Customers’ Perception of Service Quality of Islamic Bank in Bangladesh: An Empirical Analysis of Shahjalal Islami Bank Limited

By S M Feroj Mahmood & Mohammad Wasiu Osman

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Abstract- After Indonesia and Pakistan, Bangladesh is considered to be the third large Muslim populated country. The banking consumers now prefer Islamic Banking to conventional banking. In order to fulfil the higher demand of products and services of Islamic banking requires not only superior quality service but also prompt response to customer. In addition economical in operating system, strict compliance to Islamic Shari`ah and satisfactory community service through job creation and guaranteeing consistency in service provisions are also required. The study finds that consumers in Bangladesh really interested in Islamic banking and alongside they want superior customer value and satisfaction. SERVQUAL perception is fully used to find the service quality of Islamic banking in Bangladesh and also followed the five important instruments to identify the customers' observation of Shari`ah banking.

Keywords: Islamic banking, service quality, customer perception.

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Customers’ Perception of Service Quality of Islamic Bank in Bangladesh: An Empirical Analysis of Shahjalal Islami Bank Limited

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Abstract - After Indonesia and Pakistan, Bangladesh is considered to be the third large Muslim populated country. The banking consumers now prefer Islamic Banking to conventional banking. In order to fulfill the higher demand of products and services of Islamic banking requires not only superior quality service but also prompt response to customer. In addition economical in operating system, strict compliance to Islamic Shari’ah and satisfactory community service through job creation and guaranteeing consistency in service provisions are also required. The study finds that consumers in Bangladesh really interested in Islamic banking and alongside they want superior customer value and satisfaction. SERVQUAL perception is fully used to find the service quality of Islamic banking in Bangladesh and also followed the five important instruments to identify the customers’ observation of Shari’ah banking. Through this banking system most of the Muslim priest have shown interest to prevent the interest given by other commercial banks and earning an unknown amount of profit or loss. Most of the Muslim have also diverted to this system as it is ensured as Halal. The study revealed alongside the regional, depositor desire, banking system, employee’s superior customer value and services. The report mainly recommended that employees are really very important factor for increasing the service quality of Islamic banking.

Keywords: Islamic banking, service quality, customer perception.

I. Introduction

At present we can say that Bangladesh is now developing from their previous financial situation. Now a day we can’t think a single transaction without banking transaction and we can’t deny the necessity of Bank as a financial institution. Bangladesh economy is mainly depending of foreign remittance and the growth of banking industry is making the Bangladesh economy more strong. Investment is the main responsibility for any bank to earn profit, whatever it is conventional bank or an Islamic bank. The operation of Islamic bank is regulated by monotheism principles, whereas the activities of standard banks are controlled by general banking rules and regulation. The main activities of bank refer to the organization providing deposit to the investors and giving withdrawal facilities to the general people. According to Woelfel (1993, p. 69), “a modern bank is an institution responsible for receiving, collecting, transferring, paying, lending, investing, dealing, exchanging and serving money and claim to money both locally and internationally. The main purpose of bank is to earn maximum return from the investors and lender”.

The functioning system of Islamic bank is much similar of other tradition bank from the long period. They also organize deposits and invest the money as a loans based on Islamic Law (Shari’ah), which are different from the other traditional or commercial banks. In that sense Islamic banking is different from traditional banking in many other ways. Such as, the injunction of dealings based on interest rate and the constraint that banking procedures are carried out according to definite processes through the use of certain financial instruments (Abdul Qawi & Lynn, 2001). Islamic bank also offer various product and services to the consumer, what the other conventional and traditional banks offer. But there are some different from the traditional bank to Islamic bank and that is, Islamic bank always follow the Islamic Shari’ah for offering any kind of product or services to the consumer.

In trendy competitive atmosphere, the pursuit of service quality is taken into account to be a necessary strategy. There are a very important issue arise when marketers try to provide service to the consumer, because marketer always need to think from the customer point of view about the service quality that is given to the consumer and then the marketer try to provide the best service to the general people. To archive the consumer attention, marketers conduct a very extensive research to get some ideas of customer ultimate expectation and then they use the research finding for the betterment of the customer. After that the bank can develop their service quality dimension to satisfy the customer expectation and their need.

