

1 Integration of Covid-19 in the Business Contingency Planning of  
2 MEGHNA Bank

3 Rabeya Ahmed

4 Received: 8 September 2021 Accepted: 4 October 2021 Published: 15 October 2021

5

---

6 **Abstract**

7 Abstract- Contingency planning denotes the overall planning preparation for any firm to meet  
8 unexpected events at any time to avoid losses from any human-made or natural or  
9 technological catastrophe. In the event of Covid-19, contingency planning requirement is a  
10 demanding issue. The planning helps to Identify the activities, resources, and procedures  
11 needed to carry out the bank's data processing requirements. In the pandemic, Banks need to  
12 assign responsibilities to designated personnel and provide guidance for recovering during  
13 prolonged periods of interruption to normal operations and ensure co-ordination with other  
14 staff who will participate in the contingency.

15

---

16 **Index terms**— business contingency planning, covid-19, disaster recovery plan.

17 **1 IntegrationofCovid19intheBusinessContingencyPlanningofMEGHNABa**

18 Strictly as per the compliance and regulations of: Introduction at a contingency planning will benefit the bank to  
19 maintain the smooth flow of the business. As the bank deals with financial and other sensitive information about  
20 clients and remains an excellent value for the bank, proper data management is essential for the bank. Banks  
21 need to protect against damage D caused by unforeseen and adverse events affecting information handing out.  
22 So the importance of business contingency planning is talked about all over the world. (Wehinger, 2012). Today  
23 with the advancement of technology, different online threats have increased manifold. Hacking, data stealing,  
24 credit card fraud etc. are widespread. So banks need to keep back up on all the data. Importance can be specified  
25 from the view of restoring data, financial loss, and regulatory perspectives.

26 **2 II.**

27 **3 Contingency Planning**

28 Contingency planning consists of three part-Incident response, disaster response and Business continuity. Incident  
29 Response Plan (ICP) emphasizes on immediate response to any incident. Disaster Recovery plan (DCP)  
30 emphasizes on restoring operations at the primary site after the disaster occur. Business Continuity Planning  
31 (BCP) facilitates establishment of operations at an alternate site after the disaster.

32 **4 Business Impact Analysis(BIA)**

33 **5 Threat attack identification and Prioritization**

34 **6 Business Unit Analysis**

35 Attack success scenerio development

- 36 **7 Potential damage assessment**
- 37 **8 Sub ordinate plan development**
- 38 **9 Incident Response Plan (ICP)**
- 39 Incident planning
- 40 **10 Incident detection**
- 41 **11 Incident reaction**
- 42 Incident Recovery

## 43 **12 Disaster Recovery plan (DCP)**

44 Plan for distaer recovery First the bank will do a thorough a detail Business Impact Analysis (BIA). The bank  
45 will develop a detail questionnaire about what the possible damages may arise, will conduct a workshop to  
46 instruct business function and process managers how to complete the BIA. The bank will collect questionnaire  
47 from different branches on BIA. The team will arrange continuous follow up system. They will assess potential  
48 damage and make themselves prepared for everything.

## 49 **13 Crisis management**

## 50 **14 Recovery Operation**

## 51 **15 Business Continuity Planning**

## 52 **16 Establish**

53 Here is the diagram of all plans and sub plans of ICP, DCP and BCP.

54 The BCP team should focus on these issues-? Identify specific applications needs to be processes ? Key  
55 personnel involved ? Necessary equipments for the applications of the process ? Necessary suppliers needed for  
56 the relocation ? Strategy to address the unprocessed task ? Full details of user manual (Lyons, 2009) First the  
57 bank will prepare a management team who will be responsible for handling BCP. Among them a group will be  
58 responsible for ICP, DCP and BCP.

59 This Continuity Planning (CP) team will make the personnel's known to all employees for further query  
60 providing their-? Mail address ? Contact info ? Home address ? Office telephone no etc

61 The CP team will do-? Clear delegation of roles and responsibilities ? Execution of the alert roster and  
62 notification of key personnel. ? Clear establishment of priorities. ? Documentation of the disaster ? Inclusion of  
63 action steps to mitigate the impact of the disaster on the operations of the organization. ? Inclusion of alternative  
64 implementations for the various systems components, should primary versions be unavailable.

65 III.

## 66 **17 Policies and Procedures**

67 In their plan, the personnel will follow up their current data processing system regularly-1. The committee will  
68 review these areas to examine all these to make them prepared for the Incident Response Plan (ICP)

69 ? Physical computer security strategy such as physical access controls. ? Network security policies (for  
70 example, e-mail and Internet policies). ? Data security policies (access control and integrity controls).

