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1 2	The Global Rise of Female Entrepreneurship: Introducing the Self-Elevation Hypothesis
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#### 7 Abstract

Female entrepreneurs are fast increasing in number, and economic and social importance. In addition to their impressive rate of growth in the United States over the last few decades, 9 their growth has been noted in many countries, particularly in Australia, Britain, Denmark, 10 The Netherlands, France, Iceland, Sweden, Finland, and Norway, according to the Global 11 Entrepreneurship and Development Institute (GEDI). This trend is likely to continue, and 12 even to accelerate, with changes in societal attitudes and old stereotypes as well as with the 13 improvement in female education, and women's rights and gender equality laws. The purpose 14 of this paper is to: (1) provide an overview of the growth and current state of female 15 entrepreneurship, (2) survey the relevant literature, and (3) introduce the ?self-Elevation? 16 hypothesis that points to the inner needs that propel some women to attempt to raise their 17 status by establishing new businesses. We propose this hypothesis in the hope that it would 18 be a subject of future scholarly research and debate. It is important to add that, for this 19 study, we define ?self-elevation? as the individual?s inner drive to move or contribute to the 20 movement from an undesirable state of affair to a more desirable one, like a better financial 21 standing, and a more prosperous community. 22

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Index terms—
 The Global Rise of Female Entrepreneurship:

Introducing the Self-Elevation Hypothesis Abstract-Female entrepreneurs are fast increasing in number, and 26 27 economic and social importance. In addition to their impressive rate of growth in the United States over the last few decades, their growth has been noted in many countries, particularly in Australia, Britain, Denmark, 28 The Netherlands, France, Iceland, Sweden, Finland, and Norway, according to the Global Entrepreneurship and 29 Development Institute (GEDI). This trend is likely to continue, and even to accelerate, with changes in societal 30 attitudes and old stereotypes as well as with the improvement in female education, and women's rights and 31 gender equality laws. The purpose of this paper is to: (1) provide an overview of the growth and current state 32 of female entrepreneurship, (2) survey the relevant literature, and (3) introduce the "self-Elevation" hypothesis 33 that points to the inner needs that propel some women to attempt to raise their status by establishing new 34 35 businesses. We propose this hypothesis in the hope that it would be a subject of future scholarly research and 36 debate. It is important to add that, for this study, we define "self-elevation" as the individual's inner drive to 37 move or contribute to the movement from an undesirable state of affair to a more desirable one, like a better 38 financial standing, and a more prosperous community. ntrepreneurship is no longer just a man's business. As the World Bank (2014) reports, female-owned and run businesses have been steadily growing in most countries; 39 thus, "contributing to household income and growth of national economies". The U.S. Census Bureau (2016) 40 also reports that, in the United States, female entrepreneurship grew in number by ??6.8 percent between 2007 41 and 2012, reaching a record of 9.9 million businesses. By contrast, the number of all businesses (male and 42 female-owned combined) grew by only 2 percent during the same period. Also the National Association of 43

#### 1 **REVIEW OF THE LITERATURE**

Women Business Owners estimates that female-owned firms in the United States reached 11.6 million in 2017. 44 In addition, millions of ventures are currently jointly owned and managed by men and women. 45

As the number of female entrepreneurs continues to increase, they have become the focus of an increasing 46 number of studies. The business administration and entrepreneurship literature now cover fresh perspectives 47 on the ways female entrepreneurs lead and run their businesses. Some researchers have also borrowed, and 48 incorporated, research findings and concepts from some social sciences like psychology, economics, and sociology. 49 Scholars such as Bird (1988), Bygrave and Hofer (1991) This paper adds to the literature by introducing 50 the hypothesis of "self-elevation" as an inner need that particularly motivates some women to establish their 51 businesses. The idea is that self-elevation can be a driving force for some women to aspire for, and take the 52 necessary steps to create, their own entrepreneurial ventures. In so doing, they hope to elevate their positions 53

within their environments and families. 54

At first, this paper provides a review of the literature, followed by an analysis of some current theories of 55 entrepreneurship. This part is followed by a short assessment of some distinguishing traits and characteristics of 56

female entrepreneurs. A brief clarification of the self-elevation hypothesis follows, and finally the authors make 57

some concluding remarks and observations. Although the differences between male and female entrepreneurs 58

are repeatedly highlighted in this paper, it should be emphasized that there are also similarities among all 59 60 entrepreneurs, regardless of their gender, and ethnic and cultural backgrounds.

