

Intellectual Capital of Africa: Comparison of the Five Most Competitive Countries

Driss Tsouli

Received: 6 December 2016 Accepted: 4 January 2017 Published: 15 January 2017

Abstract

This paper proposes a comparison of the national intellectual capital of African countries. Using the longitudinal data spanning the period from 2010 to 2014, based on 22 indicators. This study compares the national intellectual capital of the five most competitive African countries: 1 Mauritius, 2 South Africa, 3 Rwanda, 4 Botswana, and 5 Morocco. The results confirm the importance of intellectual capital in the competitiveness of countries. The research findings make clear the status of national intellectual capital of the five African countries, as a result of that to provide information for policymakers to establish public strategies for building sustainable national competitiveness.

Index terms— national intellectual capital, national competitiveness, african countries, benchmarking, world economic forum.

1 Introduction

he five African countries are among the African's most competitive economies (world economic forum, 2016).based on The Global Competitiveness Report 2015-2016, Mauritius (ranked 46), South Africa (ranked 49), Rwanda (ranked 62), Botswana 71, Morocco (ranked 72). Located in a continent poor in infrastructure, politically unstable and exploited by western economies, how did those countries achieve such outstanding economic competitiveness? Do those countries possess hidden capabilities that have allowed to their economies to overcome the physical environment? Intellectual capital elements are the most likely answer.

According to World Bank, growth in Sub-Saharan Africa is forecast to pick up to 2.6 percent in 2017 and to 3.2 percent in 2018, predicated on moderately rising commodity prices and reforms to tackle macroeconomic imbalances. However, per capita output is projected to shrink by 0.1 percent in 2017 and to increase to a modest 0.7 percent growth pace over 2018-19. At those rates, growth will be insufficient to achieve poverty reduction goals in the region. Can the intellectual capital elements they have accumulated sustain the competitiveness of those countries? Our longitudinal study, spanning the years of 2010-2014, may provide some answers.

In recent decades intangibles asset has become the most important resource for wealth and national progress (Bounfour and Edvinsson, 2005;Lin and Edvinsson, 2011).Intellectual capital fuels economic growth and social development in every region of the world (Dahlman et al., 2006).

According to Stewart (1997), intellectual capital can be defined as "knowledge, information, intellectual property, an experience that can be put use to create wealth". The Organization for Economic Co-operation and Development (OECD, 1999) which describes intellectual capital as "the economic value of two categories of intangible assets: organizational (structural) capital; and human capital".

Structural capital like proprietary software systems, distribution networks, and supply chains. Human Capital includes human resources within the organization (i.e. staff resources) and resources external to the organization, namely customers and suppliers. Following Lin and Edvinsson (2008), the combination of structural capital and human capital can be a key source of wealth at both organizational and national levels. For Bounfour and Edvinsson (2004) a country who has the knowledge and intensive industries will be the winners in terms of future wealth creation.

This study first built a measurement model to capture national IC, then used the world competitiveness reports of economic world forum to compare the IC of the five most competitiveness African countries.

2 II.

3 Theoretical Framework a) Intellectual capital of countries

For policymakers, the most important tasks are to allow for citizens the conditions for a better quality of life. Actually, intangibles are the fundamental source of wealth creation, well-being, and economic growth (Corrado et al., 2009). The IC and competitiveness of nations are highly linked, both being results of the knowledge within countries (Stahle, P. and Stahle, S, 2006). Knowledge is defined as a territory that intangibles have effects on national growth Malhotra (2003). Bontis (2004) signalized that hidden values are related individuals, enterprises, institutions, communities, and regions that adequate management increases national wealth and economic success. Therefore, the measurement and management of intangibles improve the adaptation of public policies and use of good practices (Malhotra, 2003), supporting the creation of new and better investment programs, together with adequate incentives to promote development (Bontis, 2004).

In another hand, the comparison between countries based on IC elements can lead policymakers to benchmark their competencies, capabilities and to promote an integrated national development.

