# Global Journals ${\mathbin{\mathbb I}}{\mathbin{\mathbb A}} T_{{\mathbin{\mathbb E}}} X$ Journal<br/>Kaleidoscope^{{ TM}}

Artificial Intelligence formulated this projection for compatibility purposes from the original article published at Global Journals. However, this technology is currently in beta. *Therefore, kindly ignore odd layouts, missed formulae, text, tables, or figures.* 

1 2	Perera. K.N. S <sup>1</sup> , Packeer.T. A <sup>2</sup> , Shilpa.Y <sup>3</sup> , Rupasinghe. U.M <sup>4</sup> and Kahandawaarachchi. C <sup>5</sup>
3	$^1$ Sri Lanka Institute of Information Technology
4	Received: 9 December 2018 Accepted: 3 January 2019 Published: 15 January 2019

#### 6 Abstract

The underperforming railway transportation in Sri Lanka is still running on ticket reservation 7 techniques. Sri Lanka, the public transportation sector is yet to realizes the usefulness of 8 self-service technologies. Since the majority of the industries moved forward with self-service 9 technologies and, Sri Lankan customers are already familiar with these types of smart 10 technologies, we expect customer behaviour toward railway self-service technologies will also 11 become more positive. Existing processes are consisting of lots of non-value adding and waste 12 activities. To solve these problems, researchers trying to explore the customer behavioural 13 intention toward a railway self-service ticketing system and design a national framework for 14 the Sri Lanka intercity railway. Through that Sri Lanka Railways can reduce issues related to 15 the current process. For that researcher using exploratory research design and inductive 16 approach and both quantitative and qualitative data gathering methodologies used to gather 17 information. Purposive sampling method using to identify participants for the questionnaire. 18 And also the Interview and observations analysis method used to analyze data. 19

20

21 Index terms—railway ticketing, smart self-service ticketing, process improvement, smart technologies, digital 22 transformation.

### 23 1 Introduction

he British empire introduced railways to Sri Lanka in the year 1864 and, the purpose of it is to transport coffee from hill country plantations, which are situated in Kandy to the port city of Colombo. Since then, the whole railway services under Sri Lankan administration (context) can be identified as nothing up to the standards with efficient and effective measures to date. Still, most procedures are followed with the same old methodologies with a manual system of working.

Since 1864, the Sri Lanka railway has been following the same traditional way of issuing tickets. According to that process, passengers need to visit the counters in railway stations, pay the cash for their tickets and get the tickets. The tickets that are currently issued by the Sri Lanka Railways are valid only from the date of issue and to the given destination only. Also, the current ticket reservation process of Sri Lanka Railways can be identified as a primary level system. Because of this process, customers have to visit the railway station every time that

they need to reserve a ticket. Passengers have to visit stations before 30 days of their trip to reserve the tickets. Also, limitations like five tickets per person decrease the value of the ticket reservation process. In this modern

era, most countries have replaced their outdated and obsolete systems with innovative and outstanding systems

using new technology. But still Sri Lanka Railways didn't consider this radical and dramatic change.

Current processes run with traditional methods contain a lot of non-value adding activities and waste tasks. Those old and obsolete processes consume more money, resources and especially valuable time of everyone. It

causes to create employee dissatisfaction and also less customer engagement with the process. By using business
process re-engineering methods and techniques, the Sri Lanka Railway can solve not just the issues mentioned
above, but the whole current system can be made more productive and timely as well.

The train ride is popular among both local and foreign visitors. For some people, it gives a unique experience. Sri Lankan train ride is the most epic and scenic train ride in the world. Above statement is yes for some reasons,

<sup>45</sup> because the train ride is popular among both local and foreign visitors. The reason is it provides a unique travel

#### **3** LITERATURE REVIEW

46 experience. The picture-perfect eyecatching environment gives an incredible travel experience to those who travel 47 by train. But because of some reasons, the standardization of Sri Lanka Railways goes down. When it comes 48 to the seat reservation process, train schedules, ticket issuing, payment options and some other areas. Sri Lanka 49 Railway has 396 trains, 340 railway stations and 16 intercity trains that covering the long-distance cities around 40 the island, but only 6 railway stations have the facility to reserve tickets and poor payment options led fail the 51 railway ticketing and reservation process by making it tired and dissatisfied service to everyone involved in the 52 process.

To travel long distance most people, prefer intercity trains because it reduces the travel time. When it comes 53 to the profit earning, lack of customer engagement put Sri Lanka Railways under continuous losses. According to 54 the current process, passengers have to visit the railway station before thirty days to their journey and contact 55 the superintendent or station master to do the paperwork. Also, reservations can have done through telephone 56 which again it should perform 30 days before the journey. This process is very unconvincing for both customers 57 and staff who are involved in the process. Huge paperwork process, customers have to visit one of the six stations 58 several times to do their reservations means time-consuming, people from rural area don't like to travel very 59 long distance to reserve their tickets because additional costs are attached, due to the lack of space sometimes 60 61 passengers have to cancel their reservations or change their schedules which make passengers and staff tired of 62 the process. Seat reservation via telephone is not very popular and it's limited service. One person can reserve 63 only five tickets and after the reservation through telephone customers have to visit one of the six stations to 64 collect the tickets. Another problem is duplicate seat reservation and ticket issuing. Most of the developed countries previously suffered from this issue and they mitigate it by adopting technology for their process. They 65 use ticket kiosk machines, online payment and reservations and mobile devices-based solutions as the methods 66 and provide passengers with an effective, efficient and completely satisfied service to railway travelers. In Sri 67 Lanka, most of the people who are living in rural areas have difficulties with technological affordability, most 68 people don't have credit cards to make online payments. But with the disruptive technological changes change 69 the world time to time, Sri Lanka railway is the only service provider that remain unchanged with the very old 70 techniques and processers. What we think is, reducing non-value adding activities and reengineer the business 71 process can provide a dramatic improvement to the ongoing system. And it will take Sri Lanka railway into a very 72 attractive and efficient place. Also, BPR can provide equal quality service to people with different levels of income. 73 Because the breadth of Sri Lankan railway system being too big and having a limited time frame to conduct 74 75 whole research, this was narrowed down to one specific service. The target service is Intercity Railways, which is 76 a large number of passengers travel and having several issues in the ticket reservation system and schedules and customer services. Therefore, this study is focused on the above-mentioned issues and try to provide solutions to 77 overcome above-mentioned issues using modern technological features like self-ticketing kiosk and online payment 78 options attached to the selfticketing kiosk. 79