#### 1 **Review of the Literature** 61

As previously indicated, female entrepreneurs have been the focus of many recent scholarly papers and research 62 studies. The scholars, who have recently contributed to this subject, include: Hoxha and Krasniqi (2008), Klyver 63 (2011), Maden (2015), Abbasian and Yazdanfar (2013), Okah-Efogo and Timber (2015), Lee and Stearns (2012), 64 Mohammad et al (2009), Dalborg (2015), and Hossain et al (2009). Those scholars analyze key issues and 65 66

- obstacles, particularly facing female entrepreneurs, including:
- 67 ? Cultural constraints and old stereotypes. ? Kind and scope of prior business experience. 68
- ? Raising start-up capital. 69
- ? Family obligations and concerns. 70
- ? Risk-taking propensity. 71
- ? Perception of the meaning of business success or failure. 72

Regarding performance and achievement, some scholars like Artz (2017); DeMartino and Barbato (2006); 73 74 Zolin, Smetzer, and Watson (2013); and Sharma and Laroiya (2008) do not find a much noticeable difference between similarly resourced male and femaleowned businesses. Thus, to those scholars, if all things are equal, 75 76 achievements and results of successfully-run entrepreneurial organizations are likely to be similar, regardless of

77 gender differences in ownership and management. On the other hand, ??obichaud, Cachon, and McGraw (2015),

78 and many other scholars, have found some distinct differences, such as female entrepreneurs being better than

male entrepreneurs in the service sector, better able to balance business and family obligations, more likely to 79 80 de-emphasize extrinsic goals and rewards, and more likely to adopt people sensitive and democratic management

styles. 81

In a study of firms in the technology sector, Robb and Coleman (2010) found that one of the challenges, 82 particularly facing female entrepreneurs, involves raising the needed start-up capital. As Fairlie and Robb (2009) 83 also write, this challenge cannot but adversely impact the success and survival of all ventures in the critical 84 start-up phase. Bosse and Taylor (2012) have as well found that some gender biases, not only negatively impact 85 86 women-owned firms at the startup phase but also during the growth and maturity phases.

87 But the fact that female entrepreneurial ventures are growing fast indicates that capitalization and other problems encountered are not insurmountable. Policymakers in government and the banking sectors, both in 88 the United States and in many other countries, are now aware of the importance of female entrepreneurship, 89 and have established new programs to remove some of the obstacles to raising capital and acquiring microloans. 90 Increasingly and gradually some of the other challenges are also being addressed by relevant For example, the 91

G-20 Summit of the leaders of the world's largest economies has endorsed in its 2010 meeting a "Financial 92 Inclusion plan" that addresses some of the challenges that women face in trying to grow their businesses and 93

provided for new measures to increase their access to finance. In the European Union, the European Commission 94

also now promotes female entrepreneurship by helping them get more active in networking, which has proven 95

to be beneficial in new venture management. The European Union also currently helps by offering prizes and 96 97 awards to women innovators who may like to establish their businesses. (http://ec.europa.eu/research/innovation-

98 union/index\_en.cfm?section+women-innovators).

99 Furthermore, many women have begun to enroll in entrepreneurship education programs in schools and colleges, 100 and benefit from business incubators and accelerators, which are sponsored by a variety of for-profit and nonprofit organizations. 101

As Wade (2014) indicates, female entrepreneurs now have more funding options than ever before and "have a 102 toolbox replete with real and virtual tools? to facilitate their? . successes". Furthermore, many female entrepreneurs 103 are now savvy enough to focus on the kinds of ventures in which they can use their superior strengths and qualities. 104 Thus, many of them establish businesses in the service sector, which requires more people skills and less starting 105

capital than manufacturing. According to the US Census Bureau, for example, female entrepreneurs are well
 represented in the educational, social assistance, and health services.

Also, the International Finance Corporation (IFC) reported in 2011 that "globally, the largest share of women entrepreneurs are?. active in consumeroriented activities". This IFC report further indicates that 60 percent of female entrepreneurs in such developing countries as Cote d'Ivoire, Kenya, Nigeria, and Senegal are necessity entrepreneurs. This contrasts with the opportunity-pulled female entrepreneurs, who are mostly in high income countries.

#### <sup>113</sup> **2 III.**

#### <sup>114</sup> 3 Selected Entrepreneurship Theories

115 Some theories (at times also referred to as approaches) have been introduced through the decades to organize

116 and systemize our knowledge about the nature of entrepreneurial ventures, entrepreneurial traits and motives,

and related subjects. The main attempts to provide some theoretic/ conceptual foundations of entrepreneurship

118 include, but are not limited to, the following:

#### <sup>119</sup> 4 a) The Personality Traits Theory

This theory stipulates that entrepreneurs possess certain personality traits that are not shared by others and that those traits make them more motivated to establish moderately risky, service-focused, business ventures.

