efforts.

77 5 b) Data analysis

78 Data from different respondents were quality controlled before they were used for analysis. This included
79 reliability and consistence tests. Quality data were then sorted according to the question they were responding
80 to and deductions were made from them qualitatively. For each question, analysis included grouping of similar
81 responses into one theme to allow good flow of resultant descriptions and discussions. Even responses from
82 few individuals were not ignored as they could entail extra ordinary efforts which could also be unique. The
83 study assumed that all the participating church were in their best level of operation before the pandemic such
84 efforts made during the Covid 19 era were mainly directed at countering its negative impacts. The study also
85 assumed that restrictions imposed by the government affected all the churches equally although impacts may
86 vary depending on factors such as resource base and membership sizes which vary between the churches.

87 6 III.

88 7 Description and Discussion of Findings a) Characteristics of 89 respondents i. Consent to participation

90 A total of 786 responses were received with all respondents indicating that they participated willingly (Figure
91 1). Forced participation has effect of causing findings not to be trusted. In our view 786 was a good number
92 of responses given that the survey was online based which required internet or data for connectivity while there
93 were no resources to support participants in this regards. It is not easy to get that number of willing participants.

94 8 ii. Levels of leadership of the participants

95 The proportion of participants who have leadership roles at national level was equal (30%) to that who lead at
96 smaller group at assembly level (Figure 2). This distribution was important because national leaders oversee
97 activities of the entire church while smaller group levels are where most of the interactions and activities occur.
98 The responses also indicated the general involvement Provincial, District and Assembly leadership. Most of the
99 leaders indicated that fear is strongly associated with lack of or limited faith. They signalled that fear measures
100 appreciations of biblical principles and overall trust in God. In support of this, one of the respondents indicated
101 that when fear dominates, people will be praying with their eyes open instead of focusing on communicating with

102 God. There were also opinions that in order for people to pray freely, they must be safe. A notable number of
103 respondents expressed that 'safety comes first' in every situation.

104 **9 c) Efforts by leadership to manage fears of the pandemic in 105 members**

106 Ensuring following of WHO and government's guidance and alerting members to avoid complacency gave them
107 some feeling that their safety was guaranteed. This reduced fears among those members were attending services
108 whenever restrictions were relaxed. Others made use of teachings to assure members that as long as they take all
109 precautions, God was going to keep them safe. Leaders of most churches also introduced regular online teachings
110 and services to raise the faith of members. They also sent biblical scriptures and messages to encourage them to
111 ensure good relationship with God and at same time have knowledge and faith in that the Lord is their salvation
112 and shepherd. When risk was high, leaders generally asked members to stay at home and continue praying to
113 God as usual. To ensure constant communication with members other leaders introduced zoom or Microsoft
114 Teams meetings and counselling sessions. Virtual prayer sessions were also used to encourage members to submit
115 to God their cries while they were sticking to recommended health guidelines.

116 **10 d) Effect of the pandemic on attendance to services and other 117 gatherings even when restrictions are relaxed**

118 There was limited understanding of the Covid 19 at the onset due to limited awareness. Some of the decisions
119 such as moving into the first lockdown were abrupt causing confusion and fear among most church members.
120 Adding to the confusion were also diverging sentiments about the virus as information was coming even from
121 unverified sources but still reaching to the members. In order to reduce risk a big number started not to attend
122 services even before lockdowns were declared. Most church leaders indicated that there are still some members
123 who never visited church and other gatherings since the declaration of the first lockdown in Zimbabwe a year
124 ago (March 2020). Some leaders even stated that as much as 60% of their church members had chosen to stay
125 away for safety. Therefore, the decline in attendance has remained sustained even in the presence of periods of
126 relaxation of restrictions.

127 **11 e) Steps taken by leaders to restore attendance and partici- 128 pation to the usual level**

129 A number of leaders indicated that they invited health experts to educate members of departments responsible for
130 health and counselling. In other churches and assemblies they made sure that health and counselling departments
131 are manned by health experts who are also members for correct interpretation of stipulated guidelines. In order
132 to be fully compliant church leaders organized resources needed for the health department. The idea was that
133 members who had chosen to abstain would only start to attend when their

134 **12 Global Journal of Management and Business Research**

135 Volume XXI Issue V Version I Year 2021 () A safety was guaranteed. Other churches sent bulk messages
136 to members giving assurance of safety and also made use of online follow ups. Although in some cases they
137 experienced resistance, other leaders introduced home visitations for face to face interactions with abstaining
138 members. Other leaders promoted vaccination to boost the immune systems of members and make sure that
139 they feel that they can overcome the virus.