Since most measurement tools capturing IC and its effect at the national level, there is not a widely recognized methodology to assess national intellectual capital (Lin and Edvinsson, 2011;Alfaro et al., 2011). Although there have been some initiatives to measure national IC as described hereafter.

4 i. Measurement proposed by academic models

Models derived from the taxonomy presented by Edvinsson and Malone (1997) ii. Measurement Models developed by international organizations and international business schools (International organization models) International organization models simply combine the vision of intangibles with the traditional economic growth approach. The results of these models are far from IC principles, but the reported rankings are similar to those based on IC because intangible assets are highly important for both.

5 Model

International organizations or international business schools KnowledgeAssessmentMethodology (KAM)

6 b) The world economic forum competitiveness index

Competitiveness is a wide, multidimensional and complex concept (Hong, 2009), resulting from a lack of a unanimous agreement. However, some definitions have provided by the OECD (1992), which focuses on the output of the countries achievement, and the WEF (2001), which focuses on the inputs that make a country more competitive. Following the WEF, competitiveness is defined as the set of institutions, policies, and factors that determine the level of productivity of an economy, which in turn sets the level of prosperity that the country can earn.

Since

7 Research Method

This study proposes a model of measurement by using the widely accepted WEF and IMD databases, which contain both quantitative and qualitative indicators (Table III). This paper is focused on the most commonly used national IC framework, including human capital, market capital, process capital, and renewal capital. Variables were selected from the world competitiveness report.

The first type of national capital, human capital, is defined as the competencies of individuals in realizing national goals (Bontis, 2004). According to OECD (2000), human capital consists of knowledge about facts, laws, and principles in addition to knowledge relating to teamwork, and other specialized and communication skills. Education is the foundation of human capital. The variables used in this study include quality of the educational system, local availability of specialized research and training services, life expectancy, organized crime, brain drain, and internet access in schools.

The second type of national capital, market capital, is similar to external relational networking and social capital in a micro setting in that it represents a country's capabilities and successes in providing attractive, competitive incentives in order to meet the needs of its international clients, while also sharing knowledge with the rest of world (Bontis, 2004). The present study takes into consideration, venture capital availability, prevalence of foreign ownership foreign market size index, transparency of government policymaking, domestic market size index. The third type of national capital, process capital, comprises the non-human sources of knowledge in a nation. Embedded in a country's infrastructure, these sources facilitate the creation, accessibility, and dissemination of information. This type of capital is measured through the intensity of local competition, public trust of politicians, intellectual property protection, ease of access to loans, quality of overall infrastructure.

The fourth type of national capital, renewal capital, is defined as a nation's future intellectual wealth and the capability for innovation that sustains a nation's competitive advantage.

Company spending on R&D, university-industry collaboration in R&D, capacity for innovation quality of scientific research institutions, availability of scientists and engineers, government procurement of advanced technology products. In this study, there are two different types of data: data with an absolute rating such

103 as "Total tax rate"; and data with a qualitative rating based on a scale of 1-7 such as "Quality of the educational
104 system". For a meaningful integration of the quantitative score and qualitative rating, the ratio of the absolute
105 value relative to the highest value of each quantitative variable was calculated and multiplied by 7 to transform
106 the number into a 1-7 score.

107 **8 Market capital index**

108 IV.

109 **9 Results**

110 Since the five African countries share not only similar political well to improve their competitiveness but also
111 similar historical background (The Western occupation), it is logical to examine them as a group.

112 Among them, the overall ranking sequence, in descending order, is Mauritius, South Africa, Rwanda, Botswana,
113 and Morocco.

114 **10 B**

115 market and process capitals among the five countries are very small, indicating little difference in the qualification
116 of people, the international reputation, and the national infrastructure. However, as figure 9 shows, there is
117 greater variation among in renewal capital for Mauritius and Rowanda. In general, the progression of the degree
118 of intellectual capital of African countries can be traced to their effort to build a social system, which provides free
119 education, a factor that helps cultivate qualified human resources. In addition, heavy reliance on foreign trade
120 and external social networking and the development of a national infrastructure were conductive to technology
121 advancement.