122 For example, scholars like Cromie (2000), Little (2005)

## <sup>123</sup> 5 b) The Entrepreneurial Intensions Theory

124 This theory is based on the assumption that an entrepreneur's intentions trigger the decision to establish a new

venture. According to Bird (1988), intentions reflect the state of mind that directs the actions to be taken. Choo

and Wong (2005) further point out that the intentions that trigger and direct action are influenced by intrinsic

reward factors like the desire to control one's destiny, and extrinsic reward factors like financial gains.

## <sup>128</sup> 6 c) The Cognitive Evaluation Theory

This psychological theory explains how external factors or events influence an entrepreneur's motivation. Such factors or events might shape perceptions of likely outcomes. For example, external factors can color one's perception of the amount of risk involved in a contemplated business venture. A potential entrepreneur, who

perceives a high risk in a proposed venture, may not see it in as good a light as the one who perceives it as having

133 a low or minimum risk.

## <sup>134</sup> 7 d) The Ecology Theory

Advocates of this theory stress the impact of existing conditions and anticipated changes in the environment on the appropriateness, and success or failure, of actions to be taken or endeavors to be pursued. Environmental factors generate conditions that make a potentially successful venture in one differences in the external environment lead

# 138 to variations in niches and the appropriateness of promising specializations.

## <sup>139</sup> 8 e) The Planned Behavior Theory

According to this theory, the desirability and feasibility of specified outcomes influence planned behavior. Thus,
an entrepreneur's actions may have to be planned, shaped or adjusted depending on the extent of desire to attain
some goals.

## <sup>143</sup> 9 f) The Economic Incentives Theory

This theory stipulates that entrepreneurs rise as a result of the economic incentives available, like a low level of taxation, easy access to finance, new market opportunities, availability of human capital, etc.

## <sup>146</sup> 10 g) The Need Theory

147 The essence of this theory is that an entrepreneur's needs motivate him/her to do what is necessary to satisfy

such needs. For example, David McClelland theorizes that entrepreneurs are energized by, at least, three primary

149 needs: The need for achievement, the need for power, and the need for affiliation. Other scholars have identified

## additional needs that can be satisfied by owning and managing a business.

## <sup>151</sup> 11 h) The Discovery and Opportunity Theory

 $_{152}$  Joseph Schumpeter pioneered in advancing this theory, which associates entrepreneurship with the opportunity to

introduce innovative products and ideas. According to Schumpeter, entrepreneurs shake, disrupt, and change the existing equilibrium in the marketplace with their innovations. Thus, entrepreneurs should not be just business

#### 18 O) COMPARISONS OF MALE AND FEMALE ENTREPRENEURS

owners, who produce or sell the same product that others produce and sell. Through their innovations, they
would likely end up disrupting the existing equilibrium in the marketplace, and setting the stage for a new one.
Schumpeter called this entrepreneurial process: The "creative destruction" process, i.e., "out" with the old,

and "in" with the new and better products, services, methods, or business models.

#### <sup>159</sup> 12 i) The Education Theory

According to this theory, entrepreneurs are made and not born. Through the right kind of education, an individual can develop new behavioral patterns, abilities, and skills that are needed to start and run an entrepreneurial venture ??Krueger Jr. and Brazeal, 1994).

#### <sup>163</sup> 13 j) The Misfits Theory

Some individuals experience difficulties, and fail in working as employees, in large bureaucratic organizations. As ??artner (1985) explains, those individuals don't fit well as subordinates who have to do routine and repetitive tasks, and follow elaborate reporting requirements/rules; hence, they may fail when they find themselves confined in this manner. Thus, colleagues and superiors may describe them as misfits, and may be bypassed in promotions. However, they have the potential to succeed as entrepreneurs and innovators, i.e., they may have the temperament and the personal attributes to become successful entrepreneurs. They fit more as innovators and decision-makers than routine-oriented decision-takers.

#### 171 14 k) The Sociological Theories

These Theories emphasize the impact of the cultural and social environments on the thinking and behavior of individuals. Such environmental factors can help or curtail the orientation to become an entrepreneur or a risk taker (Hurley, 1999). Some cultural environments, in particular, encourage entrepreneurship, while others

175 encourage seeking salaried and stable jobs in large organizations.

#### <sup>176</sup> 15 l) The Knowledge Spillover Theory

This theory stipulates that rich experiences, attained over a period of time, can have a spillover effect on the rise of entrepreneurs. According to Hisrich, Peters, and Shepherd (2010), "work history can influence the decision to launch a new entrepreneurial venture". Some experienced individuals may establish new ventures to better utilize and benefit from such experience. Sometimes, even CEO's attempt to use their high-level corporate experiences

and start new careers by launching new ventures. Previously gained knowledge and experience may become the

#### <sup>182</sup> 16 m) The Gender Liberation Theories

These theories focus on two aspects that are relevant to female entrepreneurship. First, there is the liberating impact of owning one's business and becoming the boss or the leader. Secondly, female entrepreneurs often see entrepreneurship as a liberating vehicle that uplifts them to higher social and financial levels (Rouse, Treanor, and Fleck, 2013;Smith, 2014;Verduijn et al., 2014).

