

# 1 The Impact of E-Commerce on Retail

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## 6 **Abstract**

7 The research focus of my paper is e-commerce influence as new category of sales activity in  
8 US. The problem understanding is described in conceptual model below. In the end I want to  
9 know do e-commerce any influence on sales volume in US market and in retail sales category. I  
10 have to use methods which extract the dependences between how e-commerce is performing,  
11 and what is an influence of e-commerce branch on US market. The research method of to solve  
12 this tasks is multiple linear regression. I select this method in statistics, linear regression is an  
13 approach for modeling the relationship between a scalar dependent variable  $y$  and one or more  
14 explanatory variables (David A. Freedman, 2009).

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16 **Index terms**— e-commerce, retail, us market, sales, technology, market size, demand, supply, satisfaction.

## 17 **1 Introduction**

18 The new era of information technologies gives me new understanding of retail sales and how they are performing.  
19 In nowadays the retail opened a new way of products selling -this is e-commerce. What is ecommerce, how it  
20 performs on US market, what new opportunities e-commerce gives to me and how it works? How e-commerce  
21 influent on traditional sales, how retail is developing today? These are the topics of my study.

22 From my understanding the e-commerce sales are a part of retail sales. In other words, e-commerce is simply  
23 alternative way of selling and buying products. How new technologies is connected to traditional understanding?  
24 From my point of view, I have two parts for investigation. First is -how e-commerce influences on sales via global  
25 understanding and trends? Is it produce new opportunities for money moving, is it create new demand? Second,  
26 is e-commerce something more modern and advanced, can new technologies replace traditional sales on market?

27 The first answer is what is e-commerce? Ecommerce, known as electronic commerce, is one of the technological  
28 undertakings that have seen companies using computer networks, like the internet, in facilitating trading activities  
29 as far as products and services are put into consideration. Electronic commerce brings in such technologies  
30 as electronic funds transfer, internet marketing, supply chain management and online transaction processing  
31 among others. It should be pointed out that some outstanding transactions that occur under the influence of  
32 ecommerce include business-to-consumer, business-to-business and consumer to consumer among other operations  
33 found relevant.

## 34 **2 II.**

## 35 **3 Literature Review**

36 Internet marketing and online transaction processing have received significant attention all over the world.  
37 According to Monga, the author believes that modern electronic commerce entails the unlimited use of the  
38 World Wide Web in the transaction's life-cycle. The author believes that e-commerce can only find ground in  
39 businesses through the internet and other relevant network communication technologies. It, therefore, facilitates  
40 an automated process of commercial transactions thereby making the operations in business much simpler and  
41 easier to handle. Monga looks on the good side of Internet commerce where ecommerce seems to allow people to  
42 run their businesses without experiencing any barriers of distance or time. All it demands is to log in the web  
43 and access products and services of one's choice.

## 6 DATA SPECIFICATIONS

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44 However, what the author saw to be the most important thing revolved around the impact of Ecommerce on  
45 business. It is true that the internet has changed even the way people communicate as well as keep finances.  
46 It means that electronic commerce has developed a big impact in the society. Monga fostered on the effects  
47 of e-commerce on significant dimensions felt relevant in the business context. She focused on the impact of  
48 e-commerce on direct marketing where the author found out that electronic commerce was seen enhancing the  
49 promotion of products and services through attractive, direct and interactive contact with clients. It remained  
50 paramount that the subject further led to the creation of new sales channel for the popular products and offered  
51 a bi-directional nature of communication.

52 Also, the cost involved in delivering information to potential parties over the net led to substantial savings as  
53 far as comparisons between physical delivery and digitized products are in consideration. Monga also focused on  
54 reduced cycle time where delivery of digitized products and services could be reduced to a few seconds. Saving  
55 time in business is very essential and further defines the performance stand of the business in context. Monga  
56 believes that that consumer service can essentially be enhanced given the fact that e-commerce makes it easier  
57 for customers to access details online and further forward complaints through email, which can only be done in a  
58 few seconds. Apart from easy access to details online, it is also important to look at the corporate image, which  
59 is crucial to winning the trust of the clients.

