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¹ A Tutorial on Scale Development: The Experiential Value Scale

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6 Abstract

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Businesses are increasingly concerned about deriving actionable insights from data they obtained either from primary or secondary sources. One aspect that has been neglected in this 8 discussion is the importance of using the right measure for the intended subject (or what 9 academics refer to as constructs). Many in the industry either rely on marketing research 10 companies or internally generated questionnaires to collect consumer?s evaluation about their 11 consumption experience. More often than not, questions used in consumer surveys are 12 single-item measures which are not only prone to error and bias, they are also not sufficient for 13 more stringentstatistical analyses. Following the well-established scale development methods 14 developed in the field of business research (c.f., Churchill 1979; Gerbing and Anderson 1988), 15 the objective of this paper is to provide a step-by-step guideline to demonstrate how accurate 16 and effective measures are developed. Moreover, it also provides a sound and comprehensive 17 measure for experiential value (i.e., consumer value derived from a consumer experience). 18

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20 Index terms—

²¹ 1 Introduction

usinesses are increasingly concerned about deriving actionable insights from data they obtained either from 22 primary or secondary sources. One aspect that has been neglected in this discussion is the importance of using 23 the right measure for the intended subject (or what academics refer to as constructs). Many in the industry either 24 rely on marketing research companies or internally generated questionnaires to collect consumer's evaluation 25 26 about their consumption experience. More often than not, questions used in consumer surveys are single-item 27 measures which are not only prone to error and bias, they are also not sufficient for more stringentstatistical analyses. Following the well-established scale development methods developed in the field of business research 28 (c.f., Churchill 1979; Gerbing and Anderson 1988), the objective of this paper is to provide a step-by-step 29 guideline to demonstrate how accurate and effective measures are developed. Moreover, it also provides a sound 30 and comprehensive measure for experiential value (i.e., consumer value derived from a consumer experience). 31

Creating and managing consumer experience has become one of the central objectives for companies (Verhoef 32 et al 2009). Practitioner-oriented publications have advocated that some companies or brands (i.e. Starbucks) 33 achieved business successes because of the distinctive consumption experience they delivered to consumers 34 (Michelli 2007). An IBM report claimed that customer experience is essential to building loyalty to its brands, 35 channels and services (Badgett, Boyce, and Kleinberger 2007).But most companies solely rely on customer 36 37 satisfaction survey or qualitative reviews and testimonies to assess consumer experience. The current study argue 38 that consumer experience essentially consists of internal responses that consumer have during their interaction 39 with the company at all touchpoints. As a result, in order to gain a better understanding about a consumer experience, it is important to ask questions which can reflect internal emotion and cognition of an individual. In 40 this paper, these internal emotion and cognition are collectively defined as experiential value. 41

In the remainder of this paper, I will first present a literature review and conceptual development of the experiential value construct. Following that, in the methodology section, an elaborative, step-by-step discussion is provided to illustrate how accurate and proper scale measures should be developed to yield better knowledge and insight for businesses.

46 **2** II.

47 3 Literature Review a) Experiential Value

Based on review of past literature, experiential value in consumption in this study is defined as the psychological 48 benefits (i.e. thoughts and feelings) resulted from a consumer's interaction with the environment related to 49 consumption which are only assessable by the individual. Consumption here is referred broadly to different stages 50 51 in the whole consumption process: from anticipatory consumption to product or service acquisition, as well as from postpurchase possession to the actual usage of the product or service (Richins 1997). Experiential value is derived 52 directly from the interplay of the consumer, product, service, and environment. This conceptualization is in line 53 with that for art consumption which is "characterized as emotional and mental pulling" (Belk, Ger, and Askegaard 54 2003). Interestingly, researchers of contemporary painting have extensively admitted that the consumption of such 55 'requires the intellectual and affective participation of consumers' (Chen 2009; ??oureau 2000). The current study 56 extends this contention about contemporary art to include any experience in consumption. Specifically, the value 57 which consumers gain from an experience in consumption would possess an emotional and an intellectual aspect. 58 In addition, the current study also includes interaction among consumer, product, service, and environment as 59 potential sources for experiential value rather than solely from an object (i.e. a piece of artwork) as suggested 60 by researchers of art consumption (Chen 2009; Sherry and Joy 2003). 61

⁶² 4 b) Emotional Value

Emotional value referred to the utility acquired as a result of a product's [or a service's ability] to arouse feelings 63 or affective states (Seth, Newman and Gross 1991). Specifically, this value reflects the emotional outcome of a 64 person's interaction with the immediate surroundings, which is an emotive internal experience. Emotion has a 65 prominent role in consumer behavior research and is an important component in consumer responses (Cohen and 66 Areni 1991). Different consumption context may derive a diversified, distinctive set of emotion which is likely to 67 differ in intensity. Two consumptions that are perceived to possess emotional values could have aroused different 68 specific emotions, but still bear on the same underlying emotional states. For example, a theme park or an art 69 museum visitor can both experience pleasure as a result of different activities and interactions. For example, a 70 study examined the emotional components of eight specific consumption experiences, one in each of the followings: 71 esthetics, athletics, entertainment, dining, hobbies, fashion, religion, and security (Halvena and Holbrook 1986). 72 The authors measured emotional experience of the different consumption contexts aforementioned with two 73 emotion typologies: the pleasure-arousal dominance (PAD) paradigm developed by Mehrabian and Russell (1974) 74 and the eight basic emotion indices established by Plutchik (1980). The former is found to be a more useful 75 framework for capturing consumption related emotional experience. Despite its adequacy and generaliability in 76 manifesting consumption related emotional experience, the PAD scale is not without shortcoming. The scale was 77 intended for measuring "emotional responses to environmental stimuli such as architechtural space ; therefore] 78 its validity in assessing emotional responses to the interpersonal aspects of?consumption cannot be assumed" 79 (Richins 1997). 80