Over the last few decades, Islamic banking industries have qualified an outstanding progress into the banking sector and develop the new ideas for the Islamic banking sector. Approximations suggest that global Islamic financial services grew at a rate of 10%-15% during 1995 to 2005 (Khan et al, 2008). Now a day’s non-Muslims consumers are very interested about Islamic banking because of their Islamic financial services (Knight, 2007). Because of the increasing
demand of Islamic banking, renowned tradition bank are now opening Islamic banking wings to provide interest free service widely to the mass consumer those who are very interested in islamic banking (Hassan and Ahmed, 2001, Huda et al, 2007).

Today banking has become the most essential parts of our life and the central driving force of every economy. It turns as the heart of the economy of each country. Most of the financial transactions are now being made through the bank. Worldwide banks have become the center points of the economy and Bangladesh is not an exception. The consumer are more aware of the service quality of the Islamic bank, because conventional banking system and Islamic banking are similar but some differentiation is linked with this two banking system. Below shows few notable milestones of Islamic bank services in Bangladesh

### Table 01: Number of Branches of Islamic Banks

<table>
<thead>
<tr>
<th>Factors</th>
<th>June 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Numbers of Bank</td>
<td>8</td>
</tr>
<tr>
<td>Traditional Banks providing Islamic Banking</td>
<td>9</td>
</tr>
<tr>
<td>Full-fledged Islamic Banks branches in Bangladesh</td>
<td>843</td>
</tr>
<tr>
<td>Islamic banking branches of Traditional banks</td>
<td>19</td>
</tr>
<tr>
<td>Islamic banking windows of Traditional banks</td>
<td>25</td>
</tr>
<tr>
<td>Employees in Islamic Banking with Private Commercial Banks</td>
<td>39.63</td>
</tr>
<tr>
<td>Employees in Islamic Banking in Banking Industry</td>
<td>17.73</td>
</tr>
<tr>
<td>Total deposits in Islamic banking industry in Bangladesh</td>
<td>Tk. 133560.69*</td>
</tr>
<tr>
<td>Total investments in Islamic banking sector in Bangladesh</td>
<td>Tk. 113795.99*</td>
</tr>
<tr>
<td>Investment-Deposit ratio (percentageage)</td>
<td>0.85</td>
</tr>
<tr>
<td>Surplus liquidity of Islamic banks in Bangladesh</td>
<td>Tk. 10575.31*</td>
</tr>
</tbody>
</table>

*Source: Developments of Islamic Banking in Bangladesh, April-June, 2014, Bangladesh Bank

**TK = Taka, In Crore Taka

** 1 Crore= 10 Million

### Table 02: Statistics of Islamic Banking in Bangladesh

Below charts are brief reports of deposit of Islamic banks that are operating in Bangladesh as on June 2014.

<table>
<thead>
<tr>
<th>Category of Islamic Bank</th>
<th>Urban Area</th>
<th>Rural Area</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-fledged Islamic Banks</td>
<td>535</td>
<td>308</td>
<td>843</td>
</tr>
<tr>
<td>Islami Bank Bangladesh Limited</td>
<td>208</td>
<td>78</td>
<td>286</td>
</tr>
<tr>
<td>ICB Islamic Bank Limited</td>
<td>28</td>
<td>5</td>
<td>33</td>
</tr>
<tr>
<td>Social Islami Bank Limited</td>
<td>51</td>
<td>43</td>
<td>94</td>
</tr>
<tr>
<td>Al-Arafah Islami Bank Limited</td>
<td>70</td>
<td>45</td>
<td>115</td>
</tr>
<tr>
<td>EXIM Bank Limited</td>
<td>46</td>
<td>36</td>
<td>82</td>
</tr>
<tr>
<td>Shahjalal Islami Bank Limited</td>
<td>59</td>
<td>33</td>
<td>92</td>
</tr>
<tr>
<td>First Security Islami Bank Limited</td>
<td>64</td>
<td>59</td>
<td>123</td>
</tr>
<tr>
<td>Union Bank Limited</td>
<td>9</td>
<td>9</td>
<td>18</td>
</tr>
<tr>
<td>Islamic banking branches of Traditional banks</td>
<td>18</td>
<td>1</td>
<td>19</td>
</tr>
<tr>
<td>The City Bank Limited</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>AB Bank Limited</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Dhaka Bank Limited</td>
<td>2</td>
<td>0</td>
<td>2</td>
</tr>
<tr>
<td>Premier Bank Limited</td>
<td>2</td>
<td>0</td>
<td>2</td>
</tr>
<tr>
<td>Prime Bank Limited</td>
<td>5</td>
<td>0</td>
<td>5</td>
</tr>
<tr>
<td>Southeast Bank Limited</td>
<td>4</td>
<td>1</td>
<td>5</td>
</tr>
<tr>
<td>Jamuna Bank Limited</td>
<td>2</td>
<td>0</td>
<td>2</td>
</tr>
<tr>
<td>Bank Alfalah Limited</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>HSBC Limited</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Islamic banking windows of Traditional banks</td>
<td>24</td>
<td>1</td>
<td>25</td>
</tr>
<tr>
<td>Sonali Bank Limited</td>
<td>5</td>
<td>0</td>
<td>5</td>
</tr>
<tr>
<td>Agrani Bank Limited</td>
<td>5</td>
<td>0</td>
<td>5</td>
</tr>
<tr>
<td>Pubali Bank Limited</td>
<td>2</td>
<td>0</td>
<td>2</td>
</tr>
</tbody>
</table>
Trust Bank Limited  |  5  |  0  |  5  
Standard Bank Limited  |  2  |  0  |  2  
Bank Asia Limited  |  4  |  1  |  5  
Standard Chartered Bank  |  1  |  0  |  1  