60 The impact of e-commerce can further be identified regarding manufacturing and finance. The two affect  
61 business flow and one should approach these regarding what e-commerce can do to influence their performance in  
62 the world of business (Bothma and Geldenhuys). E-commerce is evidently changing most manufacturing systems  
63 with pragmatic consideration of the transition from mass production to demand driven as well as just-in-time  
64 manufacturing. Most production systems are argued to share integration with marketing, finance, and other  
65 systems. Making use of Web-based ERP systems has seen orders taken from customers and directed to designers  
66 happening in the shortest time possible. With e-commerce in place, the production cycle time can be cut by  
67 almost 50% depending on the type of designers and engineers found in a location.

68 Jeff Jordan said "we're approaching a sea change in retail where physical retail is displaced by ecommerce in  
69 a multitude of categories. The argument at a high level:

70 Online retail is relentlessly taking share in many specialty retail categories, resulting in total dollars available  
71 to physical retailers stagnating or even declining. This is starting to put intense pressure on their top lines.

72 Physical retailers are very highly leveraged and often have narrow profit margins. Material declines in their  
73 top lines make them unprofitable and quickly bankrupt.

74 Online retail will benefit greatly from the elimination of their physical competition and their growth should  
75 accelerate." III.

## 76 4 Hypothesis

77 HOa: E-commerce opens new opportunities to retail sales growth. HOb: E-commerce substitutes traditional  
78 sales on market.

## 79 5 IV.

## 80 6 Data Specifications

81 The main sources where I found trends are: economic research Federal Reserve Bank site for population, GDP  
82 per cap, Households Income, Households dept., Working population, GDP for working population, PPI for US  
83 producers and PPI for US Ecommerce; Bureau of Labor Statistics for Employment, Unemployment rate trends;  
84 Internet World Statistics site for internet penetration in US; US census site for US retail total sales, stores sales,  
85 E-commerce sales, and E-commerce as a Percent of Total Sales.

86 I tried to obtain all trends in quarter scale for 2000-2015 period. In the end I have problems to find ecommerce  
87 within retail category data. That's why data about satisfaction were copied from report.

88 The Working Population and GDP for working population were found only for 2000Q1-2015Q1 period. I used  
89 linear approximation to complete these trends because they have close to linear nature according to graphical  
90 examination.

91 For within retail analysis I found that PPI trend is only for 2006 Q2-2015 Q4 is available. That's why I make  
92 time scale for retail analysis shorter. The PPI and PPIE are actually only one measure for retail analysis that was  
93 found in quarter scale from beginning from trusted source. I can't drop it, because other scales satisfaction and  
94 penetration for 2000-2015 years have annual scale in reports and were approximated. And sources are not gives  
95 me 100% confidence because these scales are taking from survey results, I don't know data and methodology. I  
96 understand that these scales Satisfaction and Penetration can be not very good connected because not right scale,  
97 and they haven't same regular base of measurement, and only can help me to evaluate general dependence if they  
98 present because for such analysis I need real retail data such firm as Nielsen for example, and full consumer's  
99 satisfaction research in history. That's why I used these scales approximation for 2006Q2-2015 period only.

100 V.

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## 101 7 Conceptual Model

102 Macroeconomics is a branch of economics dealing with the performance, structure, behavior, and decision-making  
103 of an economy as a whole, rather than individual markets. This includes national, regional, and global economies.  
104 (Blaug, Mark, 1986; Sullivan, Arthur, Sheffrin, Steven M., 2003).

105 Macroeconomics deal with such indicators of economy as GDP, unemployment rates, Households income etc.  
106 I as macroeconomists can develop models that figure out the relationships between these factors. In my topic I  
107 have to include macroeconomic analysis of retail sales by general factors which reflect my understanding of the  
108 retail sales, and e-commerce global factors in this model too.

109 My economic understanding of retail sales value is described as mix of such factors as: size of US market,  
110 volume of US market, and the market demands. What I mean when tell this:

111 The goods are buying by people. This means that population of active consumer's influence on sales volume.  
112 How this population can be described? It can be described as total population of US for traditional sales and  
113 internet penetration for e-commerce, as base for internet sales.

114 How I can think about buyers? How buyers influence on sales volume? The buyers go to market and buy  
115 goods if they have money to buy and demand. What characteristics of buyers form the volume? The possible  
116 answer is GDP, GDP per cap, Income of household, Income of households per cap etc. If I will use general data  
117 of GDP or Total income for households I have to adjust this volume using population value, or target population  
118 size. Who make sales for retailers? Households?

119 Or Households + Firms/ Government=GDP? This is interesting question. I propose to check which trend  
120 from these two, and select better one.