⁸¹ 5 c) Intellectual Value

Intellectual value referred to the utility acquired as a result of a product's, a service's or experience's ability to 82 arouse exercise of the intellect. The word intellectual is defined as something that is given to activities or pursuits 83 that require exercise of the intellect (i.e. ability to learn and reason; capacity for knowledge and understanding) 84 and something that is associated with or requiring the use of the mind rather than emotions (The American 85 Heritage Dictionary). Moreover, cognitive activities such as cognition, memory, convergent thinking, divergent 86 thinking and evaluation are referred to as intellectual operations ??Guilford 1959). The intellectual value reflects 87 the cognitive outcome of a person's interaction with the immediate surroundings, which is a cognitive internal 88 experience. This value has not been conceptualized by past literature. But examples of intellectual value are 89 ample in the qualitative account of experience-rich consumption: museum goers getting information of a piece of 90 art or the history of art (Chen 2009; Joy and Sherry 2003), river-rafting participants gaining a sense of personal 91 growth through learning new jargons of the boatmen (Arnould and Price 1993), and shoppers gaining general 92 knowledge about fashion (Haytko and Baker 2004), just to name a few. Nevertheless, intellectual value has not 93 been formally introduced as an experiential outcome that consumer would gain from consumption. The one 94 exception is that Arnould and Price (1993) implicitly reported in their findings that personal growth, which is 95 measured by items such as learning new things and mastering new skills, is an important determinant for an 96 extraordinary experience (i.e. river-rafting). The construct of personal growth, however, is specific to river-97 rafting and may be to other extreme sports. The intellectual value suggested in the current study is intended to 98 be generalizable to a variety of consumption. 99

¹⁰⁰ 6 d) Existing Experiential Value Scale

Mathwick, Malhotra and Rigdon (2001) came up with the EVS to describe the perceived value associated with virtual shopping experience (i.e. catalog and internet shopping). They typified experiential value into four types along two of the three dimensions proposed by Holbrook (1999). They are source of value (intrinsic versus extrinsic) and degree of individual participation (active versus reactive). Subsequently, four distinct types of experiential values are identified: playfulness (intrinsic and active), aesthetics (intrinsic and reactive), consumer return on investment (extrinsic and active), and service excellence (extrinsic and reactive).

107 Note that both consumer return on investment and service excellence seem to be along the line with functional 108 value obtained from the experience. As a result, the experiential aspect this study accounted for is tied to the context of the consumption (i.e. virtual shopping) as opposed to the kind of value (i.e. experiential versus 109 functional) obtained from the consumption experience. For instance, the aesthetics value has two dimensions, 110 namely visual appeal and entertainment. The items measuring visual appeal (i.e. "The way XYZ displays its 111 products is attractive," "XYZ's Internet site is aesthetically appealing," and "I like the way XYZ's Internet site 112 looks") and entertainment value (i.e. "I think XYZ's Internet site is very entertaining," "The enthusiasm of XYZ's 113 Internet site is catching, it picks me up," and "XYZ doesn't just sell products-it entertains me") seemed to be 114 assessing the playfulness and aesthetics value of the website, but not the internal response that the individual 115 had while browsing or shopping through the it. Arguably, visual appeal of the website is an assessment of the 116 external factors. These external factors would in turn lead to an internal response of an individual that consist 117 of emotive and cognitive components. 118

Likewise, the playfulness construct is proposed to be having an escapism and intrinsic enjoyment dimension. Items measuring escapism (i.e. "Shopping from XYZ's Internet site "gets me away from it all," "Shopping from XYZ makes me feel like I am in another world," and "I get so involved when I shop from XYZ that I forget everything else") reflected a kind of consumption experience that would bring about complete immersion.

What it does not tell us is how does this sense of escape arise? For instance, was it the information provided by the website that got the person "away from it all"? Or was it the graphic design that led to the immersion? Finally, while intrinsic enjoyment (i.e. "I enjoy shopping from XYZ's Internet site for its own sake, not just for the items I may have purchased" and "I shop from XYZ's Internet site for the pure enjoyment of it") can manifest the value of the activity, it could also be reflecting the individual's motivation or purpose of the activity. As a result, what this construct is measuring is somewhat ambiguous.

129 **7** III.

130 8 Methodology

In this section, the process used to develop the content of each dimension and to validate the scale psychometrically is elaborated in detail. The procedure employed is based on accepted methods of scale development in psychology and consumer research (Churchill 1979;Gerbing and Anderson 1988). The aim is to establish a useful and practical scale that is parsimonious and generalizable across consumption domains.