The main target of introducing Smart Self-Service Ticketing is to minimize the queues in the public areas, to provide better service experience and also provide quick service to the passengers as they wish. This solution mainly focusing on the intercity railway in Sri Lanka. Currently, the railway department has six railway stations from total to reserve tickets for intercity train route. But this current process requires passengers to visit one of the railway stations from above six railway stations from thirty days before their journey and contact superintendent or station master to do the paperwork (Sri Lanka Railways, 2019), alternatives ways are also available like reservation arrangements via telephone and again it also performed thirty days prior to travel.

Rail travel is service used through humans unfold the majority demographic and content groupings. per the
analysis further than five hundreds of rail journeys were for business travel, a demand for distinctive point in
time, a demand to journey as shortly as doable, etc. per an equivalent supply the opposite makes use of are like
leisure travel, Special get entry to demand, a demand to travel as cheaply as viable etc.

## 91 **2 II.**

### 92 **3** Literature Review

According to the study "Modernization of Passenger Reservation System" conducted in the Republic of India, they 93 are aware of the issues concerning the railway price tag reservation and to resolve that problem they conduct this 94 analysis. They have targeted on 03 main objectives to conduct this analysis. Their main objective was providing 95 service to the public. That objective is divided into 04 main areas to achieve: scale back time and price concerned 96 in ticketing, give fast service to passengers and availability of knowledge and that they taking into account the 97 98 availability of trains and accommodation. Their second objective was -"better operating atmosphere for staff". 99 Through reducing time, price and redundant work it's straightforward to form higher operating atmosphere for 100 workers as a result of it reduce employee isolation with their day-after-day tasks. Their third objective was 101 "reduction in scope for unethical practices in reserving accommodation" to gather information on issues they used interviews, discussions, information printed by Ministry of Railways, Ministry of IT and Ministry of finance. 102 (Shirish C Srivastava, 2007) Through that application, they supply the following facilities to customers: 103

? Quick reservation facilities from any station to station through IR. ? Reduce the length of queues as a result
of the availability of PRS counters around the globe. ? Mistakes are reduced as a result of all the data embrace
in price tag are often checked by the purchasers before printing it.

107 ? Information is offered everywhere in the globe through bit screens, web and phone. ? Unethical practices 108 are mostly eliminated.

Similarly, "Automatic ticketing on London Underground" conducted in London researchers focused on issuing travel card (which permits travel on all the vehicle administrators with the one regular ticket) to be issued and checked consequently by any of the gatherings to their prerequisites. The London Underground coding field is refreshed at whatever point a ticket is handled at a door. Through that, reducing deceitful travel and expanding security in ticket workplaces. As for methodology, they use secondary data analysis. For that, they use an LUL customer database. (David Wanless, 1989).

Furthermore, according to the study "Itinerary choice and advance ticket booking for high-speedrailway 115 network services" conducted in the United Kingdom, researchers mainly focused on analyzes the traveller stream 116 task (agenda decision) issue in rapid railroad frameworks with different class clients and various class seats, 117 given the train timetables and timechanging travel request. Researchers used a direct way to deal with model 118 development booking cost with an unequivocal cost work, we consider booking cost endogenously, which is 119 resolved as a piece of the traveller decision harmony. We demonstrate that this balance issue can be figured as a 120 linear programming (LP) model dependent on a three measurement arrange portrayal of a time, space, and seat 121 class. (Guangming Xua, 2018). 122

123 According to the study "Factors influencing online flight ticket purchasing." conducted in Korea researchers 124 mainly focused to recognize the elements that affect the decision of buying aircraft tickets on the web. 125 Furthermore, to distinguish if there is a connection among comfort and the eagerness to buy carrier tickets on the Internet, to investigate if there is a connection among trust and the ability to buy aircraft tickets on 126 the Internet, and to analyze whether fulfilment with the previous buy of an aircraft ticket on the Internet is 127 related with rehash buys. Non-probability sampling was utilized to target current Internet clients in Korea. The 128 investigation utilized network locales, for example, the 'Daum Café' and 'MSN Community' to get to Internet 129 clients. (TAE-HONG AHN, 2011). 130

Similarly, to the study "Smart Computing Applications in Railway Systems -A case study in Indian Railways 131 Passenger Reservation System" conducted in India researchers focused to investigate various issues of executing 132 keen processing in railroad frameworks relating to reservation models. As the researchers found out utilizing this 133 UID-based innovation, it is conceivable to decentralize the errand of reservation from booking agents (in railroad 134 reservation counters) to programmed ticket candy machines (ATVM) too. Since the open tickets are now issued 135 through ATVMs, the booking highlight can likewise be executed in the ATVMs. This should effortlessly be 136 possible by connecting the saved convenience of trains in the machines and by issuing biometrically confirmed/PIN 137 secured Smart Travel Cards. On the other hand, the biometric data can be enrolled at Smart Card counters, while 138 issuing the savvy cards. This can without much of a stretch expel some heap from the current PRS counters. 139 (Parag Chatterjee, 2014). 140

