

Using Analytical Hierarchy Process (AHP) to form Shares Portfolio in Kingdom of Bahrain's Bourse

Dr. Hussain A. Sinjar Alsamaray¹

¹ Applied Science University

Received: 6 April 2015 Accepted: 3 May 2015 Published: 15 May 2015

Abstract

This study comes to Use the Analytic Hierarchy Process (AHP) approach to build shares portfolio in kingdom of Bahrain shares? market. So that, we want to find out to what extent the Analytical Hierarchy Process approach is helpful taken in the account the importance of the investment decision to the investors as individuals or fund manager. We perform this assessment depending on the information of Bahrain stock market activities? handbook and some experts who have good experience in financial planning and some colleagues in university who are teaching financial and investment decision courses. The results demonstrated that (AHP) can help the decision maker to rank the sectors of the stock market according to their relative importance.

Index terms— analytical hierarch process (AHP), pair-wise comparisons, multi-criteria decision making.

1 Introduction

Using the Analytic Hierarchy Process (AHP) to build a shares portfolio in Kingdom of Bahrain stock market is described. AHP can be characterized as a multi-criteria decision technique in which qualitative factors are of prime of importance. A model of the problem (shares portfolio) is developed using a hierarchical representation (Zeleny 1982, ??McCord & Neufville 1983) and (Kirkwood 1997). At the top of the hierarchy is the overall goal or prime objective one is seeking to fulfill (Saaty 1986), Saaty 1996). The succeeding lower levels then represent the progressive decomposition of the problem. We complete a pair-wise comparison of all entries in each level relative to each of the entries in the next higher level of the hierarchy. The comparison of these judgments indicates the relative priority of the entities at the lowest level (e.g. investment sectors) relative to achieving the top-most objective ??Saaty 1994).

II.

2 An Overview of the Analytical

Hierarchy Process (ahp)

The Analytical Hierarchy Process (AHP) grew and evolution, at the Wharton School of Business by (Thomas Saaty 1980). It is a structured approach Author: e-mail: Alsamaray@yahoo.co.uk facilitates the process of analyzing the problem by breaking it down to small problems with multistage (Saaty 1990) which leads to show the problem of decision in analytical and systematic Fashion and in the way that shows the degree of similarity with the thinking of the decision-maker in the filming of the problems. The (AHP) style is not a style of complex processes designed for the analysis of complex problems but rather simple operations designed to analyze complex problems.

The (AHP) style views the problem of decision hierachal with multiple levels, making it easier to use pairwise comparisons to determine the relative importance of all elements of the pyramid using a series of objectives / subjective judgments. This style shows its ability to detect the mistakes of Consistency of Judgments. By using (AHP) provisions to determine priorities more accurately depending on verbal judgments even if the words used

43 are not accurate, building on this property, it is possible to use the words of comparison as quality variables for a
44 relative measure could be coupled with quantitative variable to calculate the priorities that can affect or contribute
45 to every variable in determining the final decision. (AHP) uses to overcome the negatives that accompany the
46 process of using the other entries in the decision-making process like the style of pros / cons, weights and scores
47 techniques by identifying all aspects of the problem and the variables which reflect the relative importance of
48 each variable within the group but not individually ??Alsammaray & Almadhon 1990). Using (AHP) needs four
49 steps (Saaty 1977), (Dyer 1990) and ??Saaty 1990a).

50 **3 a) Decompose the Problem and Represents it Hierarchically**

51 The first step in using (AHP) is to divide the problem and analysis it to its components, and synthesis it in
52 hierarchically form. So that, the problem should contain at least at the following levels: the first level is the
53 Goal, second level Criteria and the third level is the alternatives which are the course of actions.

54 **4 b) Setting priorities for the problem components c) Synthesis 55 of Results**

56 Calculated relative importance of each alternative depends on the relative contribution of each criterion in
57 determining the degree of preference. Sum of the relative importance of each alternative represents an appropriate
58 degree that alternative standards for. The alternative with higher relative importance has the higher chance in
59 the selection process (Forman, Saaty, Selly and Waldron 1983) and (Forman1990).