¹³⁵ 9 a) Step 1: Item Generation and Selection

To generate items which will capture the experiential value in consumption, two steps as suggested by Churchill (1979) were followed: 1) a literature review and 2) a focused group.

¹³⁸ 10 i. Literature Review

A literature review on past studies which examined and or identified emotional or cognitive consequences 139 140 consumers regarded to as preferential was carried out. In the initial emotional value set, there were 1 item from Chen (i.e. access value, 2009), 24 items from Havlena and Holbrook (i.e. consumption emotions, 1986), 3 141 items from Mathwick, Malhotra and Rigdon (i.e. entertainment value, 2001), 3 items from Shoham, Rose and 142 Kahle (i.e. thrill, 1998), and 5 items from Sweeney and Soutar (i.e. emotional value, 2001). In the initial set of 143 intellectual value, there were 6 items from Arnould and Price (i.e. personal growth and renewal, 1993), 4 items 144 from Chen (i.e. 3 for access value and 1 for possession value, 2009), 12 items from Novak, Hoffman and Yung 145 (i.e. 4 for challenge and 8 for exploratory behavior, 2000), 6 items from Shoham, Rose and Kahle (i.e. 3 each for 146 curiosity-arousal and adventure, 1998), and 8 items from Unger and Kernan (i.e. 4 each for mastery and arousal, 147 1983). Altogether, 72 items were obtained. 148

First, all items were re-written in a first-person, past tense form because both emotional value and intellectual 149 value are self-experienced value obtained from consumption. Second, redundant items from both the emotional 150 and intellectual value sets were removed. Finally, those items that can not be generalized to different consumption 151 152 contexts or were not describing benefits from consumption were also taken out from the list. For examples, the item "This product would make me want to use it" which measures emotional value in Sweeney and Soutar (153 154 ??001) is a product-related value. The experience-related value proposed in the current study, however, does not necessarily involve a product. Similarly, the item "Surfing the Web to see what's new is a waste of time" is 155 intended to measure exploratory behavior in Novak, Hoffman and Yung (2000) but it pertains to the attitude 156 toward the behavior of "surfing" for something new rather than describing some value obtained. After this 157 screening, 32 emotional value items and 25 intellectual value items were included in the set for further analysis. 158

159 11 ii. Focus Group

A focus group was also engaged to tap the experiential value consumers are getting out of their consumption 160 activities. A group of 8 undergraduate students (50% female) from one university in Hong Kong were recruited 161 to attend a one hour discussion session. Participants were first divided into four groups (i.e. 2 in each group) and 162 each group was given a picture of either a local, non-chained restaurant or an upscale hotel restaurant. They were 163 then asked to imagine themselves going to the respective restaurant and express in turn what value they would 164 obtain from dinning there. The purpose of using the two types of restaurant is to ensure that items generated 165 to characterize experiential value would capture consumption contexts with different price range, patronage 166 frequency, familiarity, and company reputation. Then, participants were asked to respond to the question: 167 "What values do you get from shopping in different contexts (i.e. in street markets or shopping malls)?" Again, 168 each participant was first given time to share their opinions followed by an open discussion. 169

From the focus group, 8 additional items were generated -2 for emotional value and 6 for intellectual value -and were added to the aforementioned set of items for the next phrase of analysis.

172 12 b) Step 2: Item Reduction and Dimensionality of the Scale

Altogether, 65 scale items were gathered from the literature review and focus group (see Table 1). Four judges 173 (including two faculty members and two doctoral students) evaluated the items for representativeness of the scale 174 dimensions. Each judge was provided with a definition of both emotional value and intellectual value. Emotional 175 value was defined as "the utility acquired as a result of a product's, a service's or an experience's ability to 176 arouse feelings or affective states. It reflects the emotional outcome of a person's interaction with the immediate 177 surroundings, which is an emotive internal experience." Intellectual value was defined as "the utility acquired 178 as a result of a product's, a service's or experience's ability to arouse the exercise of the intellect. This value 179 reflects the cognitive outcome of a person's interaction with the immediate surroundings, which is a cognitive 180 internal experience." Judges were asked to categorize each item into one of three groups, namely emotional value, 181 intellectual value, or neither. First, 21 emotional value items and 10 intellectual value items were classified as their 182 intended category by all four judges. These were kept for further analysis. Second, those items (6 for emotional 183 value and 7 for intellectual value) that were agreed on by at least three judges were also retained because this 184 met the acceptable agreement index of 75% (Hinkins 1985). Thus, a total of 44 items, 27 representing emotional 185 186 value and 17 representing intellectual value, were included and submitted to further pscychometric analyses (see Table 2). 187

¹⁸⁸ 13 i. Scale Purification with Exploratory Factor Analysis

Initial quantitative analyses were conducted to purify the measures and provide an initial examination of the scale's psychometric properties. Respondents were undergraduate students in three universities in Hong Kong. They were given one of two versions of the survey in which they were either asked to write a brief description about their most recent theme park visit or their most recent shopping mall visit. Then, they responded to the 44 experiential value items. The objective of the description was to refresh the respondents' memory about their theme park or shopping experience before assessing the scale items. A total of 384 surveys were collected.