Furthermore, according to the study "Towards the Internet of Smart Trains: A Review on Industrial IoT-141 Connected Railways" conducted in Spain authors tried to increase efficiency and aggressiveness: railroads face 142 brutal challenges from different modes (for instance, the street area gives appealing, practical, solid, flexible, 143 and helpful way to -entryway transport of cargo and travellers crosswise over outskirts). In Europe, the test is 144 additionally expanded by a divided rail advertise, with various national frameworks for rail flagging and speed 145 control. Subsequently, interoperability speaks to a key test for the free flow of rail traffic. Furthermore, to reduce 146 rail commotion and vibration, especially in urban zones. Also to Reduce ozone-depleting substance emanations. 147 (Paula Fraga-Lamas, 2017). 148

Moreover, according to the study "Integrated urban e-ticketing schemes -conflicting objectives of corresponding 149 stakeholders" conducted in European Union researchers tried to survey the various interests and boundaries of 150 private on-screen characters, governments and clients and features clashes of goals concerning e-ticketing plans. 151 Methodologically, this paper tries to comprehend the above-shown focuses through an exhaustive writing audit 152 of auxiliary sources, for example, logical reports and concentrates just as official statements, logical papers and 153 introductions on coordinated ticketing when all is said and done and partner jobs specifically. The financial point 154 of view on the e-ticketing condition demonstrates that e-ticketing is given by a system of heterogeneous on-screen 155 characters and that solitary their collaboration and association lead to helpful outcomes. It is the heterogeneity 156 of the on-screen characters' objectives inside various financial, social, political and land settings that shape the 157 careful conditions and result of the plans. The paper demonstrates that every one of the depicted entertainers is 158 required as a full accomplice, however, that they go into the association for different reasons: Public transport 159 administrators are attempting to build their offer in modular part by giving superior support of their clients. 160 Accordingly, settling convoluted duty structures is one significant objective, the travel industry division targets 161 offering guests an incorporated bundle of vacation destinations to expand their vacation involvement; open vehicle 162 frequently just assumes a minor job in their procedures, intermediaries, in particular, money related specialist 163 co-ops and media transmission administrators are searching for territories to extend their portable instalment 164 administrations. (Puhe, 2014). 165

According to the study "E-Ticketing as a New Way of Buying Tickets: Malaysian Perceptions" conducted in Malaysia authors focused to distinguish eticketing patterns among urban networks, especially in Kuala Lumpur, to researches the use patterns and examples of e-ticketing. Likewise, the investigation additionally centered around the clients' viewpoints towards e-ticketing as far as its helpfulness, dependability, security, accommodation and effectiveness. And furthermore to look at the effect of statistic factors on e-ticketing reception towards eticketing. They used questionnaires to gather information. Their discoveries on inspirations and boundaries of e-ticketing demonstrate that comfort and convenience fill in as solid factors that rouse buyers to buy tickets on the web. Security and protection concern was observed to be the greatest boundaries of eticketing. Finally, we found discoveries from this examination that age, level of instruction, and callings have a critical effect on the clients' discernments towards e-ticketing. (Ainin Sulaiman, 2008).

As identified through the study "Selfconsciousness profiles in the acceptance of airline eticketing services" conducted in Spain authors focused to concentrated on extending the learning of hesitance in the zone of buyer conduct and especially in the field of relaxation travel web-based booking. Questionnaires were used to gather data. The consequences of the investigations performed must be considered with extraordinary alert. In these cases, the size and kind of the examples utilized may assume an applicable job in the develops operational capacity. (Jesús Manuel López-Bonilla, 2015).

According to the study "Consequences of Forcing shoppers to Use Technology-Based Self-Service" conducted 182 in Netherland, they know the issues that arise once customers are forced to use technology primarily based self-183 services. The main purpose of their study is to fill the gap by investigation whether or not customers are forced 184 to use of TBSS and attitudes, activity responses to the case. aside from that the second purpose of this study 185 was associate degree whether or not providing interaction with a worker as a fallback possibility may facilitate to 186 187 offset the negative consequences of forced use of TBSS and therefore the final purpose of their study was to extend 188 the literature by exploring the role that consumers' previous expertise plays within the forced use of TBSS. They used questionnaires to assemble information and sample size was 4000 customers. That analysis shows solely 189 promising results with relevancy the implications of forced use of TBSS. However, that result presents inceptive 190 to research the case. conjointly this analysis enclosed differing kinds of TBSS choices and completely different 191 service choices. This study targeted on conveyance service in one country. (Machiel J. Reinders, 2008). 192

As identified through the study "Development of a Mobile Airline Reservation System" conducted in Nigeria researchers meant to recognize developing mobile airline ticket reservation system for Nigerian airlines. The main objective of this paper is to develop a mobile airline seat reservation system that may assist the general public in gaining a better and quicker approach for the seat reservation and providing them with additional choices to book a price tag for travelling on real-time. (Oyelade 0. J., 2009).

According to the study "Improvement of urban passenger transport ticketing systems by deploying intelligent transport systems" conducted in Lithuania aims at encouraging consistent vehicle of individuals and merchandise. Furthermore, improving ticketing tasks require high speculations and exhaustive investigation. As a result, another period of present-day innovations calls notwithstanding for increasingly viable arrangements -in particular, virtual-ticketing frameworks that may be accomplished through the presentation of versatile advancements. (Jakubauskas, 2006).