121 The other good characteristic of buyers is demand. If people have money but if they needn't to buy goods,  
122 they will not buy. If people have demand but they have negative trend (expectations) in economy, the people  
123 will try to save money for future. How this parameter can be reflected? If you suffer to lose or find new job you  
124 will save money. I propose to figure out this dependence using unemployment rate with lag checking. The total  
125 influence of economy is present in GDP/Income data already.

126 Next good question is about factors of economy which influence on possible volume of sales is situation when  
127 I have same economy characteristics in economy but growth of sales. How is this possible? The good example  
128 is: if you a man who use e-commerce to sell some needn't goods from home and buy "new". You have same  
129 income and GDP approximately (only taxes from e-commerce are added actually), but already have additional  
130 not registered income which you can use to buy. The affects like this will describe using US Internet penetration  
131 trend. The meaning of such step is that how new technologies rise sales due their development?

132 Okay, what are the conclusions of upper discussion? I have global factors which influence on retail sales  
133 volume. The function for total sales is looking like: Sales = F (Market size (Population), Economy (GDP,  
134 income), Demand (Unemployment rate), Ecommerce influence). How this parameter performs. Size multiply  
135 on economy value gives the possible volume from which buyers can buy goods. The demand will represent by  
136 number of persons which can have demand in goods. The possible trend is unemployment rate, size of target  
137 category etc. All that I wrote upper describes my understanding of market to confirm or reject H0a hypothesis,  
138 for confirming which I will use US model and trends.

139 The next understanding describes the process of H0b checking. For confirmation of this hypothesis I will  
140 design Retail model and trends. The e-commerce sales are alternative way of buying. This means that within  
141 retail, the e-commerce is driven by same understanding in general but I will use other trends which reflect this  
142 understanding within retail. The main definitions are: Market size, market values -economy, demand -the benefits  
143 of e-commerce use, other unexplored influences. Which data/trends were selected to determine this influence in  
144 my study?

145 The size factor is coverage: internet penetration, count of e-shop's buyers etc. Can I buy product if I'm not  
146 internet user and don't know how to make this? Of course not! During my mining process I found only one trend  
147 -internet penetration. The number of shops, its volume, and count of e-shop's buyers are information which can  
148 be bought only as part of retail researches provided by marketing agencies.

149 The most powerful driver on market in all times is when your products in your shops are affordable/cheaper  
150 than others. To investigate this factor, I have to find trend which reflects economy. According to economic theory  
151 this can be price elasticity or differences in prices. If proposition in your e-shop is better than in traditional the  
152 people will like to buy goods in your shop. If goods produced by your industry is cheaper than they are more  
153 concurrent. During my investigation I found only Producers price index (PPI) as part of governmental statistics.  
154 The Consumers price index (CPI) was found only for total retail. The CPI for ecommerce goods can be obtained  
155 only in marketing agencies again.

156 Demand? Why I have to buy goods in Ecommerce shops? Why I need to do this? The possible answer is a  
157 satisfaction about e-shops use compare to other solutions. This trend has to include emotional, functional and  
158 other benefits characteristics of e-shops usage. This topic is a part of special researches again. But I found report  
159 which have satisfaction trend in annual scale to reflect my understanding.

### 160 8 VI.

### 161 9 Data Analysis

162 The data analysis includes the trends analysis which I found according to description from conceptual model.  
163 How these data were transformed and computed to reflect my economic understanding. According to model I  
164 have two steps, two regression models. First is reflecting the US market understanding/prediction of US retail  
165 sales to find the influence of e-commerce on global level. Second is working within US retail to figure out how  
166 e-commerce is performing as alternative way of buying. In other words, my model can be used for prediction,  
167 forecasting, or to study the relationships between the independent variables and the dependent variable, and to  
168 explore the forms of these relationships (Armstrong, J. Scott, 2012).

169 According to upper discussion I found such trends: Total retail sales, Stores sales, E-commerce sales, E-  
170 commerce as a Percent of Total Sales in quarter scale for 2000-2015 years. These trends are representing retail  
171 data for both parts of analysis. According to understanding of regression analysis I have to make 5 steps of data  
172 analysis: Data validation, Data transformation, Correlation analysis, Outliers identifying, Checking multivariate  
173 assumptionsnormality.