Respondents who missed out any one of the 44 experiential value items were eliminated from the sample. This resulted in a final sample size of 378 of which 184 recalled a theme park experience and 194 a shopping mall (51% female).

A factor analysis using Varimax rotation was conducted. The factor analysis revealed a seven-factor solution with eigenvalues greater than 1 (eigenvalues were 14.96, 6.07, 3.55, 1.49, 1.15, 1.02, and 1.01; variance explained = 66.5%, see Table 3a), but only the first three factors were significant based on a scree plot (variance explained = 47.5%). Incidentally, 30 items (68.2%) had a loading greater than .4 on at least one of the three factors. The three-factor analysis on the 30 items revealed two factors that were easy to interpret: Factor 1 (emotional value) and Factor 2 (intellectual value). Factors 3, however, included a mix of emotional and capability-related items (see Table 3b).

To assess whether the three-factor solution is stable across groups and contexts, factor analyses were conducted 205 by splitting the sample up according to the following criteria: by gender (male vs. female) and by context (theme 206 park vs. shopping). According to the scree plot tests, a three-factor solution was resulted across groups. A close 207 inspection revealed, however, that only the first two factors were consistent. Specifically, Factor 1 contained items 208 that tapped emotional value and Factor 2 consisted of those that reflected intellectual value. Factor 3 varied from 209 210 arousalrelated statements such as "I was excited" and "I had an adrenalin rush" among male to capability-related 211 statements such as "My capabilities were stretched" and "I was tested of my skills" among female. Likewise, 212 whereas the theme park visitors sample yielded a Factor 3 that included arousal-related statements such as "I had an adrenalin rush" and "I was frenzied", the shoppers sample had negative emotional statements such as "I 213 214 was unhappy" and "I was melancholic" for that factor.

The forgoing analyses provided empirical evidence to support the followings: although experiential values are largely context-specific, the two fundamental experiential values would reflect the cognitive and emotive aspects of the interactive outcomes of people and their surroundings; thus, these very components should be evident and persistent across individual differences (i.e. gender) and contexts (i.e. type of entertainment). A direct interpretation of the aforementioned analyses is that the emotional (Factor 1) and intellectual (Factor 2) values,

which are consistent across groups, are the fundamental experiential values people obtained from their interaction with the environment in spite of the type of activities or individual differences. On the contrary, a particular activity or individual may encompass distinctive aspects of experiential values, such as capability-related or negative affective-related values, which contribute to the overall assessment of the experience.

Since the objective of the current study is to identify the components of experiential values that can be generalized across domains, a two-factor structure is adopted for further analysis. Moreover, to further reduce the number of items, a stricter loading criterion of greater than .7 (as opposed to greater than .4) was used to filter items representative of each factor (see Table 3c). Sixteen items fulfilled this criterion for the two factors together. Precisely, nine items characterizing the emotional value (Factor 1) were retained. Likewise, seven items depicting the intellectual value (Factor 2) were kept.

²³⁰ 14 ii. Initial Confirmatory Factor Analysis

Next, an initial confirmatory factor analysis (see Table 4a and 4b) using the 16 items in two dimensions produced 231 a chi-square of 403.43 (df = 103, p< .001), a goodness-of-fit statistic (GFI) of .88, a root-meansquare-error of 232 approximation (RMSEA) of .09. Further, the normed fit index (NFI = .96) and comparative fit index (CFI = 233 .97) indicate a significant fit compared to the null model (? 2 = 11397.80, df = 120). A two-factor solution also 234 represented a significant improvement in fit compared to a one-factor solution (? 2 = 1557.94, df = 104) (see 235 Table 4c for model fit comparison). In addition, the t-value for each loading estimate is significant (p < .001) and 236 the ratio between the chisquare statistic and the number of degrees of freedom was 3.92 (lower values are more 237 desirable; Thomson, MacInnis, and Park 2005). All of the statistics and fit indices reported above indicated that 238 the two-factor model has an adequate fit. 239

²⁴⁰ 15 iii. Scale Reliability and Validity

Discrimination in a two-factor solution is also evident. In particular, the average of the variance extracted in 241 each factor (0.68 for emotional value and 0.60 for intellectual value) clearly exceeds the squared of the estimated 242 correlation between the two factors ((0.46) 2 = 0.21). Moreover, items remaining in each factor were submitted 243 to a reliability test. Cronbach's alphas of both factors were acceptable, r = .95 for emotional value and r = .91 for 244 intellectual value, compared to the Nunnally's (1978) criterion of r = .70 for satisfactory scale reliability. Finally, 245 the composite scores for emotional and intellectual value were computed. These scores were then correlated with 246 consumer behavioral constructs including satisfaction, word-of-mouth, and re-visit intention (see Table 5a and 247 5b). Both the emotional and the intellectual value were positively correlated to each of the three behavioral 248 measures, ranging from 0.31 to 0.65 significant at p< .05, which support the existence of criterion-related validity 249 to the experiential value scale. 250