According to the study "Flight ticket booking app on mobile devices: Examining the determinants of individual intention to use" conducted in Malaysia researchers are looking at individual aim to utilize flight ticket booking applications on cell phones. Authors used questionnaires to gather data. The strategy of the examination including estimation, information accumulation, and information investigative system. It is one of the items most often bought by customers in Spain. Students were a very applicable populace for this examination. (Norazah Mohd Suki, 2017).

According to the study "Exploring design principles for self-service technologies: The case of a ticket vendor machine" conducted in United States main goal was to research self-administration advances utilized in open spaces, and how they can be improved. Observations were used as data gathering methods. The main target was to investigate strategies for leading examination on self-administration innovation and to find structure rules that can improve the convenience of this kind of innovation. (Marius Semi, 2014).

According to the study "Challenges in Implementation of TVM (Ticket Vending Machine) in Developing 215 Countries for Mass Transport System: A Study of Human Behavior while Interacting with Ticket Vending 216 Machine-TVM" conducted in Pakistan authors focused the key test of this examination is to explore the reasons 217 of low consideration in utilizing TVM as open office in correlation of customary strategy for obtaining tokens 218 from ticket office by MBS voyagers. (Abbas, 2014). Furthermore, to research the contrasts among elderly and 219 youthful age in connection to ease in utilizing present day advancements. As well as possibilities of upgrading 220 the TVM for uneducated and untrained explorers. The two-fold strategy was received in the examination. The 221 methodology of examining TVM utilization depends on on-field review; that holds primarily talking of MBS 222 travellers, moreover, the perception was likewise assumed imperative job in gettogether significant discoveries. 223 In the perception part, genuine client experience has been recorded to distinguish the constant issues in TVM 224 presently being utilized in Lahore MBS. Research has been practiced keeping in view the presence of common 225 holes. As study checks mid-90s research that a significant pointer of shared holes exists fit as a fiddle of education 226 societal position, ethnicity pay and sexual orientation. Meetings have been taken of 180 travellers including the 227 two sexual orientations of people from 14-55 years of age. Perception of 60 travellers has likewise been recorded 228 with a group of 12 Surveyors. Two individuals from each group went through around 4 hours autonomously on 229 indicated areas. Following suppositions were contemplated in the segment of the survey to know the fundamental 230 factor of TVM carelessness. 231

232 ? Absence of suitable preparing among TVM clients.

? Dithering while at the same time utilizing TVM because of the absence of education. ? Threatening TVM
 interface and structure.

235 ? The high dismissal cash proportion.

236 ? Inadequate characterization for returning cash fit as a fiddle of coins. Furthermore, clients are happy with 237 the effectiveness of MBS yet requested increasingly token corners to keep away from time and vitality misfortune 238 in getting tickets.

Moreover, according to the research "Automatic Vending Machine Prototype Model" conducted in India, the goal is to build up a candy machine model for distributing the things by credit or exchange. The accessibility of the things is likewise checked. It discovers its application by chiefly understudies and basic residents in open spots. Moreover, the point is to develop a programmed candy machine model, which can be introduced in schools, universities, medical clinics and other open spots. Past literature used as secondary data to gather information. The proposed framework is the structure of the model for a programmed candy machine. The model was intended for the usage of the mechanical structure of a candy machine which at long last outcomes in distributing a thing

upon the inclusion of the coin. (M. Jasmin, 2016).

# <sup>247</sup> **4 III.**

# 248 5 Objectives

249 Based on the above research questions the authors developed the following research objectives.

250 Research objectives imply what is the end product of the research.

# <sup>251</sup> 6 Main objective:

The overall objective of this study is to prove that the current ticket reservation system should replace with the self-service ticketing technique.

## <sup>254</sup> 7 Sub objectives:

? To explore the nature of the existing ticket reservation process. ? To explore the rail passenger issues related
 to the current process.

Through this research, authors try to justify the adoption of self-service ticketing approach to the Sri Lanka 257 Railway Department by replacing existing inefficient proses. It will increase customer satisfaction, encourage 258 usage of ticket machines and reduce the need for sales persons, customers can book their tickets at any time 259 both up and down tickets, introduce self-serviced ticketing for public transport and eliminate the queue, save the 260 time and money. Also reduce the cost of paper materials, empower and force customers with benefits of modern 261 technology. Customers will be more secure with the verification of payment and booking via email and SMS 262 confirmations. Also, Sri Lanka Railway has a similar goal as a plan to introduce electronic payment and seat 263 reservation for special trains. 264 IV.

#### 265 IV

# <sup>266</sup> 8 Material and Methods

The research following both qualitative and quantitative methodologies and focus of the study is to gain an insight of Sri Lanka's existing railway ticket reservation system, identify its issues and to redesign the current process by minimizing current issues. An inductive approach is using in the study as it starts with observations and theories whereas the framework is proposing towards the end of the research process.

An exploratory design is following as there were no earlier studies done on the re-engineering of Sri Lanka's intercity railway reservation process. Besides, the main focus of the research is to familiarize and gain an insight into Sri Lanka's intercity ticket reservation process for later investigation and improvement.

Purposive sampling is following in selecting participants for the questionnaire and the passenger interviews to select the most productive sample to answer the research questions. For the questionnaire, 100 participants are deliberately choosing based on the fact that they are living within the boundaries of the Colombo district and

are employed in Colombo and 100 participants select from railway department because they are daily engaged with the process.