Source: Developments of Islamic Banking in Bangladesh, April-June, 2014, Bangladesh Bank

Chart 01: Share of Deposits of all Islamic Banks in Bangladesh (June, 2014)

Chart 02: Types of Deposits held by Islamic Banks (June 2014)

The report is designed in five parts: Starting with introduction Part one focuses on the previous researches in service quality, test of perception and basic information of Islamic banking, Part two presents...
finance and economic information, Part three points out the data, variables and methodology, Part four shows the analysis of results and Finally, part five finishes with concluding the study.

II. LITERATURE REVIEW

At the beginning of 21st century Islamic banks have started their operations. There is a growing rivalry among Islamic banks and conventional banks to attain new customers as well as to retain existing customers. Banks providing standard service quality to today’s universe and also efficaciously existing (Wang et al., 2003).

Financial inter mediation, consultancy, agency services and more other financial problems are solved by banks from past time. Four differences are shown between services and goods, those are as follows,

1. Intangibility,
2. Perishability,
3. Inseparability and
4. Heterogeneity (Parasuraman et al., 1985; Hoffman and Bateson, 2002).

Quality brings customer acquisition and retaining power (Galloway and Ho, 1996). Evaluating service quality is more difficult than substantial goods. Customers feel comfortable buying goods having physical existence (Parasuraman et al., 1985). Service quality ensures the competitive position of the organization for long term benefits and leads to differentiation for leading any industry and ensuring competitive position of the organization for long term benefits service quality is essential (Morre, 1987).

Service quality is very important indicator towards customer satisfaction at any time Customer satisfaction is a major fact for any business and service quality plays a significant role for customer satisfaction. Customer satisfaction is a major issue for any business where service quality plays a significant role to satisfy customer (Spreng and Machoy, 1996). Service quality is a bunch of the answers to some queries like; what is customers real needs? What type of service is being provided? Finally, Is there any kind of deficiency? (Woodside et al., 1989) Hanson (2000) revealed that organizations should improve the quality of their services to fulfill the customers’ wants and requirements. Modern technology and machines as well as automated banking system have improved the speed of processing information and transaction to satisfy customers saving their valuable time (Johnston, 1997). In competitive market the professionals are getting more popular for their quality services. Their professionalism favours to have a good relationship with customers (Zeithmal et al., 2000). Leeds (1992) showed that bank personnel are the main element of service quality.

However, the banking industry has combined service quality and customer satisfaction (Avkiran, 1994). In Greek banking industry private banks are more popular than public banks to the customers only because of service quality (Kangis and Voukeates, 1997). Global and integrated banks are facing many problems as legislation, technological and structural changes (Angur et al., 1999). An aware manager improves quality to gain a competitive position in the market to get customer attention and satisfaction. This effort is a slower but little bit effective process also (Longo, 2000). Banking and financial services are the integrated part of services industry; its contribution is increasing day by day (Mishkin, 2001).