### 174 10 VII.

### 175 11 Data Validation

176 This is the process which validate can be trends used in model to logical criteria.

177 The employment trend can't be used because it is reflected in percentage of population. This measure is not  
178 reflecting the aging. This means that this parameter is dropping people in high age as not consumers. But this  
179 is not connected to real situation. Thus only unemployment rate can be used.

180 CPI is not used because I have not found same statistics for e-commerce. Households dept. was dropped  
181 because household's income trend shows lower correlation in future correlation analysis.

182 Working population is dropped because it not reflects total consumer population means target category of  
183 analysis.

184 I found other trends except listed in data analysis part. But they are not passed validation process.

185 I continued with the overview of and checked for potential multicollinearity issue, skewness and kurtosis issue.  
186 From the rule of the thumb I can estimate that I'm having challenge with skewness and kurtosis. I run a  
187 description analysis for this:

### 188 12 B

189 The Impact of E-Commerce on Retail Harrell discusses a lot of options for "dimension reduction" (getting your  
190 number of covariates down to a more reasonable size), such as PCA, but the most important thing is that in  
191 order to have any confidence in the results dimension reduction must be done without looking at the response  
192 variable. Doing the regression again with just the significant variables, as you suggest above, is in almost every  
193 case a bad idea". (Harrell, Frank., 2001).

194 In my analysis I have 64 observations for US trends. That's why I can use 3 or 2 trend model for linear  
195 regression.

196 For second part which describes retail trends I have to use 2 trends for good estimation and VIII.

### 197 13 Data Transformation

198 The example I have US GDP per capita and population. This data has to be multiplied according to  
199 understanding of market volume = size \* value.

200 The penetration value has to be transformed into volume value same as in previous paragraph.

201 The unemployment rate is in percentage. And it has not to be transformed because according to my plan it  
202 has to reflect the demand -value between 0 and 1 when 1 there is not demand present when 0 people buy all  
203 that they can. Of course other trend of demand may be found through market researches according to customers  
204 spent survey or something like this. But current trend looks good in my logic too.

205 I predict a percent of e-commerce sales to find, how this factors substitute traditional retail. The data  
206 difference in satisfaction and difference in PPI are not implemented directly. It demonstrates a moving process  
207 of shoppers according to perceptions. The moving process is connected to importance of e-commerce for people  
208 and advertising. The best trend which reflects the importance of e-commerce sales within retail is ecommerce  
209 sales value. So I decided to multiply ecommerce sales from previous period on this difference to reflect this  
210 understanding correctly. In other words, people who are using e-commerce can describe to others why they are  
211 using it, and agitate them to use this way of buying.

212 The other problem is difference in data measurement scale. When I multiply GDP per capita on Population  
213 I received a big number. I decided to divide it on 10-4 to make regression coefficients more comfortable to view  
214 and understand.

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## 215 14 IX.

## 216 15 Correlation Analysis

217 I have to check are my variable related to each other somehow? To make this, I used Pearson correlation. The most  
218 familiar measure of dependence between two quantities is the Pearson product-moment correlation coefficient,  
219 or "Pearson's correlation coefficient", commonly called simply "the correlation coefficient". It is obtained by  
220 dividing the covariance of the two variables by the product of their standard deviations. Karl Pearson developed  
221 the coefficient from a similar but slightly different idea by Francis Galton. (Rodgers, J. L.; Nicewander, W. ??.,  
222 1988).

223 I carried on with the correlation examination in order to find out the relationships between predicting variables  
224 to select better one list of trends.

225 I analyzed bigger number of trends when searching for appropriate data and model. But last trends are  
226 reflecting model well, I used few from others to demonstrate selection process. According to table 3 I have 10  
227 trends related to our data. I have to select only needed. For example, I have trends which described Income.  
228 This is GDP per capita, GDP work -GDP for working part of society. According to this tables GDP per capita  
229 have highest correlation, thus I decide to select it as trend for analysis. Next I see that population trend have  
230 big correlation value too. But in my understanding my model in logic purposes can't be like  $a*pop + b*gdp$  per  
231 cap because these data have to be connected via multiplying to show the total volume. That's why GDPpop4  
232 trend was designed. The unemployment rate was selected instead Employment because I select total population  
233 instead working population and only this trend relate to these data. The penetration represents the measure of  
234 high technology understanding in society, to outline how connection to internet and its usage lead people to use  
235 new capabilities. This parameter helps to understand how understanding (4) performing in US model.