From the interviews and observation, we conducted we've analyzed the most important content into a word cloud.

? To explore the nature of existing ticket reservation process -A face-to -face interviews conducted with Mr
 Champika S. Nanayakkara -Station Master Colombo Fort and Suburban and Mainline area and with Mr Asanka
 Samarasinghe -District Traffic Control. Also interviews through telephone calls conducted with Mr Bandara -

Station Master Anuradhapura and with Mr Premarathne -Forman Demodara. Through observing and interviews
 authors find out following information about the current process:

-A briefing of the existing intercity railway reservation system. -The main governing bodies and the services provided by them. -Existing operational models.

-Current facilities, technologies used.

-Current and future trends of Sri Lanka's Railway Department.

#### 11 PROCESS IDENTIFICATION

? To explore the rail passenger issues related to the current process -For that online survey and questionnaire was used. Through the questionnaire, the most significant issues were identified and there purposive sampling was used. Interviews also conducted with people who are engaged with the current system. To analyze the findings which are collected through interviews, "WordItOut" online tool was used. we interviewed both employees and passengers who are engaged with the current ticketing process. Interviews were conducted in Sinhala which lasted for about 3-5 minutes through that identified following factors:

-Current issues faced.

-Based on their thinking most significant issue.

-Corresponding expectations of customers.

- 299 -Limited payment options.
- -Self-service channels that they most prefer.
- -Their perception of using self-service channels to do their reservations.
- 302 V.

#### **303 9 Conceptual Framework**

304 VI.

#### 305 10 Results and Discussion

? To explore the nature of existing ticket reservation process Train transportation is one of the country's main public transportation network plays an increasingly important role in human navigation. Being the country's one of the main transport method, its policy formulation and implementation is entirely governed by parliamentary acts such as the National Transport Commission Act and Sri Lanka Transport Board Act etc.

The Ministry of Transport and Civil Aviation is considered to be the main regulatory institution governing railway department while several other institutions such as Road Passenger Transport Authority(RPTA), Sri

Lanka Transport Board(SLTB) and Tourist Board are also involved in administration. The rains are governed by Sri Lanka Transport Board.

Service classification and delivery Sri Lanka's railway transport system can be classified as a state-owned service. The trains are operated and regulated by both the Ministry of Transport and Civil Aviation and Sri Lanka Railway Department. Sri Lanka Railway Department introduced a mechanism where the customers could reserve seats via Mobitel or Dialog's official websites. Also, citizens who are working in government institutions provide the facility to use season cards and passes. Season passes allow the user to pay train fare for the entire month at once. In the

# 320 11 Process Identification

To identify the current processes face-to-face interviews and observations were conducted by authors. Through 321 322 that authors were identified there were 04 types of processors called counter reservation process, mobile reservation process, mainline process and normal ticketing process. Each process has different steps to follow. Above 323 mentioned processors were designed as process notation diagrams by using "Draw.io" software. Passengers have 324 to do their all bookings 30 days in advance. Only accepted payment methods are by cash or government-provided 325 Warrant. Tickets and reservation passes are issued only through counters at the railway station. Passengers can 326 reserve their seats via phone calls from Dialog or Mobitel service providers, either way, they have to visit the 327 328 station to collect the ticket. Dialogue or Mobitel does not provide the ticket. They only reserve the seat for 329 a customer using customer details such as NIC, Name, and Mobile number. After the customer reserves their tickets via phone, the passenger will get a text message to his or her phone, then they have to visit the railway 330 station counter to collect the ticket. Railway counter staff will check the identity number, collect the cash from 331 the passenger and issue the ticket. 332

And those facilities are limited to selected stations. They are not providing reservation facilities to every station. Because of that person who is not having that facility in there nearby station have to visit a station in the distance area to make their reservation.

Or else Customer has to visit the railway station, waiting in the long queue, get the form and fill it or tell the 336 required information to the staff member at the counter and reserve their ticket. Only accepted payment method 337 at the counter is Sri Lankan Rupees. The customer has to pay the price to the counter and can collect the ticket. 338 339 One passenger can reserve 5 seats from his or her NIC, the same customer can repeat reserving a ticket for 340 more than 5 seats waiting in the queue for several times. All five members NIC cards numbers are required but 341 it's not compulsory in incidents such as children under 17 years of age. Railway counter staff member check the 342 availability of the seats for the day that passenger requested, if seats are available, they Currently, the Railway department has installed their reservation system in main 54 railway stations. Arrival and Departure tickets can 343 book on the same day at one time. 344

Customer can reserve any seat according to the availability. Duplicate reservations are restricted by the current system. When in a situation like, when two stations trying to book the same seat in the same train at the same time, the first person to book the seat will get the opportunity. No duplications for the same seat. There is mandatory information should be mentioned on the ticket such as gender, starting point, endpoint, date, time, ID number, ticket issuer name(staff). In Peek, hours and vacation seasons railway reservation system faces a huge slow due to high usage around the island wide stations. Customers have to come to the stations and spend hours in the queue to reserve a ticket, sometimes customers have to go back and come on the next day again to reserve a ticket. Customers experience a huge time-wasting and dissatisfaction.

Account balances are automatically calculated and staff members have to balance the money in their locker and the system generated calculation at the end of every shift. This is the only rail line which has an automated bookkeeping system.

If a customer loses a ticket they have to take full responsibility. Railway department is not responsible for ticket losses or else they don't issue a new ticket. The customer has to follow the steps to reserve the ticket again and pay the price again and get the ticket.

Cancellation or refund process has to be done within 24 hours unless the customer has no option to get a refund or cancellation process. In a special occasion, customer can reserve a whole part of a train, therefore they have to visit the Railway department and follow the process.