60 **5 d) Evaluate the homogeneity of the verdicts**

61 Pairwise comparison adopted in (AHP) does not specify randomly but can be derived from a set of judgments.
62 These Judgments whether quality or quantity are governed by mathematical rules. At this stage, is assessing
63 the degree of homogeneity of these verdicts and case heterogeneity Inconsistency must be equal to or less than
64 0.10 (Saaty 1980). Individuals often give a high bias in the estimation of the verdicts, overweighing bias requires
65 tested statistically in order not to affect the importance of giving the proportion of non-real value (Dyer and
66 Forman 1991). The lack of high inconsistency at any level or in the final assembly process does not invalidate
67 the model as a whole, but give the indicator on the need to re-test some of the provisions (Saaty 1977), ??Saaty
68 1994).

69 **6 III.**

70 **7 The Research Problem**

71 The decision problem considered in this study is how to determine the priorities of the sectors in Bahrain stock
72 market to form the shares portfolio depending on their relative importance. Generally speaking, we develop an
73 (AHP) model as multi-criteria decision making method in the field of investment. Accordingly, the emphases
74 had been put to shade the light on using the Analytical Hierarchy Process (AHP) as new way to form shares
75 financial portfolio.

76 **8 IV.**

77 **9 Research Design**

78 We built (AHP) model to research problem to form shares portfolio in Bahrain Bourse market. The structure of
79 multi-criteria decision making according to (AHP) model consists of a number of alternatives (banks, investment,
80 insurance, services, industrial and hotels &tourism) after setting the overall goal (shares portfolio) as well as a
81 number of criteria like(balance sheet, income statement, shares trading, profitability and leverage & liquidity) as
82 depicted in table (1).

83 **10 Model Analysis**

84 Figure (1) illustrates the decision problem according to (AHP) model which consist of six alternatives and five
85 criterions. This is some of the pairwise comparison judgment. We evaluated the six alternatives in term of
86 five decision criteria. The following matrix represents the corresponding judgment matrix with the pairwise
87 comparison. So that the corresponding priority vector and the consistency coefficients are given as well. Table
88 (2) illustrates the judgment matrix for the case of comparing the importance of the six alternatives. AHP provides
89 a measure of the consistency of the decision maker's judgment process. Consistency is very important because we
90 would not want to base an important decision upon a set of judgment that lack consistency. Inconsistency can
91 result from many reasons such as improper conceptualization of the hierachal, leak of information, a mental lapse
92 or clerical errors. As Dyer and Forman (1991) said "accurate judgments are fairly consistency, but consistency
93 judgments need not be accurate. This consistency is necessary but not sufficient for a good decision".

94 Perfect judgment rarely occurs in the real world and should not be the objective when making judgments.
95 However, perfect consistency should not be expected in working with AHP. The issue really is, how much

96 inconsistency is accepted or tolerable in the expression of our preferences? AHP provides a method called
97 the inconsistency ratio that calculates the degree of inconsistency of judgment. As a rule of thumb, if the
98 inconsistency ratio is greater than about 0.10, here one must investigate and try to ascertain the possible cause
99 of the inconsistency (Schoner & Wedley1989) and (Saaty 1991). If each of the possible causes is eliminated, then
100 it is reasonable to proceed even though the inconsistency ratio is slightly greater than the 10 percent rule -of
101 thumb value (Schenkerman 1997).