140 f) Catering for the groups at high perceived risk of contracting the virus (e.g. the elderly and the sick) Most
141 of the church leaders indicated that they did little or even nothing to cater for groups such as the sick and the
142 elderly. Most of the efforts did not differentiate members as most leaders believed that everyone was equally prone
143 to be infected by the virus. In cases where minimal efforts were made, age groups at high risk were encouraged
144 not to attend. Other leaders pushed that if every other member takes precautions religiously then all group
145 would be safe. As such they encouraged washing of hands, sanitizing of equipment such as musical instruments
146 and social distancing. Social distancing included increasing number of services which reduced number of people
147 per session. When vaccination programs were introduced other leaders encouraged members to be vaccinated
148 and not to attend physical services whenever they were not feeling well with symptoms similar to those of the
149 Covid 19 virus. Largely, efforts to assist vulnerable groups were affected by lack of resources.

150 **13 g) Efforts by leadership to make sure that Pastors'**

151 welfares were taken care of. Although the number had decreased, there were some families and individuals who remained
152 faithful throughout to support the work of God sacrificially. Leaders kept on encouraging and praying for these
153 and other members while those responsible for managing financial resources sent regular messages to remind
154 members of their obligation. This was done to make sure that financial resources did not completely dry out
155 and that there were funds to take care of Pastors. In other churches, coordination was done centrally to ensure

16 J) HANDLING OF STIGMA AROUND COVID 19 BY LEADERS

156 that of the available resources even pastors from assemblies in low income areas were supported. Other leaders
157 stressed that some pastors suffered reduction in income to the extent of moving children from boarding school
158 and registered her to day classes. Other raised utilities such as groceries from members to give to their pastors.
159 There were also best cases in which members at an assembly continued to pay tithes and offerings part of which
160 was directed towards welfare of pastors. Worst cases were also expressed where members did not take care of
161 pastors completely throughout the Covid 19 era even when leaders made efforts to encourage them. In some
162 cases leaders at the highest level of the churches collected grocery items from capable assemblies and members
163 and sent humpers to pastors in low income areas or whose incomes were worst affected by the pandemic.

164 14 h) Role of leadership in supporting the underprivileged 165 church members to withstand Covid 19 related challenges

166 According to (Deguma et al., 2020), Covid 19 resulted in the suffering of the poor more than just health risk in
167 Philippines. Some leaders indicated that they encouraged and supported underprivileged members to start small
168 businesses in order to sustain themselves. They further went on to create business and personal development
169 platforms on social media were different successful people could give speeches and advices on how to become
170 successful starting from humble beginnings. In other churches and assemblies, they mobilized groceries and gave
171 humpers to the less privileged. Due to the understanding that some members could not afford gadgets and
172 data bundles required for social media engagement, some leaders resorted to use of text messages with same
173 information as that sent on other platforms to cater for those with limited resources. As a result, most of the
174 underprivileged could receive all necessary message including health alerts from their leaders as long as they
175 possessed a basic minimum phone.

176 Other churches and assemblies were fortunate enough to receive support from external funders through
177 coordination of leaders. Some were sending regular announcements inviting any of the members experiencing
178 challenges to bring them to the attention of leadership for assistance to be provided. Leaders also encouraged
179 members to stay united and to be brother's keepers which most leaders indicated was key to survival of assemblies
180 as members constantly check on one another. Leaders of most churches and assemblies also regularly checked
181 on families who are known to be incapacitated to identify and address needs. Although there were a number
182 of efforts in place, most leaders admitted that limited or absence of financial resources affected effectiveness of
183 reaching out.