Now-a-days, service quality has been attracted for researching (Fist et al., 1993 cited in Thakur, 2011). Service providers have to have knowledge about how customers are estimating the quality of service values, choosing banks and finding long term protection. Customers always think about their demanded product while buying and compare by experience. (Swan and Comb, 1976 cited in Thakur, 2011), will the product be satisfactory or not. Therefore services marketing researchers based their work on developing a service quality concept focused on consumer behaviour instead of using manufacturing quality concepts. After that, service providers follow and develop service quality concept according to consumer behaviour researched by service marketing researchers (Brown et al., 1992 cited in Dhandabani, 2010). Thus customer compares the service quality with his/her expectation for judgement (Thakur, 2011). Levesque and McDougall (1996) investigated customer is satisfied with the service quality of financial organizations. They found a core impact of service problems on customer satisfaction and their thinking was to switch. Service quality is an essential definitive of customer satisfaction (Yavasetal., 1997).

Mishkin (2001) reported that banking and financial services are undisputed part of service industry and being popular day by day. However, Global and integrated banks are facing many challenges as legislation, technological and structural changes (Angur et al. 1999). There is a relationship between service quality and customer satisfaction is investigated by a number of researchers across the world. There is strong combination between dimensions of service quality and customer satisfaction (Anderson and Sullivan, 1993). It is found that the banking industry has a connection between service quality and customer satisfaction (Avkiran, 1994). Islamic banking plays a role for increasing supply of loan. It is found that funds and other economic factors in the economy are managed by government interference (Makiyan, 2003).

Oppewal and Vriens (2000) empirically investigated the relationship between service quality and customer satisfaction by using original SERVQUAL instrument with 10 dimensions as devised by Parasuraman et al. (1985). This study gave a direction to describe service quality and customer satisfaction. Due
to increased competition among service firms, service quality gained significance with the process of time. Customer satisfaction affects the customers' behavioural consequences. The study found customers have a strong impact to stay with the existing service provider instead of their negative behavioural intentions (Athanassopoulos, Gounaris and Statthakopoulos, 2001). It varies from one country to another due to demographics, cultural, religious, and geographical or other attributes. Parasuraman et al. (1988, 1991a,b) developed service quality to measure the dimensions of service quality that is frequently used by researchers to examine service quality. It consists of 22 items that are compiled into five dimensions
1. Reliability,
2. Tangibility,
3. Responsiveness,
4. Assurance and
5. Empathy.

III. Research Objective

The principal objective of this research is to have an overall idea about the perception Consumers' and the Services Quality of Shahjalal Islami Bank Limited.

To support this objective, the study has focused on some secondary objectives like:
• To analyze the customers’ perception of Shahjalal Islami Bank
• To have an idea about the overall service of Shahjalal Islami Bank Ltd
• To explore the condition of service quality in Shahjalal Islami Bank.

IV. Research Design (Methodology)

The study type is expository. Primary and secondary sources are used for data collecting. SERVQUAL Scale for measuring customers' perception format is used for preparing questionnaire for the study. These five measures were Reliability, Tangibility, Responsiveness, Assurance and Empathy. Population for research was 500 people and all of them were Bangladeshis but 50 people who have bank accounts in different private banks in Dhaka are been selected for sample. The respondents include- students, employees and business personnel. The average age of the respondents was 15-60 years. 48% of respondents were male and 52% were female.

A structured closed-ended questionnaire with 21 questions fewer than 5 variables have been developed based on SERVQUAL model. Answers of the questions have been examined by collecting data through face to face interviews of a different population on five point Likert scale. Targeted respondents come from the general open public (from different genders, races, age groups, marital status, education backgrounds, designations and professionalisms) and then the data have been measured by fitted statistical tools. A sample of the questionnaire has been given in Appendix.

V. Analysis and Interpretation

A descriptive analysis and frequency distribution technique is used to analyse the respondents’ answer for the study purpose.

Descriptive Analysis: It refers the transformation of raw data written into a form that will make them easy to understand and interpret; rearranging, ordering, manipulating data to provide descriptive information.

Frequency Distribution: It refers a set of data organized by summarizing the number of times a particular value of a variable occurs.