## 236 16 XI. Checking Multivariate Assumptions -Normality

237 According to understanding of model I are not searching for one value, which is true. I want to examine all  
238 diapason. That's why my trends have to be not normally distributed, or better say maximum scattered.

## 239 17 B

240 The Impact of E-Commerce on Retail

## 241 18 Regression Models

242 In statistics, linear regression is an approach for modeling the relationship between a scalar dependent variable  
243  $y$  and one or more explanatory variables (or independent variables) denoted  $X$ . The case of one explanatory  
244 variable is called simple linear regression. For more than one explanatory variable, the process is called multiple  
245 linear regression (David A. Freedman, 2009).

## 246 19 XIII.

## 247 20 Why i used Multiple Linear

248 Regression?

249 In my model I am sure that data have linear relations with dependent variable, because this leads from my  
250 conceptual model which was built on real economic understanding and logic of market, and trends transformations  
251 which were made to represent data in same scale and same logical understanding according to conceptual model  
252 for US's and Retail's regression models.

## 253 21 XIV.

## 254 22 US Regression Model Results

## 255 23 Table 7 : US Model Summary

256 In Table ?? of US Model Summary I see that  $R^2$  = 0.954. I could explain 95.4% of variability in the  
257 dependent variable with this multiple linear regression model according to the model summary. This is what  
258 exactly I needed, because I want to receive model which is close to real life.

259 According to ANOVA table 8 in this multiple linear regression model is a statistically significant predictor  
260 of the dependent variable, with  $p$ -value = 0,000 (which significantly below the 0.05 critical value). According to  
261 Table 9, I have 2 statistically significant coefficients. This is GDPpop4 and Unemployment Rate. The Penetration  
262 is not statistically significant. This means that penetration has not statistically significant influence on this model  
263 (or very small which can't be recognized), and can be excluded if I want to build equation for model.

264 Backing to my hypothesis I have to reject HOa that E-commerce opens the new opportunities to retail sales  
265 growth, or they are not significant. In other words, internet usage and internet penetration not leads to changes  
266 and raising retail sales significantly.

267 There is variance inflation factor VIF that explains collinearity level between independent variables that is  
268 quite higher than 10 meaning there is not collinearity level between independent variables for GDPpop4 and  
269 penetration. This is bad result.

270 I re-run US model and I excluded penetration variable to obtain better equation for Retail sales. There is  
271 variance inflation factor VIF that explains collinearity level between independent variables that is quite lower  
272 than 10 meaning there is collinearity level between independent variables for GDPpop4 and penetration.

273 All other possible outputs are great too. This means that I can use this second US model without influence  
274 of Internet penetration to predict sales volume. Backing to my hypothesis I have to accept HOb: E-commerce  
275 substitute traditional sales on market. What drivers of this process and how are they measuring? I find that  
276 positive differences in satisfaction and Producers index leads to popularizing of shopping.

## 277 **24 XV. Retail Regression Model Results**

278 There is variance inflation factor VIF that explains collinearity level between independent variables that is  
279 quite lower than 10 meaning there is collinearity level between independent variables for SalesGrapPPIDif2 and  
280 CurSatDif. This is good.

## 281 **25 Plot 1 : Normal P-P Plot of Regression Standardized 282 Residual**

283 The Plot 1 shows the differences between observed and estimated value. I see there that I have some disconnection  
284 from my point of view. I will describe this in conclusions better.

285 I also checked for homoscedasticity issues of my database as show and according to the graphical examination  
286 from where I can conclude that I haven't got problem with heteroscedasticity (Goldberger, Arthur S., 1964).

## 287 **26 B**

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## 289 **27 XVI. Conclusion and Recommendation**

290 As results, I have to reject HOa: E-commerce opens the new opportunities to retail sales growth, and how is this  
291 measuring? This measurement, according to results, is not significant. Possible I can find some other trends but  
292 internet access and growing number of internet users are not gives significant impact on retail volume.

293 The retail sales are measuring according to general understanding of economics. According to demand. The  
294 possible formula to obtain significant value of US retail is:

295  $\text{Population} \times 10^{-3} \times \text{GDP per capita} \times 2.581695207 \times 10^{-4} + \text{Unemployment Rate \%} \times -8609.253793 - 102862.6385 =$   
296 sales. The minus value of constant can be explained as minimum level of market volume needed + expectations to  
297 start retail sales. According to this analysis I can recommend to develop e-commerce solutions like in paragraph  
298 (4) of conceptual model to obtain influence which will significant. But for now such influence on market are not  
299 significant.