-Normal Ticketing Process In night mail trains, reservation system more focuses on gender where, female passengers are allocated to the nearest female seat, male passengers are allocated to the nearest male passenger. It's a strict rule that railway department follows in night mail train that not to put female passengers and male passengers together, they have rooms called berth rooms, which is only for husband and wife or husband and wife with children. Berth rooms are with beds in night mail train.

Normal Ticketing Process has separate four ticket counters assign to this process too. Here in Colombo railway station, these counters tickets for short-run railway areas. For example, Colombo to Rambukkana, Colombo to Galle. Ticket prices here starting from Rs.10 to Rs.200. This is the busiest and most passengers preferred rail line, which is most passengers used to travel daily and it generates a massive amount of revenues daily.

Here they provide tickets only over the counter and every station has tickets for any station trains travelling 371 this rail line. There are huge queues most of the time inside and outside of the station. Customers have to give 372 money to the counter staff and tell them the departure venue they want to go and counter staff issue the ticket. 373 Only accepted payment method is cash. It takes around one minute to issue a ticket, sometimes maybe more time 374 required when the counter staff has to give the balance of the money. Since it has a huge demand by customers 375 every day, they maintain a massive amount of printed tickets in every station in wooden cupboards. According 376 to counter staff, they face lots of trouble maintaining that cupboard due to ants and other small animal attacks. 377 According to railway staff superiors, they are dissatisfied about the money the put into print the tickets and the 378

379 return they get.

Like all other rail lines, every counter staff member has to update and balance of their cashier locker money amount and price of the tickets they sell. It's a manual process and they are completely dissatisfied about the maintaining manual books. They said sometimes they made errors in calculations and even more, duplications can happen and sometimes data may be a loss if they lose their book and they have no recovery option.

-Main Line Ticketing Process Other than that they follow the same process on night mail reservations. To record information related to the reservations of sleeping berth they use a ledger called "Sleeping Berth Ledger". There are ledgers same as this ledger for other reservations as well.

? To explore the rail passenger issues related to the current process To look at the modern-day problems of 387 ticket reservation from a passenger's perspective, statistics was once accumulated from the pattern of one hundred 388 people via an online survey. These persons signify the team of workers of us of a who each day tour Colombo 389 for employment. The resolution of contributors to the online survey has once completed the use of purposive 390 sampling. In the survey, it was once located out that 57% of the people are used intercity trains to attain 391 Colombo whilst 43% the use of sluggish trains to reach Colombo. And face-to-face interviews conducted with 10 392 people who are purposively selected. According to figure 4.6, the willingness of the respondents for self-service 393 ticketing was once illustrated. Most importantly, 72% of the respondents are agreed that they were inclined 394 to use self-service ticketing even at a high cost. Hence, it is considered that if self-service ticketing is put into 395 effect greater and extra passengers would use it alternatively that touring stations. It will enhance the effectivity 396 and effectiveness of the manner as well. Table ??.3 depicts the 09 issues recognized through lookup articles and 397 present-day system observation. They are rated through respondents based on their order of importance. The 398 Likert's scale with 3 tiers of significance was used for data collection with a score of 1 being much less important 399 and a rating of three is exceptionally important. These facts were analyzed, and their cumulative frequencies 400 were got through SPSS. () 401

The findings indicate that the attributes most essential to the client were client bad refund policy, consumer waiting time, a limited of tickets per character while the too complicated, no proof when losing the ticket, limited variety of station to make reservations and availability of seats have been regarded to particularly important. The troubles had been also analyzed using a word cloud to identify the greatest issues. Thus, it used to be surely evident that the create delays used to be major trouble faced utilizing passenger whilst motive many errors and duplicates, too customizable and the system is very gradual were additionally significant.

## 408 **12** VII.

419

### 409 13 Conclusion

This research has targeted to explore the nature of the existing ticket reservation process and this study attempts to recognize the issues that customers face when using the current ticket reservation process. Finally, according to above-given results, we can justify that the Sri Lanka Railway Department need to adopt self-service ticketing

413 facility to improve their efficiency in operations.

# 414 14 Acknowledgment

 $_{\tt 415}$   $\,$  It's with great pleasure we pen the acknowledgement after a genuine effort of conducting a research survey

which has fallen under a part of undergraduate education journey. Mrs. Chathurangika Kanahdawaarachchi, the supervisor, the veteran consultant and mentor is gratefully and sincerely thanked for her understanding, guidance,

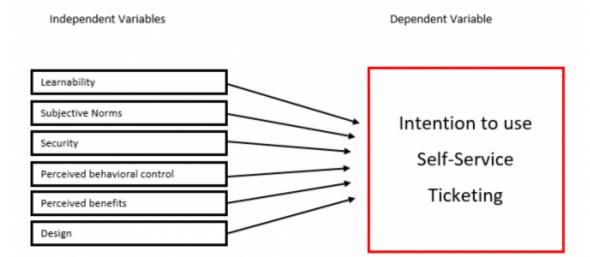
<sup>418</sup> patience, motivation, enthusiasm and coaching which are the foundation pillars that made us determined and dedicated in conducting the research in an unbiased realistic situation. <sup>1 2</sup>

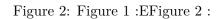


Figure 1: © 2019 Global Journals 15 GlobalE

<sup>&</sup>lt;sup>1</sup>Impact of Self Service Technology on Customer Behavioral Intention: Case of Intercity Railway Service in Sri Lanka