102 We will see how the inconsistency ratio can be approximated measures. The steps for estimating the
103 inconsistency ratio are as follows:

104 1) Multiply the first row of the original pairwise comparison matrix for Balance sheet by the relative priority
105 of bank (0.36). Performing the same multiplication for column 2,3,4,5 and 6. (e.g., column 2 X 0.22, column 3
106 X 0.05, column 4 X 0. CI = (Lmax -n)/(n -1)

107 Where n = number of items being compared For the balance sheet evaluation with n = 6, we obtain CI =
108 (.9945 -6)/5 =.10 d) Compute the consistency ratio (CR), which is defined as follow:

109 **11 CR =CI/RI**

110 Where RI = random index

111 The random index is the consistency index of many randomly generated pairwise comparison matrices of size
112 n as follow: N RI We previously mentioned as rule -of thumb was that a consistency ratio od 0.10 or less was
113 accepted. Ours judgment resultsare in any estimate of the consistency ratio of .08, indicating that our priorities
114 for balance sheet seem very accepted.

115 **12 Limitations**

116 The crucial thing that I faced is the delay of the companies in Bahrain stock market to announce their final
117 report, the riot in Bahrain which affect the investment in the stock market because many companies let or have
118 no desire to invest by limiting their activities. As well as, the limited number of pages for the proposal which
119 force me not to include supporting materials for the study? VIII.

120 **13 Conclusions**

121 The most important conclusions can be determined as follows:

122 1. Shares portfolio must be respectively contains (Commercial banks 0.30%, Investment 0.20%, Services and
123 Industrial 0.15%, Hotels & Tourism 0.11% and at the end came the insurance sector in 0.09%) shares according
124 to the relative importance of these sectors. ¹ ²

¹© 2015 Global Journals Inc. (US)

²Using Analytical Hierarchy Process (AHP) to form Shares Portfolio in Kingdom of Bahrain's Bourse

13 CONCLUSIONS

(

BANK INVESTMENT	BANK INVESTMENT	BANK INVESTMENT	BANK INVESTMENT
INSURANCE SERVICES INDUSTRAIL HOTEL TORUSM Hotels & Tourism 213.4	INSURANCE SERVICES INDUSTRAIL & HOTEL & TORUSM Industrial services	INSURANCE SERVICES INDUSTRAIL & HOTEL & TORUSM Insurance	INSURANCE SERVICES INDUSTRAIL 1) : Consolidated Market Information TORUSM TO
1.264M	1.152	Figure (1) : Structure of the decision problem according to (AHP)	
32.5	402,3	280.8	14.7
52.7	147.6	257.4	2.153
180.9	V.	861.6 871.4	209,7
13.627	98.5	100.8	2.9
8.032	40.6	59.770	207,633
516.036	1,468M	2.558M	197,165
			166,188
			13.162mNumber of shares
0.35	1.13	1.67	0.57
0.351	0.587	0.337	0.372
0.026	0.067	0.037	0.025
0.016	0.028	0.023	0.007
1.01	0.73	1.09	0.79
4.39	6.50	6.38	2.55
7.53	11.43	11.10	6.84
6.38	7.79	8.30	2.11
84.75	68.17	74.81	30.94
0.18	0.47	0.33	2.11*
-	-	-	-
			-
			Total liability to tot

*Investors' Guide, Bahrain Bourse, 2013

** Management will be assessed subjectively

We perform this assessment depending on the information of Bahrain stock market activities' handbook and some experts who have good experience in financial planning and some colleagues in university who are teaching financial and investment decision courses. The results demonstrated that (AHP) can help

the decision maker to rank the sector market according to their relative importance

Figure 1: Table (

(

VI. Measuring the Inconsistency of the Judgments

Balance Sheet	C. bank	investment	insurance	Services	Industrial	Hotels & tourism	Priority Vector
C. bank	0.41	0.46	0.28	0.18	0.52	0.28	0.36
investment	0.20	0.23	0.23	0.18	0.26	0.23	0.22
insurance	0.09	0.06	0.06	0.04	0.03	0.03	0.05
Services	0.13	0.08	0.12	0.06	0.03	0.23	0.11
industrial	0.10	0.12	0.28	0.24	0.13	0.18	0.18
Hotels & tourism	0.07	0.05	0.03	0.30	0.03	0.05	0.09
Inconsistency = 0.08							