<table>
<thead>
<tr>
<th>Age</th>
<th>Frequency</th>
<th>Percentage</th>
<th>Valid Percentage</th>
<th>Cumulative Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>15-30 years</td>
<td>13</td>
<td>26.0</td>
<td>26.0</td>
<td>26.0</td>
</tr>
<tr>
<td>31-45 years</td>
<td>16</td>
<td>32.0</td>
<td>32.0</td>
<td>58.0</td>
</tr>
<tr>
<td>46-60 years</td>
<td>15</td>
<td>30.0</td>
<td>30.0</td>
<td>88.0</td>
</tr>
<tr>
<td>more than 60 years</td>
<td>6</td>
<td>12.0</td>
<td>12.0</td>
<td>100.0</td>
</tr>
<tr>
<td>Total</td>
<td>50</td>
<td>100.0</td>
<td>100.0</td>
<td>100.0</td>
</tr>
</tbody>
</table>
The age group divination of the respondent’s into four different classes. Among them 15-30 years old were 13 people. 31-45 years old were 16 persons. 46-60 years old were 15 persons. More than 60 years old were 6 persons. So the available clients are between 31-45 years old.

b) Occupation of the Respondents

<table>
<thead>
<tr>
<th>Occupation</th>
<th>No. of Respondents</th>
</tr>
</thead>
<tbody>
<tr>
<td>Service Holder</td>
<td>12</td>
</tr>
<tr>
<td>Business Person</td>
<td>18</td>
</tr>
<tr>
<td>Others</td>
<td>20</td>
</tr>
</tbody>
</table>
Total sample size was 50. Among them the study found that there is 12 Service holder and 18 Business persons & 20 others occupation holder. We can also see that 24% Service holder and 36% Business persons & 40% others occupation holder includes Student, Housewife, Retried person etc.

Assumption: We can assume that business persons are many in number as consumer.

<table>
<thead>
<tr>
<th>Account type</th>
<th>Frequency</th>
<th>Percentage</th>
<th>Valid Percentage</th>
<th>Cumulative Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mudaraba savings/Alwadiah current</td>
<td>9</td>
<td>18.0</td>
<td>18.0</td>
<td>18.0</td>
</tr>
<tr>
<td>Mudaraba term deposite(MTD)</td>
<td>13</td>
<td>26.0</td>
<td>26.0</td>
<td>44.0</td>
</tr>
<tr>
<td>Mudaraba Lakhopoti Deposite scheme</td>
<td>13</td>
<td>26.0</td>
<td>26.0</td>
<td>70.0</td>
</tr>
<tr>
<td>Visa debit card/visa prepaid card(local/international)</td>
<td>9</td>
<td>18.0</td>
<td>18.0</td>
<td>88.0</td>
</tr>
<tr>
<td>pay order</td>
<td>6</td>
<td>12.0</td>
<td>12.0</td>
<td>100.0</td>
</tr>
<tr>
<td>Total</td>
<td>50</td>
<td>100.0</td>
<td>100.0</td>
<td></td>
</tr>
</tbody>
</table>

There are some effective questions under the dimensions of Assurance, responsiveness, reliability, empathy & tangibility. Under the dimension there are some questions. The analysis of those questions are described the next part of the study.

According to the study purpose we selected five popular schemes in the general banking of Shahjalal Islami Bank. Among them Mudaraba Term Deposit (MTD) & Mudaraba Lakhopoti Deposit are more popular. The ratio of different schemes is given below in the chart.
c) **Assurance Dimensions**

**Statement 1:** Employee in Shahjalal Islami Bank has the knowledge to answer your question

Depending on the customer's participation on the question on the first chart most of the respondent was agree with this comment. 25 respondents were agreed with this statement. Here strongly agree was 13 and disagree was 2 & strongly disagree was 10. In the next pie chart we can see about half of the total respondent were agreed an 26% were strongly agreed where 20% strongly disagreed and 4% disagreed.

**Assumption:** So the statistics show that majority are supporting that the Shahjalal Islami bank have appointed qualified employees to answer any question to earn maximum customer satisfaction.

**Statement 2:** Feel safe in transaction with Shahjalal Islami Bank

In the 1st bar chart we find out 21 respondents were agreed with the comment and 13 were strongly agreed. 4 respondents were uncertain and 12 respondents were disagreed. But there were no strongly disagreed respondents. In the next pie chart we can see 42% of the respondents were agreed and 26% were strongly agreed where 24% strongly disagreed and 8% were in uncertainty.