 $<sup>^{2}</sup>$ © 2019 Global Journals





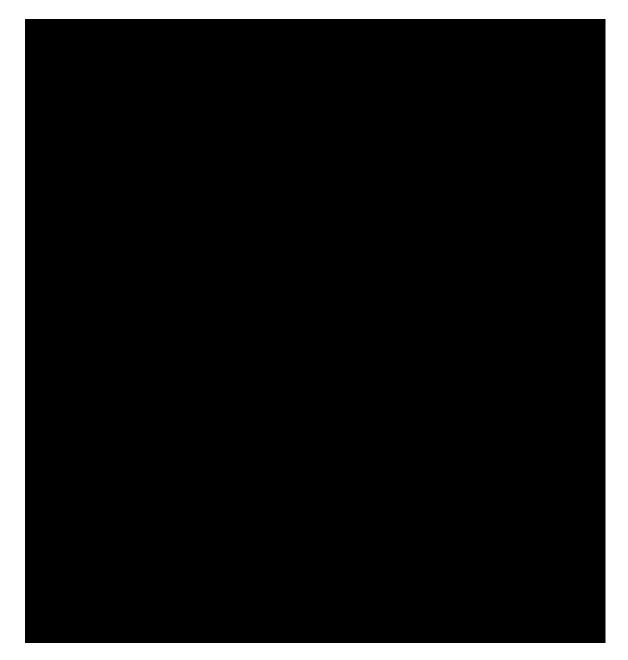


Figure 3:

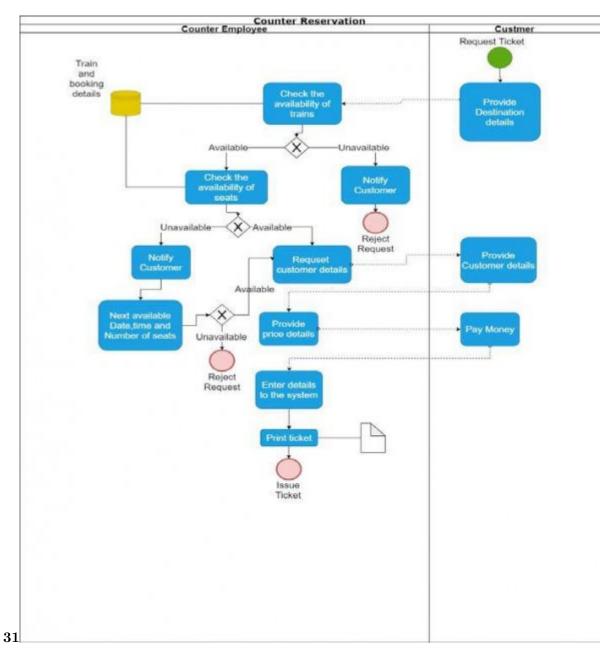
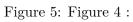


Figure 4: Figure 3 : 1 18





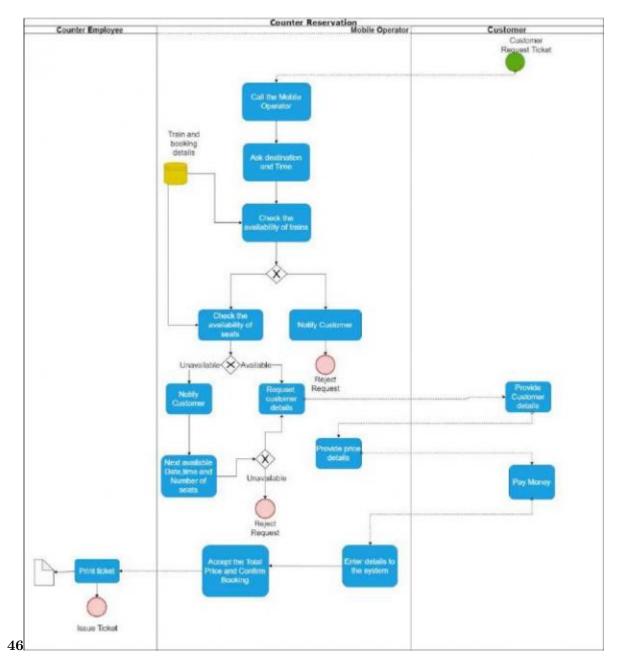


Figure 6: Figure 4 . 6 :



Figure 7:

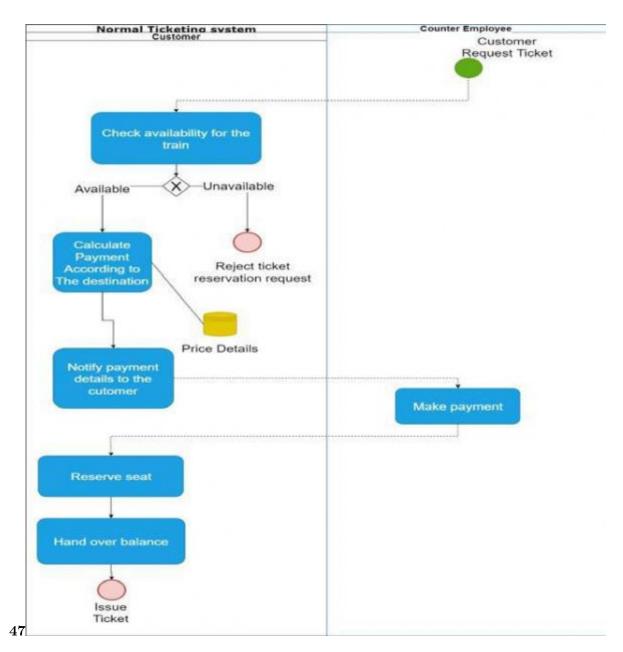


Figure 8: Figure 4 . 7 :