184 15 i) Efforts made by highest church leadership level to ensure 185 that assemblies and other gatherings are observing stipu- 186 lated guidelines to control the spread of the virus

187 The national secretaries continuously reminding church secretaries and leadership to observe regulations such as
188 through national routine memos. Similar approaches were also seen in other countries such as in Uganda where
189 leaders encouraged members to social distance and stay at during the unsafe periods (Isiko, 2020). Similarly, in
190 Poland, they also followed restrictions as churches had limited or totally suspended their religious life (Sulkowski
191 & Ignatowski, 2020). Other churches instructed assembly secretaries to forward records of numbers that attend
192 services to provincial and national secretaries. During lockdowns, central leaderships advised members to stay at
193 home and ensured services were done through social media or national broadcasting services. For instance, the
194 President of AFM in Zimbabwe (Reverend Chiangwa) conducted services on Zimbabwe Television (ZTV) during
195 the lockdown period. The use of public media by churches to communicate and encourage members during the
196 pandemic period was also reported by Sulkowski & Ignatowski (2020) in the Philippines. National leaderships
197 also encouraged assemblies with huge congregant bases to have many service in order to stick to stipulated group
198 sizes. However, even after relaxation of restrictions physical visits by central leadership or their representatives
199 to inspect compliance to set regulations has never taken place in most of the churches.

200 16 j) Handling of stigma around Covid 19 by leaders

201 Among the steps taken to handle stigma, leaders shared information with members about how the virus is spread
202 as other social media sources were sending around wrong information. Leaders also made members to understand
203 that everyone was vulnerable and it was important for them to care for one another. Other leaders indicated
204 that they did not have direct experience with the virus and had not recorded cases of stigmatization in their
205 churches. Others indicated over time, an understanding grew that it is possible to survive even after contracting
206 the virus. This lessoned cases of stigma compared to the days when first cases of the virus were recorded in the
207 country k) Support rendered by leadership to help the government, other authorities or organizations to provide
208 resources where there was need during the Covid era Leaders responded to government call for support during
209 the pandemic period. For instance, they contributed towards removal of street people and establishment of a
210 stable home for them in Chiredzi to reduce their exposure to the virus. National leaders also provided food
211 humpers, sanitizers and masks to help the underprivileged. Others provided resources for posting of education

212 and awareness messages around the country. Other leaders admitted that they did not play any significant role
213 in partnering with the government and other players to provide needed resources for a successful fight.

214 **17 1) Challenges faced by church leadership in managing the 215 Covid 19 pandemic**

216 In spite of education and awareness activities some church members remain adamant and complacent thus do not
217 always fully comply with specified regulations to control spread of virus. There are cases when some members
218 do not wear masks during services which to them is a sign of strong faith.

219 There also members who prefer handshaking and hugs rather than noncontact methods of greeting each other.
220 The other challenge cited is that of conspiracy theories which has affected understanding of the pandemic by
221 some members leading to reluctance in taking necessary precautions. Normally, church leaders visit and pray for
222 the sick in hospitals but imposed restrictions have largely made this impossible. On the other hand, when some
223 members are not visited by church leaders during ailment they lose faith and in worst cases dismember themselves.
224 Controlling number of people per service or gathering was also found to be difficult as, naturally, churches do
225 not turn away people once they have come to seek divine intervention while some members take advantage of
226 that. While the church needs abstaining members to attend services when restrictions are relaxed, use of social
227 media and other noncontact methods was found to be not very effective. The other challenge was that the role
228 of church leaders in fighting against the pandemic was understated as they were categorized as nonessential.
229 This was in the background that members needed prayers for strength while others needed counselling due to
230 the traumatizing nature of the pandemic. Leaders also indicated that inflow of funds to churches was dwindling
231 which incapacitated them even if they were willing to assist vulnerable members and citizens as well as to support
232 other initiatives.

233 **18 m) Recommendations by leaders towards improvement of 234 management of Covid 19 in churches**

235 Leaders indicated that all assemblies and gatherings must have Covid 19 task teams to ensure guidelines are
236 observed religiously. Leaders must be strict in ensuring members follow World Health Organization guidelines
237 such as by sanitizing hands and proper wearing of face mask. Leaders also suggested that more awareness should
238 be done about the Covid 19 pandemic. Leaders indicated that they must give hope to members and combat fear
239 with encouragement through faith. Keeping members constantly connected and showing God's compassion and
240 care to those affected was needed throughout this trying time.