²⁵¹ 16 c) Step 3: Convergent and Discriminant Validity

Analysis A new set of data was collected for confirmatory and construct validity analysis. Moreover, to provide 252 evidence of consistency across populations, respondents of this study were selected from a nonstudent population 253 -employees at a large university in Hong Kong. A total of 250 questionnaires were distributed and 187 were 254 returned. The questionnaire in this study was conducted within the context of consumer's shopping mall 255 experience. Similar to the previous study, respondents were asked to recall and write briefly about their most 256 recent shopping mall experience at the onset to refresh their memories. They then responded to the 16 experiential 257 value items (9 on emotional value and 7 on intellectual value). To test for construct validity, items from the 258 experiential value scale (EVS hereafter) developed by Mathwick, Malhotra and Rigdon (2001) were also included. 259 Since the original EVS was established for the internet and catalog shopping environment, only items that could 260 be generalized to the shopping mall experience context were used. One item each from the visual appeal ("I 261 think the way XYZ's Internet site looks") and entertainment value ("The enthusiasm of XYZ's Internet site 262 is catching, it picks me up") dimension were removed. Specifically, participants responded to measures on the 263 aesthetic dimension (2 items each on both visual appeal and entertainment value); the playfulness dimension 264 (3 items on escapism and 2 items on intrinsic enjoyment); and the customer return on investment dimension (3 265 items on efficiency value) (see Table ??a). Respondents also responded to two measures of satisfaction ("I was 266 satisfied with the company" and "I was satisfied with the experience"). 267

After eliminating those with missing information, the effective sample size was 178.

²⁶⁹ 17 IV.

270 18 Results

Discriminant validity. The discriminant validity of emotional value and intellectual value scales proposed by the current study and the EVS established by Mathwick, Malhotra and Rigdon (2001) were examined by two methods.

First, an exploratory factor analysis was conducted for emotional and intellectual value on this new set of data. It revealed that two factors have eigenvalues greater than 1. Together, they explained 69.6% of the variance. After Varimax rotation, a clean factor structure emerged (see Table ??b). Specifically, the respective items loaded on the factor they were intended for.

Next, the variance extracted and correlation estimates were examined. According to Fornell and Larcker 278 279 (1981), discriminant validity is evident when the proportion of variance extracted in each construct exceeds the square of the correlation coefficients representing its correlation with other factors. Table ??c presents all the 280 correlation estimates. The scale with the highest correlation with both emotional value and intellectual was 281 entertainment value (? = 0.69, ? 2 = 0.48 and ? = 0.61, ? 2 = 0.37 respectively, see Table ??c). The average 282 variance extracted (AVE) estimates for emotional value was 0.68, that for intellectual value was 0.64 and that 283 for entertainment value was 0.50. In other words, the proportion of variance extracted in each construct is larger 284 than the correlation coefficients squared, which is indicative of discrimant validity. Incidentally, the Cronbach's 285 alphas for emotional and intellectual value are 0.94 and 0.92, respectively. 286

Convergent validity. Mathwick, Malhotra and Rigdon (2001) included both intrinsic and extrinsic value identified by ??olbrook (1992) in EVS. The experiential value proposed in the current study, namely emotional and intellectual value, are both construed as a form of intrinsic value. As a result, both emotional and intellectual value should be correlated more strongly to the intrinsic value dimensions in the EVS (i.e. visual value, entertainment value, escape value and intrinsic value). On the contrary, both emotional and intellectual value should be correlated modestly to the extrinsic value dimension in the EVS (i.e. efficiency value).

293 Again, the variance extracted and correlation estimates were examined. The correlation estimates of emotional 294 value and each dimension in the EVS are as follows: visual value (? = 0.57), entertainment value (? = 0.69), escape value (? = 0.49), intrinsic value (? = 0.54), and efficiency value (? = 0.36). In a like manner, the 295 correlation estimates of intellectual value and each dimension in the EVS are as follows: visual value (? = 0.53), 296 entertainment value (? = 0.61), escape value (? = 0.50), intrinsic value (? = 0.50), and efficiency value (? = 297 0.29). These results (see Table ??c) revealed that both emotional and intellectual value have higher correlations 298 with each of the four dimensions of intrinsic value (i.e. visual value, entertainment value, escape value and 299 intrinsic value) in the EVS than those with extrinsic value (i.e. efficiency value). Thus, convergent validity of 300 the experiential scale of the two dimensions -emotional and intellectual value -is established. 301

Comparison of the Two Experiential Value Scales. Recall that the experiential value scale developed in 302 the current study is intended for assessing intrinsic value that are characterized by its internal and subjective 303 nature. As a result, it is only appropriate to include dimensions in the EVS by Mathwick, Malhotra and Rigdon 304 (2001) that tapped the same type of value. At the outset, efficiency value was removed because of its extrinsic, 305 functional nature. A close inspection of the four dimensions of intrinsic value (i.e. visual value, entertainment 306 value, escape value and intrinsic value) further revealed that visual value may not be relevant for the purpose of 307 the current analysis. Visual value included two items: "The decor/display of this shopping mall was attractive" 308 and "This shopping mall was aesthetically appealing." Arguably, these two items are measuring the facilities or 309 the environment where the experience happened rather than the experience felt by the individual as characterized 310 by the other dimensions (see Table ??a for the complete list of items of both experiential value scales). In view 311 of this, visual value was not included in the comparison analysis. 312

To compare the effectiveness and performance of the two experiential value scales, the following steps were taken: 1) the relevant dimensions in the EVS developed by Mathwick, Malhotra and Rigdon (2001) were regressed on customer satisfaction; 2) emotional and intellectual value developed by the current study were regressed on customer satisfaction; 3) a hierarchical regression analysis on customer satisfaction was conducted where the relevant dimensions in the EVS (Mathwick, Malhotra and Rigdon 2001) were entered first, followed by the emotional and intellectual value developed by the current study.