**Assumption:** In this case most of the customer feels safe to transact with the bank which means the bank has reliability.

**Statement 3:** Employees in Shahjalal Islami Bank is consistently courteous
Employees in Shahjalal bank are consistently courteous with their customers. 16 respondents were agreed with the comment and 12 respondents were disagreed with the comment. 8 respondents were uncertain and 6 respondents were strongly agreed. In the next pie chart we can see 32% respondents were agreed and 12% were strongly agreed where 16% strongly disagreed and 24% disagreed and 16% were in uncertainty.

Assumption: From the analysis we can easily find out that the employees of the bank are not too much friendly to achieve the customer satisfaction as a result the bank must suffer in future due to employee behavior.

Statement 4: The behavior of employees in Shahjalal Islami Bank instills confidence

The Behaviour of employees in Shahjalal Islami Bank instil confidence in all the customers. 23 respondents were agreed & 13 respondents were strongly agreed. 6 respondents were strongly disagreed. 6 respondents were disagreed. The rest of respondents were uncertain.

In the next pie chart we can see 46% respondents were agreed and 26% were strongly agreed.

Assumption: The most of the customer thinks employees of bank are reliant and motivational.

d) Responsiveness Dimensions

Statement 1: Employees of Shahjalal Islami Bank shows sincere interest in problem solving

Employees of Shahjalal Islami bank show sincere interest in problem solving. 21 respondents were agreed & 12 respondents were strongly disagreed. 13 respondents were strongly agreed with this comment. 2 respondents were disagreed. The rest of respondents were uncertain with this comment.

In the next pie chart we can see 42% respondents were agreed and 26% were strongly agreed where 24% strongly disagreed and 4% disagreed and 4% were in uncertainty.

Assumption: The majority shows green signal on account of helpful behavior of employees. That means the bank has the employees for solving any problem.
Statement 2: Employees in Shahjalal Islami Bank give prompt service.

Employees in Shahjalal Islami Bank give prompt services. Disagreed respondents were 20 and agreed respondents were 14. 7 respondents were strongly agreed and 4 were strongly disagreed and 5 respondents were uncertain with this comment. In the next pie chart we can see 28% respondents were agreed and 14% were strongly agreed where 8% strongly disagreed and 40% disagreed and 10% were in uncertainty. 

Assumption: Employees are slow in service which can earn infamy for the bank.

Statement 3: Employees in Shahjalal Islami Bank are willing to help.

Depending on the customers’ participation on the question agreed respondents were 22 and uncertain respondents were 10. 8 respondents were strongly agreed and 4 were strongly disagreed. In the next pie chart we can see 44% respondents were agreed and 16% were strongly agreed where 8% strongly disagreed and 12% disagreed and 20% were in uncertainty. 

Assumption: The analysis says some employees are humble at the same time some are not which is not acceptable for earning customer value for the bank.

Statement 4: Shahjalal Islami Bank keeps customers informed, when services will be performed.

Shahjalal Islami Bank keeps customers informed, when services will be performed. Among all respondents 24 were strongly agreed and 13 respondents were agreed. 6 respondents were
disagreed and 4 were strongly disagreed. In the next pie chart we can see 26% respondents were agreed and 48% were strongly agreed where 8% strongly disagreed and 12% disagreed.

Assumption: The bank has a very good relationship with customers. It also share much information with the customers.

e) Reliability Dimensions

**Statement 1:** Shahjalal Islami Bank promises to do something by a certain time

When Shahjalal Islami Bank promises to do something by a certain time, it does so. Agreed respondents were 25 and strongly agreed respondents were 16. 8 respondents were strongly disagreed. The number or uncertain respondent were 1. In the next pie chart we can see 50% respondents were agreed and 32% were strongly agreed where 16% strongly disagreed and 2% were in uncertainty.

Assumption: The statistics indicates that the bank keeps promises at its best level as most of the respondent answered positive.

**Statement 2:** Shahjalal Islami Bank delivers their services on time

Shahjalal Islami Bank delivers their services on time. Agreed respondents were 22 & strongly agreed respondents were 12. The number of both strongly disagreed & disagreed respondents were 8 for each. In the next pie chart we can see 44% respondents were agreed and 24% were strongly agreed where 16% strongly disagreed and 16% disagreed.