122 **11 V.**

123 **12 Conclusion**

124 As noted in the theoretical framework of this study, The Intellectual capital and competitiveness of nations are
125 highly linked, so the degree of intellectual capital and competitiveness of a country may not be indicative of
126 the efficient production and the proper use of resources. The proposal presented in this paper tried to assess
127 and compare intellectual capital from the competitiveness pillars .it requires a high level in selected pillars that
128 compose the index of every IC component, in order to consider that a country is competitive, and therefore
129 avoiding the current pillar compensation mechanism. Furthermore, our proposal does not only take into account
130 the position of each country in relation to other, but to provide some guidelines for African countries that are
131 seeking ways to improve their intellectual capital and competitiveness. For example, South Africa may look into
132 ways to focus more on renewal capital, Morocco and Botswana need to enhance their process capital and market
133 capital, Rwanda can put more effort into expanding their Human capital.

134 We can conclude that the comparison of intellectual capital of the five most competitive African countries is
135 a comparison of the hidden value of the individuals, companies, institutions, and communities that constitute
136 current and potential sources of national wealth.

137 The limitations of this research include the following: first comparisons are limited to the world competitiveness
138 reports. Second the selection only of a qualitative score on a scale of 1-7, and the research period of five years
139 .third the number of variables (only 22).^{1 2}

¹© 2017 Global Journals Inc. (US)

²() 2017 B

I

capital navigator, Intellectual capital monitor, and Intellectual capital index, which seek to identify NIC, using indicators of intangibles that support country growth. These models include Human capital, Structural capital, and the local and international relationships.

Model

Intellectual Capital Navigator (ICN)

National Intellectual Capital Index (NICI)

Intellectual Capital Index (ICI)

Value-Added Intellectual Coefficient (VAIC)

Intellectual Capital Monitor (ICM)

Intellectual capital dynamic value (IC-dVAL)

, such as Intellectual

Author (s)

L. Edvinsson
and M. Malone

N. Bontis

D. Weziak

A. Pulic

D. Andriessen
and C. Stam

A. Bounfour

Figure 1: Table I :

II

Figure 2: Table II :

internationally
comparable
statistical
data are not
available
(WEF, 2015).
III.
2017
Year
Volume XVII
Issue V Ver-
sion I
)

Global Jour-
nal of Man-
agement and
Business Re-
search (B

countries that capture concepts that matter for productivity. These indicators are grouped into 12 pillars: institutions, infrastructure, macroeconomic environment, health and primary education, higher education and training, goods market efficiency, labor market efficiency, financial market development, technological readiness, market size, business sophistication, and innovation. The GCI includes statistical data from internationally recognized agencies, notably the International Monetary Fund (IMF); the United Nations Educational, Scientific and Cultural Organization; and the World Health Organization. It also includes data from the World Economic Forum's annual Executive Opinion Survey to capture concepts that require a more qualitative assessment, or for which comprehensive and

Figure 3:

IV

7.00
 6.00
 5.00
 4.00
 1.00 2.00 3.00

0.00

HUMAN CAPITAL

MARKET CAPITAL

PROCESS CAPITAL

RENEWAL CAPITAL

Mean of 2010-2014 capital
 Hu-
 man

Mauritius Mean 4.48
 2010 Rank- 1
 ing 2011
 Mean 3.59
 South 3.58 3.62
 Africa Ranking 5
 4.62 4.54
 Rwanda Mean 4.36
 4.02 4.08
 3.24 Ranking 2
 3.29

Mean Ranking Mean Ranking Figure 2: Figure 3: Trends of intellectual capital in Rwanda 4 3.87 4.11 3.28 1

MARKET CAPITAL

3.74

3.6

PROCESS CAPITAL In figure 4, Botswana's four types of capital 3.86 3.96 RENEWAL CAPITAL 3.23 3.2

Figure 1: Trends of intellectual capital in Mauritius

In figure 2 South Africa's renewal capital increased also slowly from 3.24 to 3.34 and it is also the weakest type of capital.