Results (Table 6d) showed the regression analysis of the three models described above. Model 1 was the regressions analysis of the relevant dimensions in the EVS developed by Mathwick, Malhotra and Rigdon (2001) on customer satisfaction with an R 2 of .38. Model 2 was the regression analysis of the emotional and intellectual value developed by the current study on customer satisfaction with an R 2 of .46. This suggested that the experiential value scale established by the current study, which consisted of the emotional and intellectual value dimensions, explained customer satisfaction almost 10% better than the EVS by Mathwick, Malhotra and Rigdon (2001).

Besides that, Model 3 showed the result for the hierarchical regression analysis on customer satisfaction where 326 the relevant dimensions in the EVS (Mathwick, Malhotra and Rigdon 2001) were entered first, followed by the 327 emotional and intellectual value developed by the current study. The change in R 2 when emotional value and 328 intellectual value were added to the model was . 16. This indicated that the experiential value proposed by the 329 current study explained an additional 16% of variance on customer satisfaction. Note that there exists no a priori 330 reason to the hierarchy of effects as stated in Model 3. That is, there are no theoretical or empirical grounds to 331 suggest that dimensions proposed by Mathwick, Malhotra and Rigdon (2001) would precede the emotional and 332 intellectual value hypothesized by the current study in their effects on customer satisfaction. Model 3 was simply 333 included to demonstrate the effectiveness of the experiential value scale proposed here and its ability to explain 334 consumer behaviors over and beyond that of the existing EVS by Mathwick, Malhotra and Rigdon (2001). 335

336 V.

337 **19** General Discussion

The goal of this paper is twofold: 1) to provide a step-by-step process on how to develop multi-items measures 338 that can improve the quality of data collected and the accuracy of results from more complexed analyses and 2) 339 to develop a comprehensive scale that can capture the internal emotional and cognitive responses derived from 340 consumer experience. To summarize, to ensure precision of a measure, the construct (i.e., subject) must be well 341 defined. As it is illustrated in the literature review section of this paper, the best way to define any construct 342 is to review relevant existing academic and even practitioner publications. Moreover, consumer interviews and 343 focus groups can also be used to verify and complement any important aspects missing from past studies. In 344 addition, with the advancement in technology, consumer are changing more frequently than ever. Any measures 345 concerning consumers may also need to be revised more often and using interviews and focus groups would be a 346 347 good way to identify improvement for existing scales.

The methodological discussion requires some knowledge about factor analysis and structural equation 348 modeling. But the basic idea is that an accurate measurement scale needs to be valid. Internal validity is 349 established by asking different questions that will tap the same (i.e., construct). External validity is achieved by 350 making sure that each set of questions tap distinct subjects. In other words, there should be very little overlap 351 between two different subjects. Finally, to examine the usefulness of measurement scales, the scales must be able 352 to predict outcomes which are important. For example, in business research, customer satisfaction, loyalty, and 353 even market performance are all important outcome measures. If the measurement scale for a subject does not 354 predict these important outcomes, it is also not going to provide anything useful for the company. 355

Finally, the experiential value scale developed in this paper fills a research gap. Extant literature on consumer
experience and consumer value has acknowledged that people do not only derive emotional responses but also
cognitive ones when they interact with their surroundings. Yet past research which addresses the cognitive
aspect of experience have not provided any psychometrically sound measures to empirically examine its effects
on key consumer outcomes. The experiential value scale presented in this paper captures both the emotional
and cognitive dimensions of value derived from experience and showed that they are related to key consumer
outcomes, namely, satisfaction, word-of-mouth, and revisit intention.

1

Adopted from Emotional Value (34) Construct (No. of Items) Item

Figure 1: Table 1 :

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1		
Adopted from Intellectual Value (31)	Construct (No. of Items)	Item
Arnould & Price (1993)	Personal Growth	and had a sense of adventure
	Renewal (6):	I was personally challenged
		I had an adrenalin rush
		I learned new things
		I mastered new skills
-		I tested my limits
$\frac{\text{Chen}}{(2009)}$	Access Value (3):	I was inspired to imagine
. ,		My ideas were changed
		My mind was opened
	Possession Values (1)	I preserved something important
Novak, Hoffman, & Yung	Challenge (4):	I was challenged
(2000)		I was challenged to perform to the best of my ability
		I was tested of my skills
		My capabilities were stretched to my limits
	Exploratory Behavior (1):	I enjoyed the unfamiliarity
Shoham, Rose & Kahle	Curiosity-Arousal (3):	I knew more
(1998)		I found out how I felt after I participated
TT 0		I was interested
Unger & Kernan (1983)	Mastery (4) :	I felt like I was conquering the world
()		I had a sense of risk
		I felt like a real champion
		I felt that I have been thoroughly tested
	Arousal (3):	My sense of curiosity was satisfied
		I had novel experiences
		I felt like I was exploring new worlds
Focus Group	(6)	I observed something new
T		I obtained some important information
		I obtained some interesting information
		I saw something new
		I tried something new
		I widened my knowledge