241 IV.

242 **19 Conclusion**

243 We investigated the role of Pentecostal churches leadership in fighting the Covid 19 pandemic in Zimbabwe. The
244 churches and leadership were not spared of the impacts of the pandemic which included reduction in influx of
245 funds and number of people attending physical services. The pandemic has caused a lot of fears in members with
246 others not comfortable to take part until nations are in full control of the virus. Leaders at different levels to
247 a number of steps to ensure that members are safe as well as to remove fears from the members. Leaders were
248 making every effort to reach out to all members using possible technologies in times when physical gatherings are
249 not allowed. Leaders have also been instrumental in taking care of Pastors and the underprivileged members of
250 the church and society. There is need to increase strictness in churches towards following of health guidelines as
251 some members have continued to stick to old ways. The church leaders could do more but are mostly constrained
252 financially due to impact of the pandemic on livelihoods of members.¹

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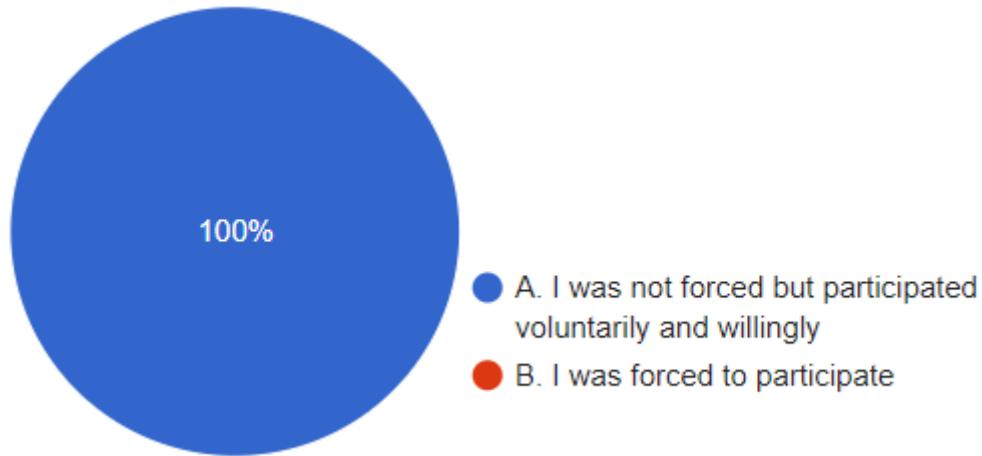


Figure 1: Figure 1 :

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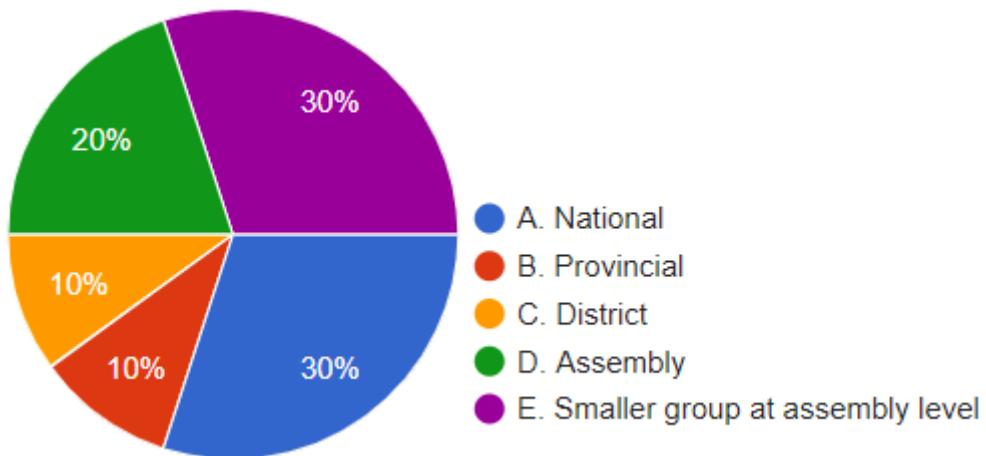


Figure 2: Figure 2 :

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