300 According to results I have to accept HOb: Ecommerce substitute traditional sales on market. What drivers of  
301 this process and how are they measuring? The drivers of this process is higher satisfactions of using e-commerce  
302 and differences in prices. The PPI of e-commerce firms is lower. That's means that goods and services are  
303 cheaper and affordable compare to traditional solution. The other conclusion is that if you use internet, this does  
304 not mean that you use ecommerce. But you begin to use ecommerce if somebody who use it already recommend  
305 and describe you the profits in price and satisfaction.

306 The formula for e-commerce percentage in retail sales is:  $(\text{SatisfactionE-commerce\%} -$   
307  $\text{SatisfactionTraditional\%}) \times \text{E Sales} \times 7.731388 + (\text{PPI-PPIE}) \times \text{ESales} \times 0.652988531 + 0.003371\% = \text{ESales\%}$ .

308 This formula tells me that Positive satisfaction and positive difference in sales index between Ecommerce and  
309 Traditional attributes leads to growth of ESales. If difference become "-", then I will have observed decreasing  
310 of E-commerce percentage. I find that E-commerce sales is driven by consumer's logic, and not connected to  
311 popularization of information technologies, only to economic logic.

## 312 **28 XVII.**

## 313 **29 Further Research**

314 The further investigations can deal only with more concrete data which can be obtained only in marketing  
315 agencies which conduct retail researches.

<sup>1</sup> <sup>2</sup>



Figure 1: 4

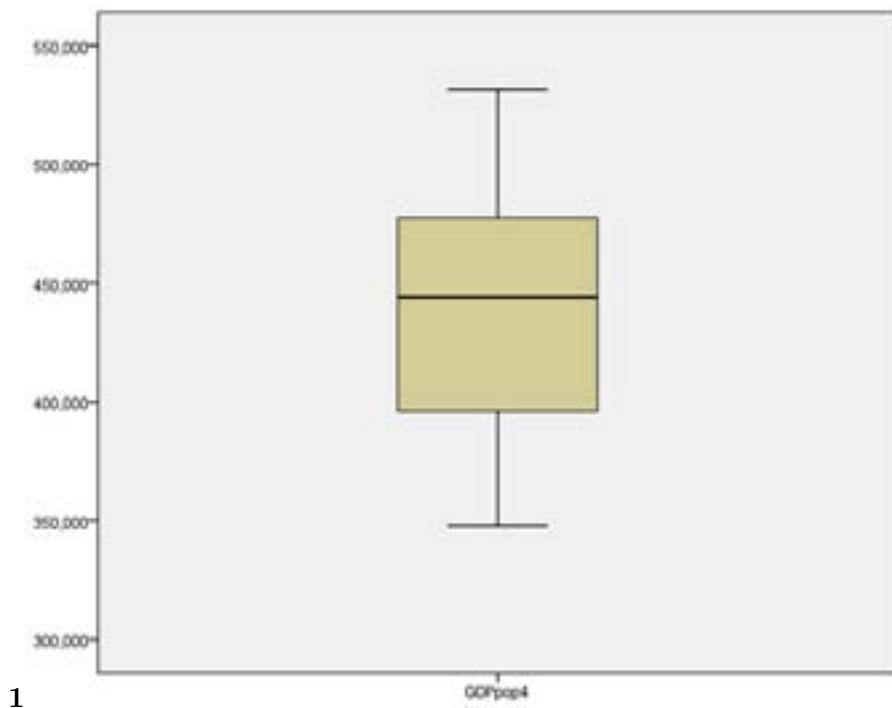


Figure 2: Graph 1 :