Figure 2: Table 1 :

 $\mathbf{2}$

Construct (No. of items) Emotional Value (27)

Intellectual Value (17)

Figure 3: Table 2 :

3a

A Tutorial on Scale Development: The Experiential Value Scale

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	Initial			Extract	ion Sums	of Squared	Rotatio	n Sums o	f Squa
Component	Eigenvalues			Loading	\mathbf{s}	-	Loading	gs	_
		% of	Cumul	ative	% of	Cumulativ	e	% of	Cum
	Total	Varian	nc‰	Total	Varian	1c8⁄0	Total	Varian	ıc‰
1	14.96	33.99	33.99	14.96	33.99	33.99	8.62	19.59	19.59
2	6.07	13.79	47.79	6.07	13.79	47.79	7.37	16.74	36.33
3	3.55	8.06	55.84	3.55	8.06	55.84	4.92	11.18	47.51
4	1.49	3.38	59.22	1.49	3.38	59.22	3.30	7.49	55.00
5	1.16	2.63	61.85	1.16	2.63	61.85	2.41	5.48	60.48
6	1.02	2.32	64.17	1.02	2.32	64.17	1.41	3.21	63.69
7	1.01	2.30	66.47	1.01	2.30	66.47	1.22	2.78	66.47
Extraction Met	hod Principal Con	a nonent Δ	nalveie						

Extraction Method: Principal Component Analysis. © 2017 Global Journals Inc. (US) 1

Figure 4: Table 3a :

3b

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	Comp	onent					
	1	2	3	4	5	6	7
I felt joy	0.85						
I was happy	0.81						
I felt relaxed	0.80						
I was pleased	0.79						
I felt good	0.78						
I felt pleasure	0.77						
I felt delighted	0.75						2017
I was contented I was satisfied	0.72						Year
	0.72						
I was inspired to relax	0.68						
I was entertained I was aroused I obtained interesting	0.64	0.81		0.55	5		Volume
information I learned new things I widened my knowledge I	0.56	0.80					XVII
knew more I saw something new I observed something new		0.79					Issue
I obtained important information My sense of curiosity was		0.78					IV
satisfied		0.74					Ver-
		0.74					sion
		0.72					Ι
		0.69					
My mind was opened		0.68					() G
I had novel experiences I felt like I was exploring new	0.47	0.68	0.79	0.52	2	0.4	4Global
worlds I mastered new skills My ideas were changed I felt	-0.44	0.57	0.74	0.67	7		Jour-
adventurous I had a sense of adventure My capabilities were		0.55	0.73	0.64	1		nal of
stretched to my limits I was tested of my skills I was thrilled		0.47	0.69	0.62	2		Man-
I was stimulated I was inspired to imagine I was not thrilled			0.54	0.58	3		age-
I was excited I had an adrenalin rush I was not aroused I			0.46	0.50)		ment
was frenzied			0.42				and
			0.43				Busi-
							ness
							Re-
							search
I was melancholic					0.7	73	
I was unhappy					0.7	71	
I was annoyed	-0.42				0.5	59	
I was unsatisfied	-0.45				0.5	51	
I preserved something important						0.5	56
I was calm							0.80

Figure 5: Table 3b :

		i. Rotated Componen	Compo t	nent M	atrix			
		1	2	3	4	5	6	7
I felt joy		0.85						
I was happy		0.81						
I felt relaxed		0.80						
I was pleased		0.79						
I felt good		0.78						
I felt pleasure		0.77						
I felt delighted		0.75						
I was contented		0.72						
I was satisfied		0.72						
I obtained interesting information			0.81					
I learned new things			0.80					
I widened my knowledge			0.79					
I knew more			0.78					
I saw something new			0.74					
I observed something new			0.74					
I obtained important information			0.72					
I felt adventurous				0.79				
I had a sense of adventure				0.74				
My capabilities were stretched to my								
limits				0.73				
I was melancholic						0.73		
I was unhappy						0.71		
I was calm								0.
Loadings $> .70$; Rotation converged in 8 i	terations.							
	ii. Cor	mponent Trai	nsforma	tion Ma	atrix			
Component 1		2	3	4	5	6	7	
1	0.65	0.55	0.37	0.34	-	0.10	-	
					0.12		0.02	
2	-0.57	0.44	0.49	-	0.44	0.18	0.09	
				0.06				
3	0.00	0.66	-0.56	-	-	-	0.10	
				0.48	0.11	0.03		
4	0.41	-0.21	-0.13	-	0.59	0.39	0.47	
				0.20				
5	0.09	-0.12	0.51	-	-	-	0.46	
				0.55	0.39	0.23		
6	0.14	0.07	-0.01	0.05	0.48	-	0.04	
						0.86		
7	0.23	-0.08	0.21	-	0.20	0.08	-	
				0.55			0.74	