Assumption: Though majority says employees are punctual but vast number of respondents says some are not. In this case we can say if the employees have not been more careful about time the bank must suffer a lot to earn customer satisfaction.
Shahjalal Islami Bank insists on error free records. 18 respondents were strongly agreed & 15 were agreed. 10 respondents were strongly disagreed & 4 were disagreed. The number of uncertain respondents were 3. In the next pie chart we can see 30% respondents were agreed and 36% were strongly agreed where 20% strongly disagreed and 8% disagreed and 6% were in uncertainty.

**Assumption:** In this experiment we found that the bank works firmly and also does some mistakes.

**f) Empathy Dimensions**

**Statement 1:** Employees of Shahjalal Islami Bank understand your specific needs

Employees of Shahjalal Islami Bank understand your specific needs. Strongly agreed respondents were 24 and agreed respondents were 10. The numbers of both strongly disagreed & disagreed respondents were 8 for each. In the next pie chart we can see 20% respondents were agreed and 48% were strongly agreed where 16% strongly disagreed and 16% disagreed.

**Assumption:** The information says that the bank provides services as customers’ demand to achieve customer satisfaction.

**Statement 2:** Employees who give personal attention

Customers' Perception of Service Quality of Islamic Bank in Bangladesh: An Empirical Analysis of Shahjalal Islami Bank Limited
Shahjalal Islami Bank has employees who give personal attention. Agreed respondents were 19 and strongly agreed respondents were 10. 6 were strongly disagreed & disagreed respondents were 10.

In the next pie chart we can see 38% respondents were agreed and 26% were strongly agreed where 12% strongly disagreed and 20% disagreed and 10% were in uncertainty.

**Assumption:** The employees are cordial according to 58% of respondents where 42% says they are not. In this case we can assume that the bank is neutral to give personal attention to the customer.

**Statement 3:** Shahjalal Islami Bank has your best interest at heart

Shahjalal Islami Bank has your best interest at heart. Agreed respondents were 21 and Disagreed respondents were 8. 13 were strongly agreed & uncertain respondents were 8. In the next pie chart we can see 42% respondents were agreed and 26% were strongly agreed where 16% disagreed and 6% were in uncertainty.

**Assumption:** The analysis shows that the bank thinks about customers a lot to achieve great customer satisfaction.

**Statement 4:** Employees of Shahjalal Islami Bank have friendly manner to serve

Employees of Shahjalal Islami Bank have friendly manner to serve you. Agreed respondents were 25 and Disagreed respondents were 12. 9 were strongly agreed & 4 were strongly disagreed. There were no uncertain respondent with this comment.

In the next pie chart we can see 50% respondents were agreed and 18% were strongly agreed where 8% strongly disagreed and 24% disagreed.

**Assumption:** the statistics shows that the employees of the bank show a friendly manner to the customer in most cases.

**Statement 5:** Employees of Shahjalal Islami Bank have operating hours that are convenient to all customers
Employees of Shahjalal Islami Bank have operating hours that are convenient to all customers. Strongly agreed respondents were 26 and Disagreed respondents were 2.5 were strongly disagreed & agreed respondents were 14.

In the next pie chart we can see 28% respondents were agreed and 52% were strongly agreed.

**Statement 1:** Physical facilities of Shahjalal Islami Bank are visually appealing

- Strongly agree: 24 respondents
- Disagree: 4 respondents
- Strongly disagree: 8 respondents
- Uncertainty: 1 respondent

In the next pie chart we can see 48% respondents were strongly agreed where 26% were agreed and 26% were strongly disagreed and 8% disagreed and 2% were in uncertainty.

**Assumption:** Most of the respondents think the bank provides appealing facilities. This may earn such customer satisfaction.

**Statement 2:** Information and documents are available here which needed

- Agreed respondents were 19
- Strongly agreed respondents were 19
- Disagreed respondents were 6
- Strongly disagreed respondents were 2

In the next pie chart we can see 38% respondents were strongly agreed which 4% strongly disagreed and 12% disagreed and 8% were in uncertainty.