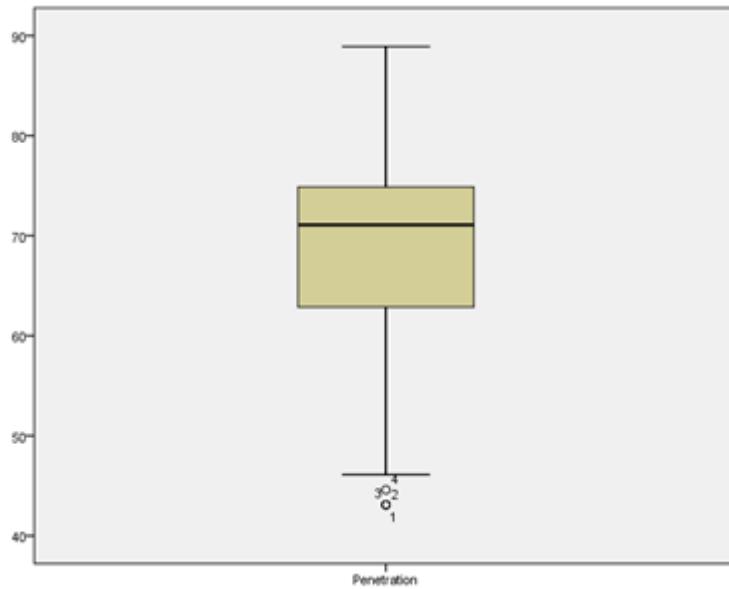


Figure 3:

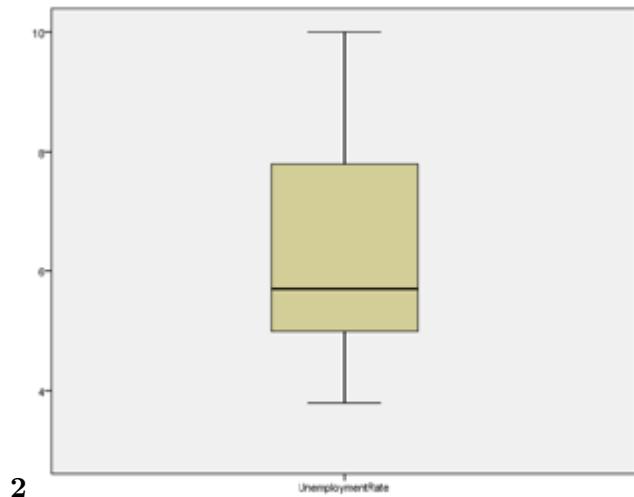


Figure 4: Plot 2 :

1

2

Figure 5: Table 1 :

How many observations I have to have in my models. The scientific criteria are: "The general rule of thumb (based on stuff in Frank Harrell's book, Regression Modeling Strategies) is that if you expect to be able to detect reasonable-size effects with reasonable power, you need 10-20 observations per parameter (covariate) estimated.

Figure 6: Table 2 :

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| N                  |         | Minimum        | Maximum        | Mean           | Std. Error   | Std. Deviation | Varia          |
|--------------------|---------|----------------|----------------|----------------|--------------|----------------|----------------|
| Statistic          |         | Statistic      | Statistic      | Statistic      |              | Statistic      | Stati          |
| Working Population | 64      | 178274.000     | 207535.595     | 194140.345     | 1005.496     | 8043.970       | 6470           |
| Unemployment Rate  | 64      | 3.800          | 10.000         | 6.295          | .223         | 1.788          | 3.195          |
| Population         | 64      | 281304.000     | 322693.000     | 302622.234     | 1535.440     | 12283.520      | 1508           |
| Employement        | 64      | 58.200         | 64.700         | 61.150         | .271         | 2.172          | 4.717          |
| GDPPC              | 64      | 12359.100      | 16470.600      | 14451.189      | 140.710      | 1125.679       | 1267           |
| GDP                | 64      | 2203306193.400 | 3349511675.586 | 2811181894.911 | 40606814.525 | 324854516.202  | 1055           |
| Work               |         |                |                |                |              |                |                |
| GDP pop            | 64      | 3476664266.400 | 5314947325.800 | 4386380689.352 | 63988993.812 | 511911950.494  | 2620           |
| GDPpop4            | 64      | 347666.427     | 531494.733     | 438638.069     | 6398.899     | 51191.195      | 2620           |
| Penetration        | 64      | 43.100         | 88.910         | 69.326         | 1.524        | 12.194         | 148.6          |
| Sales              | 64      | 715102.000     | 1187169.000    | 975369.219     | 16185.214    | 129481.712     | 1676           |
| Valid N (listwise) | 64      |                |                |                |              |                |                |
|                    |         | N              | Minimum        | Maximum        | Mean         | Std. Deviation | Variance       |
|                    |         | Statistic      | Statistic      | Statistic      | Statistic    | Std. Error     | Std. Deviation |
| SalesGrap          | PPIDif2 | 39.000         | 0.017          | 0.064          | 0.039        | 0.003          | 0.016          |
| CurSatDif          |         | 39.000         | 0.002          | 0.003          | 0.002        | 0.000          | 0.001          |
| Penetration        |         | 39.000         | 68.675         | 88.910         | 76.888       | 1.084          | 6.767          |
| PercentOfESales    |         | 39.000         | 0.027          | 0.075          | 0.047        | 0.002          | 0.014          |
| Valid N (listwise) |         | 39.000         |                |                |              |                | 2.007          |