Figure 6: Table 3c :

3c

0.80

4a

	Standardized	Item R 2	Correlation
Constru L tems	factor loadings	Relia(PIO VEI)	Estimate
			?
	(t-value)	$(? \ 2 \)$	
Emotional		$0.95 \ 0.46^*$	
Value		(0.21)	
I felt relaxed	0.69^{*}	0.48	
I was contented	0.81^{*}	0.65	
I was happy	0.86^{*}	0.74	
I felt joy	0.91^{*}	0.82	
I felt good	0.80^{*}	0.64	
I was pleased	0.86^{*}	0.73	
I felt pleasure	0.85^{*}	0.72	
I was satisfied	0.81^{*}	0.66	
I felt delighted	0.83^{*}	0.68	
		(0.68)	
Intellectual		0.91 Same	as
Value		above	
I observed something new	v 0.70*	0.49	
I widened my knowledge	0.80*	0.63	
Ι	obta inep lo £tZil t [≮]	0.50	
information			
I learned new things	0.83*	0.69	
I saw something new	0.71^{*}	0.57	
I knew more	0.84^{*}	0.71	
Ι	obta ined re St80 ğ	0.64	
information			
		(0.60)	

[Note: *p < .001 Note: All coefficient values are standardized.]

Figure 7: Table 4a :

4b

Figure 8: Table 4b :

				Year Volume XVII Issue IV Version I
Index ? 2 ? 2 /df RM-	403.43 (df = 103) 3.92 0.09 Chi Severe	Index NFI	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	Global Journal of Management and
SEA Model	Cni-Square	SRMR d.f.		Business Research
Null	11397.8	120		
One-factor Two-factor	$1557.94 \\ 403.43$	$\begin{array}{c} 104 \\ 103 \end{array}$	$\begin{array}{l} 9839.86 \; a \;, 16 \; p < .001 \\ 1154.51 \; b \;, \; 1 \; p < .001 \end{array}$	

[Note: 2017GA Tutorial on Scale Development: The Experiential Value Scale]

Figure 9: Table 4c :

5a

	Satisfaction	WOM	Re-visit Intention
Emotional Value	0.65^{**}	0.48^{**}	0.42**
Intellectual Value	0.40**	0.31**	0.36^{**}
*p < .01			

Figure 10: Table 5a :

4c

5b

A Tutorial on Scale Development: The Experiential Value	e Scale
Exploratory Factor Analysis (Varimax Rotation)	
	Component

		1	2	
	I was happy	0.89	0.19	
	I felt good	0.88	0.20	
	I felt joy	0.86	0.19	
Satisfaction	I was pleased Items 1. I am 0.84 0.81 0.25 Cronbach's A	lpha I felt	delighte	d 0.84 0.18 I
	I felt relaxed I was contented	0.74	0.25	
		0.71	0.38	
WOM (Brown	et al 2005) I felt pleasure 1. 2. 3. I observed something new	0.70	0.22	0.91
		0.21	0.85	
	I obtained some interesting information	0.23	0.81	
Re-vist Intentie	on I knew more	0.30	0.81	
(Kim	& Moon I widened my knowledge	0.20	0.81	0.70
2009)	I obtained some important information	0.13	0.80	
	I learned new things	0.25	0.77	
	I saw something new	0.30	0.71	

[Note: Notes: Bold values indicate the factor on which each item predominantly loads.]

Figure 11: Table 5b :

6b6c

	Correlation Estimates ?							ΈI
	(? 2)							
Construct	1	2	3	4	5	6	7	
1. Emotional Value	1.00						0.68	
2. Intellectual Value	0.56^{**}	1.00					0.64	
	(0.31)							
3. Visual Value	0.57**	0.53^{**}	1.00				0.72	
	(0.32)	(0.28)						
4. Entertainment	0.69**	0.61^{**}	0.77^{**}	1.00			0.50	
Value								
	(0.48)	(0.37)	(0.59)					
5. Escape Value	0.49**	0.50^{**}	0.53^{**}	0.55^{**}	1.00		0.59	
	(0.24)	(0.25)	(0.28)	(0.30)				
6. Intrinsic Value	0.54^{**}	0.50^{**}	0.61^{**}	0.76^{**}	0.81**	1.00	0.43	
	(0.29)	(0.25)	(0.37)	(0.58)	(0.66)			
7. Efficiency Value	0.36^{**}	0.29^{*}	0.24^{*}	0.31^{*}	0.41**	0.20	1.0@.50	
						ns		
	(0.13)	(0.08)	(0.06)	(0.10)	(0.17)	(0.04))	

[Note: *p<.05; **p<.001 G A Tutorial on Scale Development: The Experiential Value Scale]

Figure 12: Table 6b :Table 6c :

6d

	R 2	? P
		n 2
Model 1		
EVS (Mathwick, Malhotra & Rigdon 2001)	.38**	
Model 2		
Experiential Value (current study)	.46**	
Model 3: Hierarchical Regression Analysis		
Step 1 -EVS (Mathwick, Malhotra & Rigdon 2001)	.38**	
Step 2 -Experiential Value (current study)	.55**	.16**
*p<.001		

Figure 13: Table 6d :

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