Figure 4: Table IV :

7

7
6.5
6
5.5
5
4.5
4
3.5
3
2.5
2
1.5
1
0.5

	2010	2011	2012	2013	2014
Mauritius	3.74	3.6	3.62	3.68	3.7
South Africa	4.62	4.54	4.62	4.64	4.58
Rwanda	3.26	3.44	3.58	3.66	3.64
Botswana	3.88	3.98	3.84	3.82	3.86
Morocco	4.02	4.18	4.2	4.18	4.2

1.5
1
0.5

	2010	2011	2012	2013	2014
Mauritius	3.86	3.96	4.04	4	4
South Africa	4.02	4.08	4.16	4.26	4.28
Rwanda	4.12	4.4	4.62	4.52	4.46
Botswana	4.26	4.22	4.2	4.02	3.86
Morocco	3.72	3.88	3.88	3.84	4

Figure 5: 7 :

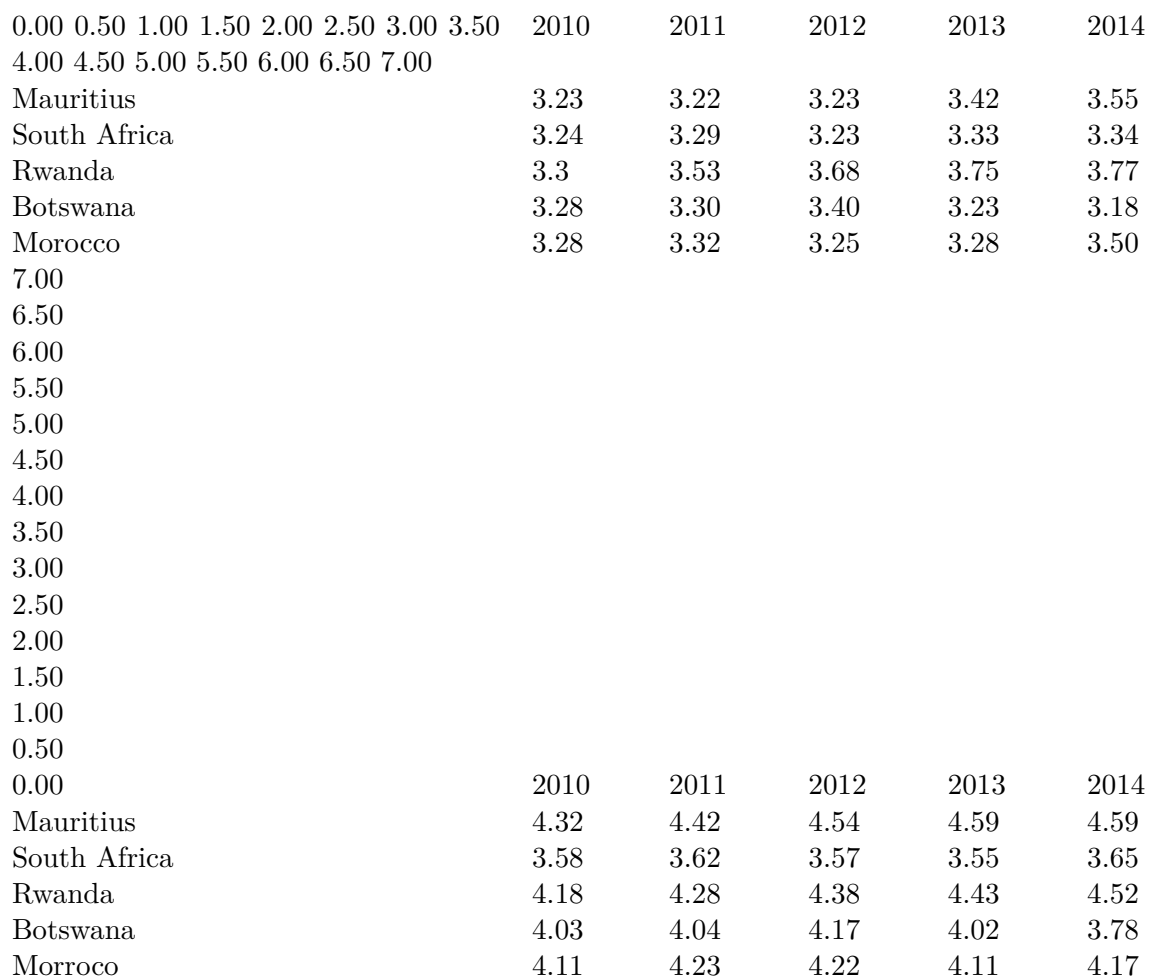


Figure 6:

- 140 [Malhotra ()] *14. Organization for Economic Co-operation and Development -OECD (1992) Technology and the*
141 *economy the key relationships*, Y Malhotra . 2003. New York City, NY.; Paris: OECD. (Invited Research
142 Paper Sponsored by the United Nations Department of Economic and Social Affairs)
- 143 [Alfaro et al. ()] ‘An alternative to measure national intellectual capital adapted from business level’. J Alfaro ,
144 V Lopez , D Nevado . *African Journal of Business Management* 2011. 5 (16) p. .
- 145 [Bounfour and Edvinsson ()] A Bounfour , L Edvinsson . *IC for Communities, Nations, Regions, Cities, and*
146 *other Communities*, (Boston, MA) 2004.
- 147 [Bounfour and Edvinsson ()] A Bounfour , L Edvinsson . *IC for Communities, Nations, Regions, Cities and*
148 *other Communities*, (Butterworth-Heinemann, Burlington) 2005. Elsevier.
- 149 [Dahlman et al. ()] *Finland as a Knowledge Economy: Elements of Success and Lessons Learned*, C J Dahlman ,
150 J Routti , P Ylä-Anttila . 2006. The Research Institute of the Finnish Economy and the World Bank Institute
- 151 [Hong ()] ‘Global competitiveness measurement for the tourism sector’. W Hong . *Current Issues in Tourism*
152 2009. 12 (2) p. .
- 153 [Global Innovation Index Report (2017)] *Global Innovation Index Report*, available at: www.globalinnovationindex.org/ 2017. accessed June 15, 2017.
- 154
155 [Guidelines and instructions for OECD Symposium International Symposium Measuring Reporting Intellectual Capital: Experiences
156 ‘Guidelines and instructions for OECD Symposium’. *International Symposium Measuring Reporting*
157 *Intellectual Capital: Experiences, Issues, and Prospects*, (Amsterdam; Paris) 1999. June. OECD.
- 158 [Corrado et al. ()] ‘Intangible capital and US economic growth’. C Corrado , C Hulten , D Sichel . *Review of*
159 *Income and Wealth* 2009. 55 (3) p. .
- 160 [Edvinsson and Malone ()] *Intellectual Capital*, L Edvinsson , M Malone . 1997. New York, NY: Harper Business.
- 161 [Stahle and Stahle ()] ‘Intellectual capital and national competitiveness: conceptual and methodological chal-
162 lenges’. P Stahle , S Stahle . *Capital Immateriel, Connaissance et Performance, L’Harmattan*, A Bounfour
163 (ed.) (Paris) 2006.
- 164 [Andriessen and Stam (2005)] ‘Intellectual capital of the European Union’. D Andriessen , C Stam . *paper*
165 *presented at the 7th McMaster World Congress on the Management of Intellectual Capital and Innovation*,
166 (Hamilton, ON) 2005. January 19-21.
- 167 [Stewart ()] *Intellectual Capital: The New Wealth of Nations*, T Stewart . 1997. New York, NY: Doubleday Dell
168 Publishing Group.
- 169 [International science and technology co-operation: towards sustainable development Proceedings of the OECD Seoul Conference
170 ‘International science and technology co-operation: towards sustainable development’. *Proceedings of the*
171 *OECD Seoul Conference*, (the OECD Seoul Conference Paris) 2000. OECD.
- 172 [Bank (2012)] *Knowledge assessment methodology*, World Bank . www.worldbank.org/kam 2012. 2012. June
173 10, 2017.
- 174 [Weziak (2007)] ‘Measurement of national intellectual capital: application to EU countries’. D Weziak . *IRISS*