Figure 7:

3

Figure 8: Table 3 :

4

|                 |  |  | SalesGrap | PPIDif | Pearson | Correla- | SalesGrap | PRISaf | Dif | Penetration | Percent |
|-----------------|--|--|-----------|--------|---------|----------|-----------|--------|-----|-------------|---------|
|                 |  |  | 1         |        |         |          | .775 **   |        |     | .867 **     |         |
| SalesGrap       |  |  |           |        |         |          |           |        |     |             |         |
| CurSatDif       |  |  |           |        |         |          |           |        |     |             |         |
| Penetration     |  |  |           |        |         |          |           |        |     |             |         |
| PercentOfESales |  |  |           |        |         |          |           |        |     |             |         |

\*\*. Correlation is significant at the 0.01 level (2 -tailed).

X. Outliers Identifying  
I continued with graphical examination to visually detect missing data, outliers points.

[Note: \*. Correlation is significant at the 0.05 level (2-tailed).]

Figure 9: Table 4 :

5

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[Note: \*. This is a lower bound of the true significance.]

Figure 10: Table 5 :

6

XII.

Figure 11: Table 6 :

8

Figure 12: Table 8 :

9

|                 |         | Kolmogorov-Smirnov |           |    | Shapiro-Wilk |           |    |      |
|-----------------|---------|--------------------|-----------|----|--------------|-----------|----|------|
|                 |         | a                  | Statistic | df | Sig.         | Statistic | df | Sig. |
| SalesGrap       | PPIDif2 |                    | .145      | 39 | .038         | .902      | 39 | .003 |
| CurSatDif       |         |                    | .153      | 39 | .023         | .883      | 39 | .001 |
| Penetration     |         |                    | .225      | 39 | .000         | .851      | 39 | .000 |
| PercentOffSales |         |                    | .124      | 39 | .136         | .929      | 39 | .017 |

a. Lilliefors Significance Correction

Figure 13: Table 9 :

10

Figure 14: Table 10 :

11

According to ANOVA table 12 in this multiple linear regression model is a statistically significant predictor of the dependent variable, with p-value = 0,000 (which significantly below the 0.05 critical value).

Figure 15: Table 11 :

12

| Model | B                    | Unstandardized Coefficients |       | Standardized Coefficients |      | Correlations |         | Collinear Statistics |
|-------|----------------------|-----------------------------|-------|---------------------------|------|--------------|---------|----------------------|
|       |                      | Std. Error                  | Beta  | t                         | Sig. | Zero-order   | Partial |                      |
| 1     | (Constant) 14922.523 | 222746.132                  |       | -                         | .002 |              |         |                      |
|       |                      |                             |       | 3.210                     |      |              |         |                      |
|       | Employer 1070.848    | 2897.795                    | .135  | 2.785                     | .007 | -.728        |         | .336 .081 .360       |
|       | GDPpop 2.728         | .123                        | 1.079 | 22.191                    | .000 | .970         |         | .943 .647 .360       |

a. Dependent Variable: Sales

Figure 16: Table 12 :

13

Figure 17: Table 13 :

14

Figure 18: Table 14 :

15

Figure 19: Table 15 :

16

Figure 20: Table 16 :

17

|                      | Minimum  | Maximum | Mean    | Std. Deviation | N  |
|----------------------|----------|---------|---------|----------------|----|
| Predicted Value      | 3.0339%  | 6.8710% | 4.7077% | 1.37117%       | 39 |
| Residual             | -.45409% | .76846% | .00000% | .35627%        | 39 |
| Std. Predicted Value | -1.221   | 1.578   | .000    | 1.000          | 39 |
| Std. Residual        | -1.241   | 2.099   | .000    | .973           | 39 |

a. Dependent Variable: PercentOfESales

Figure 21: Table 17 :

17

Figure 22: Table 17

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