#### <sup>187</sup> 17 n) Eclectic Theories

The essence of these theories is that no single factor or explanation can fully explain entrepreneurship from the behavioral and motivational standpoints. People establish their businesses due to a multiplicity of factors, motives, intentions, etc. For example, in a study of small entrepreneurs in India, William and Gurtoo (2012) found that 12 percent of the surveyed individuals were driven by necessity, 15 percent by family tradition, 56 percent by economic opportunity, and 17 percent by lifestyle preference.

#### <sup>193</sup> 18 o) Comparisons of Male and Female Entrepreneurs

The literature often includes attempts to compare male and female entrepreneurs. The factors that are frequently 194 compared include leadership and decision-making styles, people versus process orientation, risk-taking, ability 195 to build relationships (networking), degree of self confidence exhibited in taking an independent course, long vs. 196 short term orientation, vision, time management, comfort with uncertainty, acceptance of criticism, persistence, 197 flexibility and conflict avoidance/management, etc. For example, Patel (2013) Overconfident, and more optimistic 198 and willing to bluff in negotiations More likely to listen to the needs and concerns of others Less inclination to 199 200 listen to the needs and concerns of others Some scholars attribute the differences in style and reaction to events, 201 to cultural factors including family circumstance and background, while others, like Fine and Elgar (2017) attribute, at least, some of the differences to biological factors that are unique to each gender. Still, others point 202 to prior experiences and educational achievements as elements in shaping female vs. male entrepreneurial ability, 203 thinking and behavior, as some of the previously discussed theories of entrepreneurship indicate. Nevertheless, 204 genderrelated differences do not signify deficiency or weakness in the ability to start and run a business. 205

206 IV.

## <sup>207</sup> 19 The Self-Elevation Hypothesis

The World Bank's World Development Report (2012) indicates that females in developing countries often become entrepreneurs out of necessity. They may have no better or more feasible alternatives to supplement family incomes due to tradition, discrimination in employment, or cultural constraints. This paper argues that this reality, which has historically been present in many societies, though in varying degrees, has limited women's ability to become more financially independent and upwardly-mobile; hence, female entrepreneurship can be associated with the self-elevation hypothesis.

Self-elevation may be defined as the inner drive to become privileged in one's environment and attain what was not previously possible to achieve. The crux of this drive is uplifting one's situation by taking steps to move away from an undesirable state of affair to a more desirable one. This self-elevation drive can specifically be attained regarding one or more of the following life situations: ? Higher social standing.

- 218 ? Greater material possessions.
- 219 ? Greater financial rewards (profits/earnings).
- 220 ? Higher levels of independence and self-sufficiency.
- 221 ? Exercising power over others (authority).
- 222 ? Gaining superior knowledge and skills.
- 223 ? Obtaining a desirable title or a superior rank.
- 224 ? Associating with the elite and powerful as an equal.
- 225 ? Physical and psychological rejuvenation.

One argument advanced in this paper is that gender has been a main obstacle for some women to satisfy some inner needs, basically due to traditional societal (cultural) limitations and discriminatory practices. Examples of those practices are discrimination in employment, glass ceilings, low pay regardless of merit, narrow and rigid definition of family and societal roles, and excessively time-consuming family demands and expectations. Hence, entrepreneurship may be a vehicle for some women to satisfy their inner need for self-elevation. V.

#### 232 20 Conclusion

Female entrepreneurship has been growing at an impressive rate in many economies, particularly in the advanced and emerging economies. Although they have overcome many of the traditional challenges that for centuries stood in the way of their growth and progress, they still face more challenges than male entrepreneurs. Also, they have to overcome the difficulties that all businesses face in a competitive and dynamic marketplace, including raising additional capital, attaining satisfactory returns on their investment (ROI), increasing sales, and maintaining

238 their competitive edge.

The hypothesis, being introduced in this paper, stipulates that women entrepreneurs are propelled by an inner drive -namely, self-elevation. It is argued that the entrepreneurs to take steps, like starting new ventures in order to move from an undesired state of affair to a more desirable one. Suggested future research should involve empirically testing the validity of this hypothesis in different cultural and sub-cultural settings.

## <sup>243</sup> 21 Global Journal of Management and Business Research

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#### 245 **22** A

The Global Rise of Female Entrepreneurship: Introducing the Self-Elevation Hypothesis need and desire for elevation energize potential female<sup>1</sup>

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