71 ? Contingency and disaster recovery plans and tests. 1. Establish Proactive and reactive strategies-Proactive  
72 strategies are for incident response plan where steps should be taken before the incident occurs. Reactive strategies  
73 will be done after any disaster occurs. In proactive strategy the officers need to determine the damage the attack  
74 may cause, determine the vulnerabilities, weakness and needs to take steps to minimize the vulnerabilities and  
75 weaknesses. 2. Testing-The team should continuously test their effectiveness of taken methods. 3. The Incidence  
76 Response team-This team will develop incident handling guidelines with the necessary software to handle the  
77 incident. They will create training and awareness activities to solve those.

78 For Disaster Response Plan (DCP) ? The Personnel will rush to the spot ? Apply sophisticated Engineering  
79 technology to detect the threat ? Retrieve all the attacked data to the alternative server ? Try to assure clients  
80 if anyone knows about the mischief ? Create prefixed support system for managing the crisis ? Conduct recovery  
81 operation with the latest technology

82 Here their tasks will be divided in three stages-1. Assess the damage-Where damage has been done needs to  
83 assess swiftly.

## 84 **18 Determine the cause of the damage-what resources**

85 have been under attack need to judge here. 3. Repair the damage-As early as possible the damages needs to be  
86 repaired.

---

87 IV.

## 88 **19 Business Continuity Planning**

89 The Bank Head office will take rigorous training programs to educate the employees about the possible threat,  
90 creating awareness, making them up to date with the latest technology. MEGHNA bank will use state of an art  
91 electronic vaulting system to safeguard their data as it is the quickest recovery solution. (Bronner, 1997). This  
92 vaulting system allows a bank to maintain duplicate data and systems at a recovery site. Remote shadowing and  
93 mirroring, two technological components of electronic vaulting which allow a bank to replicate information as  
94 they are created just after any transaction and transmit that information at real time basis via high speed fiber  
95 optic circuits to a remote site. As this information are stored and protected at a remote site, these data can be  
96 readily available if any disruption occurs. Remote mirroring provides nonstop accessibility of mission significant  
97 information. This shadowing and remote mirroring technique is quite popular in tech-savvy organizations for  
98 safeguarding the data.

99 V.

## 100 **20 Hypothetical Incident Scenario**

101 On 27th January 2014, officers of MEGHNA Bank, Maryland branch noticed something wrong in their computer  
102 while starting work on the day's morning. They found many new files on their computer and they cannot  
103 open their software of the bank. This happened to every computer of the bank. Meanwhile, the customers were  
104 gathering around the bank for transactions. To make the plan activated the contingency planning team needs  
105 to notify all the team leaders and inform them of the event's details and necessary relocation. Upon notification  
106 from the contingency plan coordinator, branch managers are to notify their respective officers. The team revealed  
107 that the branch server was hacked and attacked by Trojan virus, all data has been gone. There was no other than  
108 the option of recovering data from an electronic vault. They retrieved data and IT experts rushed to the bank  
109 and fixed all the computers for the operation. The team took almost two hours and thirty minutes to resolve  
110 the crisis. There were no significant losses due to their rapid action, but there were some losses and customer  
111 dissatisfaction a little bit. But their expert BCP team handled the issue smartly and continuously follows up on  
112 the matter.

## 113 **21 VI.**

## 114 **22 Covid-19 Plan and Economic Impact in the Security 115 Breaches**

116 The shutdown of the economy and restrictions imposed due to Covid-19 on the social movement forced the  
117 economic activities to operate on a limited scale. This unprecedented event can have a substantial impact on  
118 economic growth and prosperity. The unemployment rate has skyrocketed, and businesses were forced to shut  
119 down due to a liquidity crisis (Ahamed, 2021). Banks deal with customers frequently which forced the bank  
120 employees to have the most exposures. The economic impact due to stress in liquidity and capital can make  
121 the situation worsen. (Abodunrin, Oloye, and Adesola, 2020). Officers are to be informed of all applicable  
122 information and prepared to respond and relocate if necessary. Here, if there causes IT disruption, there will be  
123 problems reporting the problem to the CP team and the concerned department will ask the help desk for the  
124 solution. The CP team will retrieve data from the electronic vault of the bank. Thus they will maintain BCP  
125 Covid-19 protocol and continuous follow-up will be there. The same process applies if there causes any telephone  
126 system failure or branch disaster. If any major disaster attacks head office, then the BCP team may sometimes  
127 take help from the legal department and the outside IT specialist to resolve the issue. As they have an electronic  
128 vaulting system, there is less tension about the possible threat.