Figure 9:

# $\mathbf{41}$

Year 2019 14 Volume XIX Issue VII Version I ( ) Global Journal of Management and Business Research © 2019 Global Journals 1

Figure 10: Table 4 . 1 :

42

Year

[Note: Source: Authors compilation based on data from the website of Ministry of Transport and Civil Aviation]

Figure 11: Table 4 . 2 :

#### $\mathbf{43}$

Characteristics	Highly Impor-	Somewhat Important	Less Im- portant
	tant		
Customer waiting time	58%	38%	4%
Too complicated	37%	51%	12%
Limited number of stations to make reservations	28%	50%	18%
Require action on every request	38%	46%	16%
Poor refund policy	62%	26%	12%
Availability of seats	36%	49%	15%
No proof when loosing ticket	42%	51%	7%
Limited number of tickets per person	58%	35%	7%
Limited payment method	48%	46%	6%
Source:			

[Note: Yes No May be © 2019 Global Journals 1 20 Global Journal of Management and Business Research Volume XIX Issue VII Version I Year 2019]

Figure 12: Table 4 . 3 :

- 420 Also, authors focusing on different data gathering methods according to the objective:
- 421 [Wanless ()] 'Automatic ticketing on London underground'. David Wanless , MH . Transport Reviews: A
   422 Transnational Transdisciplinary Journal 1989. 9 p. .
- [Jasmin (2016)] 'Automatic Vending Machine Prototype Model'. M Jasmin , SB H R U . Journal of Chemical
   and Pharmaceutical Sciences 2016. July-September 2016. 9 p. .
- [Abbas ()] Challenges in Implementation of TVM (Ticket Vending Machine) in Developing Countries for Mass
   Transport System: A Study of Human Behavior while Interacting with Ticket Vending Machine-TVM.
   Switserland, M Abbas . 2014. Springer International Publishing. p. .
- [Machiel and Reinders (2008)] 'Consequences of Forcing Consumers to Use Technology-Based Self-Service'. J
   Machiel , P A D T F Reinders . Journal of Service Research 2008. November, 2008. 11 (2) p. .
- [Oyelade 0. J., F. S. A. A., A. C. (2009)] 'Development of a Mobile Airline Reservation System'. Journal of
   *Computer Science S Its Application* Oyelade 0. J., F. S. A. A., A. C. (ed.) 2009. June 2009. 16 p.
- [Semi ()] Exploring design principles for self service technologies: The case of a ticket vending machine, Marius
   Semi , VK . 2014. 1995. Bergen, Norway. p. 115. University of Bergen. Moschis
- [Ahn ()] 'Factors influencing online flight ticket purchasing'. Tae-Hong Ahn , TJ L . *Tourism Economics*) 2011.
   17 (5) p. . (Tourism Economics)
- <sup>436</sup> [Norazah Mohd Suki ()] 'Flight ticket booking app on mobile devices: Examining the determinants of individual
  <sup>437</sup> intention to use'. N M S Norazah Mohd Suki . *Journal of Air Transport Management* 2017. 62 p. .
- [Jakubauskas (2006)] 'Improvement of urban passenger transport ticketing systems by deploying intelligent
   transport systems'. G Jakubauskas . *Transport, XXI* 2006. 27 Oct 2010. (4) p. .
- <sup>440</sup> [Puhe ()] 'Integrated urban e-ticketing schemes -conflicting objectives of corresponding stakeholders'. M Puhe .
   <sup>441</sup> Transportation Research Procedia 2014. 19-20, 2014. Elsevier. 4 p. .
- 442 [Guangming Xua ()] 'Itinerary choice and advance ticket booking for high-speedrailway network services'. H Y
   443 W L S Guangming Xua . Transportation Research Part C 2018. Elsevier Ltd. 95 p. .
- 444 [Shirish C Srivastava ()] 'Modernization of passenger reservation system: Indian Railways' dilemm'. S C S T S T
   445 Shirish C Srivastava . 0268-3962/07. Journal of Information Technology 2007. p. . (JIT Palgrave Macmillan
   446 Ltd))
- [Ainin Sulaiman ()] 'Next gratification is conveyed to Dr. Ruwan Jayathilake, the module chief of the complete
  lookup venture module who constantly provided education and course in all components of the lookup
  for choosing the topic to write the dissertation. Eventually, we would like to renown the support given
  by our families. Last but not least the employees in Sri Lanka'. J N S M Ainin Sulaiman . http:
  //www.transport.gov.lk *Ticketing as a New Way of Buying Tickets: Malaysian Perceptions. Research*gate, 2008. 19/05/2014. 2018. 17 p. . (Railway are an immensely thanked for all the grasp and help furnished
  to make the research success)
- [Manuel López-Bonilla (2015)] 'Selfconsciousness profiles in the acceptance of airline e-ticketing services'. Jesús
   Manuel López-Bonilla , LM , L.-B . Anatolia -An International Journal of Tourism and Hospitality Research
   2015. 20 Apr 2015. 26 p. .
- <sup>457</sup> [Parag Chatterjee ()] 'Smart Computing Applications in Railway Systems -A case study in Indian Railways
   <sup>458</sup> Passenger Reservation System'. A N Parag Chatterjee . International Journal of Advanced Trends in Computer
   <sup>459</sup> Science and Engineering 2014. 3 (4) p. .
- [Fraga-Lamas ()] 'Towards the Internet of Smart Trains: A Review on Industrial IoT-Connected Railways'. Paula
   Fraga-Lamas , TM , F.-CL C . Sensors 2017. 17 p. .

19