**Assumption:** The experiment shows that customers are happy with the documents and information given by the bank which states the bank provide important information and documents toward the customers.
Statement 3: Environment of Shahjalal Islami Bank is neat and clean

Environment of Shahjalal Islami Bank is neat and clean. With this comment agreed respondents were 27 and strongly agreed respondents were 11. 8 were disagreed. The numbers of uncertain respondents were 4 with this comment. In the next pie chart we can see 54% respondents were agreed and 22% were strongly agreed where 16% disagreed and 8% were in uncertainty.

Assumption: The majority of the respondents found the bank environment neat and clean which is another indicator towards customer satisfaction.

Statement 4: Shahjalal Islami Bank use modern equipment

Shahjalal Islami Bank use modern equipment. With this comment agreed respondents were 24 and strongly agreed respondents were 14. 6 were disagreed. The numbers of uncertain respondents were 2 with this comment.

In the next pie chart we can see 48% respondents were agreed and 28% were strongly agreed where 8% strongly disagreed and 12% disagreed and 4% were in uncertainty.

Assumption: The statistics shows that the bank uses modern technology to avoid errors and mistakes.

Final Assumption: The performance of the bank is good to gain customer satisfaction. We also find the customers are confused in some mutual related question.

VI. Conclusion

Today the performance of a bank in competitive business is important. Just few years ago the number of banks was very few. So the competition was not as strong as today. Things have changed as many new banks have entered into the market. Now the customers have option to take the one which is the best. So the current banking business scenario is highly competitive in financial service providers.

After doing this descriptive study we learnt many things about banking activities and its effects on client perception. From this research and analysis we got lot of results about the Customers’ Perception of Service Quality of Shahjalal Islami Bank Limited. We identified that many of the respondents from my sample aware about the service quality of banking activities. But in case of client retaining it has no significant effect on clients. On the other hand, in some case it affects clients to choose different schemes of banking services.

References


### Appendix 01

**Questionnaire**

Customers’ Perception of Service Quality of Islamic Bank in Bangladesh: An Empirical Analysis of Shahjalal Islami Bank Limited.

Please put the tick (✓) marks in the appropriate box.

1. Gender: Male ✓ Female
2. Age: 15-30 years ✓ 31-45 years ✓ 46-60 years ✓ more than 60
3. Occupation: Service holder ✓ Business person ✓ others
4. Among Different schemes of Shahjalal Islami bank Dhaka Main Branch Which one you prefer most?

- Account opening: Mudaraba Savings / Alwadiah Current
- Mudaraba Term Deposit (MTD)
- Mudaraba Lakhopoti Deposit Scheme
- Visa Debit Card / Visa Prepaid Card (Local / International)
- Pay Order
5. Why the scheme is chosen by you?

(Please Specify)

Now I would like to give you some questions from several dimensions. The answers mark will be marked as follows:

Strongly Disagree = 1
Disagree = 2
Uncertainty = 3
Agree = 4
Strongly agree = 5

Perception statements in the assurance dimensions

1. Employees in Shahjalal bank have the knowledge to answer your questions.
2. You feel safe in your transaction with Shahjalal Bank.
3. Employees in Shahjalal Bank are consistently courious with you.
4. The behavior of employees in Shahjalal Bank instills confidence in you.

Perception statements in the responsiveness dimensions

1. Employees of Shahjalal bank show sincere interest in problem solving
2. Employees in Shahjalal Bank give you prompt service.
3. Employees in Shahjalal Bank are willing to help you.
4. Shahjalal Bank keeps customers informed, when services will be performed

Perception statements in the reliability dimensions

1. When Shahjalal Bank promises to do something by a certain time, it does so.
2. Shahjalal Bank delivers their service on time.
3. Shahjalal Bank provides its services at the time it promises to do so.
4. Shahjalal Bank insists on error-free records.

Perception statements in the empathy dimensions

1. Employees of Shahjalal Bank understand your specific needs.
2. Shahjalal Bank has employees who give your personal attention.
3. Shahjalal Bank has your best interests at heart.
4. Employees of Shahjalal Bank has friendly manner to serve you.
5. Employees of Shahjalal Bank has operating hours that are convenient to all customer.

Perception statements in the tangibles dimensions

1. Physical facilities of Shahjalal Bank are visually appealing.
2. Information, documents are available here which you need.
3. Environment of Shahjalal Bank is neat and clean.
4. Shahjalal Bank use modern equipment.