129 The pandemic should be considered as a disaster and included in the business continuity and disaster recovery  
130 planning. Maintaining social distancing and working from home using the highly secured software should be in  
131 effect. The pandemic also triggered security risk like data breaches, credit card hacking etc. Customer's usage  
132 of online activities soared and hackers took the opportunity to gather information using the vulnerable security  
133 system. (Montz, 2020).

## 134 **23 VII.**

## 135 **24 Ethical Concerns of the Plan**

136 Organizations need to understand the privacy, security, and legal implications of storing data. (Klosek, 2005).  
137 Ethics training for the employees is the main issue. As employees are the main performer of the bank, they  
138 need to be more ethical because unethical employees can bring disaster to the bank. They can malpractice to  
139 reap personal benefit through wrong data. So the bank should train ethics to their employees. The bank should  
140 seriously provide ethics training to their employee, not just window dressing. (Childers, 2005). Harm may arise  
141 from the online transfer of the data. Anyone could easily monitor any unencrypted data.

142 Consumers' data is another point of ethics. Usually, bank stores huge data of customers. These data may  
143 be essential to different ad firms or similar firms. They can push banks to sell customer data in exchange for  
144 monetary benefits. Banks need to practice the highest ethical standard to maintain the privacy of the customers.  
145 (Davison, 2007). MEGHNA bank has a concrete code of conduct that gives utmost priority to ethics. They urge  
146 their employees to follow their code of conduct strictly.

147 **25 VIII.**

148 **26 Conclusion**

149 Bank has sent all these materials to every branch and directed them to follow specific guidelines. After all  
150 these steps, the bank is thinking itself well prepared with its contingency plan to meet the unforeseen probable  
151 damages and believes it will provide real-time services to the customers. The bank will try its utmost to keep  
152 the business regular and try as they don't need to plan. Contingency planning is only for extreme cases where  
153 regular operation is disrupted.

---

Outsiders as ? Computer security management and coordination policies. crackers or hackers  
Other documents that contain sensitive Malicious  
information such as:

Human o Computer BIOS passwords. o Router configuration passwords.

Insiders  
such  
as  
disgruntled  
em-  
ploy-  
ees

- o Access control documents.
- o Other device management passwords.

Security1. The committee will identify assets and vulnerabilities Non malicious Ignorant employees  
Threats

Naturalo known threats-Here the committee know the information s the main asset of a bank and major fra  
dis-  
aters/Pandemic

- 2. Identify likely attack methods, tools and techniques-

Source: Attack can be done from viruses and worms to password and e-mail cracking, denial of service attack  
(Ben-  
son,  
2000)

©  
2021  
Global  
Jour-  
nals

Figure 1:



---

154 [Wehinger ()] *Banking in a challenging environment: Business models, ethics and approaches towards risks*, G  
155 Wehinger . 2012. OECD Journal.

156 [Bronner (1997)] *Banking Industry and Disaster Recovery Planning*, R F Bronner . <http://www.bankersonline.com/articles/sfpv04n11/sfpv04n11a16.html> 1997. June 13. 2014.

158 [Abodunrin et al. ()] *Coronavirus pandemic and its implication on global economy. International journal of arts, languages and business studies*, O Abodunrin , G Oloye , B Adesola . 2020. p. 4.

160 [Klosek ()] 'Data privacy and security are a significant part of the outsourcing equation'. J Klosek . *Intellectual Property & Technology Law Journal* 2005. p. .

162 [Childers ()] *Ethics as a strategy. The Internal Auditor*, D Childers . 2005. p. .

163 [Davison ()] 'Ethics of business continuity and disaster recovery technologies: a conceptual orientation'. C B  
164 Davison . *International Journal of Computers, Systems and Signals* 2007.

165 [Lyons ()] A J Lyons . *Contingency Planning: Data Processing*, 2009.

166 [Ahamed ()] 'Macroeconomic Impact of Covid-19: A case study on Bangladesh'. F Ahamed . *IOSR Journal of Economics and Finance (IOSR-JEF)* 2021. 12 (1) p. 2021.

168 [Montz ()] 'Risk management: Are there parallels between COVID19 and floods?'. B E Montz . *Journal of Flood Risk Management* 2020. 13 (2) .

170 [Benson (2000)] *Security Strategies*, C Benson . <http://technet.microsoft.com/en-us/library> 2000.  
171 June 13. 2014.

172 [Minar ()] 'Tatmadaw' s Crackdown on The Rohingyas: A SWOT Analysis'. S J Minar . *Journal of Social Studies*  
173 2019. 5 (1) p. .