175 *Working Paper Series* 2007. November Liffordange. (13) . (INSEAD)
- 176 [Romilio Labra and Sánchez ()] ‘National intellectual capital assessment models: a literature review’. M Paloma
177 Romilio Labra , Sánchez . *Journal of Intellectual Capital* 2013. 14 (4) p. .
- 178 [Bontis ()] ‘National intellectual capital index: a United Nations initiative for the Arab region’. N Bontis . *Journal*
179 *of Intellectual Capital* 2004. 5 (1) p. .
- 180 [Lin and Edvinsson ()] *National Intellectual Capital, A Comparison of 40 Countries*, C Y Y Lin , L Edvinsson .
181 2011. New York, NY: Springer.
- 182 [Lin and Edvinsson ()] ‘National intellectual capital: comparison of the Nordic countries’. C Y Y Lin , L
183 Edvinsson . *Journal of Intellectual Capital* 2008. 9 (4) p. .
- 184 [the Global Competitiveness Report ()] [http://www3.weforum.org/docs/WEF_](http://www3.weforum.org/docs/WEF_GlobalCompetitivenessReport_2010-11.pdf)
185 [GlobalCompetitivenessReport_2010-11.pdf](http://www3.weforum.org/docs/WEF_GlobalCompetitivenessReport_2010-11.pdf). *the Global Competitiveness Report*, 2010. 2010-2011.
186 accessed June 19, 2017. (WEF)
- 187 [the Global Competitiveness Report ()] [http://www3.weforum.org/docs/WEF_](http://www3.weforum.org/docs/WEF_GlobalCompetitivenessReport_2011-12.pdf)
188 [GlobalCompetitivenessReport_2011-12.pdf](http://www3.weforum.org/docs/WEF_GlobalCompetitivenessReport_2011-12.pdf). *the Global Competitiveness Report*, 2011. 2011-2012.
189 accessed June 19, 2017. (WEF)
- 190 [the Global Competitiveness Report ()] [http://www3.weforum.org/docs/WEF_](http://www3.weforum.org/docs/WEF_GlobalCompetitivenessReport_2012-13.pdf)
191 [GlobalCompetitivenessReport_2012-13.pdf](http://www3.weforum.org/docs/WEF_GlobalCompetitivenessReport_2012-13.pdf). *the Global Competitiveness Report*, 2012. 2012-2013.
192 accessed June 19, 2017. (WEF)
- 193 [the Global Competitiveness Report ()] [http://www3.weforum.org/docs/WEF_](http://www3.weforum.org/docs/WEF_GlobalCompetitivenessReport_2013-14.pdf)
194 [GlobalCompetitivenessReport_2013-14.pdf](http://www3.weforum.org/docs/WEF_GlobalCompetitivenessReport_2013-14.pdf). *the Global Competitiveness Report*, 2013. 2013-2014.
195 accessed June 19, 2017. (WEF)

12 CONCLUSION

- 196 [the Global Competitiveness Report ()] http://www3.weforum.org/docs/WEF_
197 [GlobalCompetitivenessReport_2014-15.pdf](http://www3.weforum.org/docs/WEF_GlobalCompetitivenessReport_2014-15.pdf). *the Global Competitiveness Report*, 2014. 2014-2015.
198 accessed June 19, 2017. (WEF)
- 199 [the Global Competitiveness Report ()] http://www3.weforum.org/docs/WEF_
200 [GlobalCompetitivenessReport_2015-16.pdf](http://www3.weforum.org/docs/WEF_GlobalCompetitivenessReport_2015-16.pdf). *the Global Competitiveness Report*, 2015. 2015-2016.
201 Accessed June 19, 2017. (WEF)
- 202 [Pulic (ed.) ()] *Value creation efficiency at national and regional levels: case study -Croatia and the European*
203 *Union*, A Pulic . Bonfour, M. and Edvinsson, L. (ed.) 2005. Burlington, MA: Elsevier Butterworth-Heinemann.
204 (Eds) Intellectual Capital for Communities, Nations, Regions, and Cities)