Figure 2: Table (2) : Pairwise comparison matrix for balance sheet

[Note: $Bank = .41(.36) + .46(.22) + .28(.05) + .18(.11) + .52(.18) + .28(.09) = .4014/.36 = 1.115$ $Investment = .20(.36) + .23(.22) + .23(.05) + .18(.11) + .26(.18) + .23(.09) = .2214/.22 = 1.006$ $Insurance = .09(.36) + .06(.22) + .06(.05) + .04(.11) + .03(.18) + .03(.09) = .0611/.05 = 1.222$ $Services = .13(.36) + .08(.22) + .12(.05) + .06(.11) + .03(.18) + .23(.09) = .1031/.11 = .937$ $Industrial = .1(.36) + .12(.22) + .28(.05) + .24(.11) + .13(.18) + .18(.09) = .1424/.18 = .7911$ $Hotel \& Tourism = .07(.36) + .05(.22) + .03(.05) + .3(.11) + .03(.18) + .05(.09) = .0806/.09 = .8956$ a) Divide each sum of row entries from step 1 by their corresponding priority values, for balance sheet evaluation, the calculations are $.4014/.36 = 1.115, .2214/.22 = 1.006, .0611/.05 = 1.222, .1031/.11 = .937, .1424/.18 = .7911, .0806/.09 = .8956$ b) Compute the average of the values specified in step 2; this average is denoted by L_{max} . For the balance sheet example we have $L_{max} = (1.115 + 1.006 + 1.222 + .937 + .7911 + .8956)/6 = 5.9667/6 = .9945$ c) Compute the consistency index (CI), which is defined as follow:]

Figure 3:

(

Investment	0.22	0.24	0.13	0.19	0.21	0.07
Insurance	0.05	0.10	0.06	0.13	0.11	0.09
Services	0.11	0.19	0.07	0.20	0.16	0.36
Industrial	0.18	0.19	0.19	0.12	0.13	0.19
Hotels & tourism	0.09	0.11	0.15	0.08	0.14	
Commercial Bank = 0.30						
Investment Bank=0.20						
Insurance Sector=0.09						
Services Sector =0.15						
Industrial Sector=0.15						
Hotels &tourism = 0.11						
VII.						
Balance Sheet	0.07	Income Shares	Profitability	Leverage&		
0.29		Trading	0.36	Liquidity		
C. Bank	0.36	0.17	0.40	0.28	0.25	0.29

Figure 4: Table (3

125 [Saaty ()] 'A Scaling Method for Priorities in Hierarchical Structure'. T Saaty . *Journal of Mathematical*
126 *Psychology* 1977. 15 p. .

127 [Dyer ()] *An Analytic Approach to Marketing Decision*, Forman Dyer . 1991. Prentice-Hall. (International
128 Edition)

129 [Saaty ()] 'An Exposition of the AHP in Reply to the Paper "Remarks on the Analytic Hierarchy Process'. T L
130 Saaty . *Management Science* 1990. 36 (3) p. .

131 [Saaty ()] 'Axiomatic Foundation of the Analytic Hierarchy Process'. T L Saaty . *Management Science* 1986. 32
132 (3) p. .

133 [Saaty ()] *Decision Making with Dependence and Feedback*, Thomas L Saaty . 1996. 1996. Pittsburgh, PA: RWS
134 Publications.

135 [Forman ()] *Deriving Ratio Level Measures from Verbal Judgments*, E H Forman . 1990. George Washington
136 University Working Paper

137 [Forman et al. ()] *Expert Choice, Decision Support Software*, E H Forman , T L Saaty , M A Selly , R Waldron
138 . 1983. McLean, VA.

139 [Saaty ()] 'How to Make a Decision: The Analytic Hierarchy Process'. T L Saaty . *European Journal of Operations*
140 *Research* 1991. 48 p. .

141 [Saaty ()] *How to Make a Decision: The Analytic Hierarchy Process, Interfaces*, T L Saaty . 1994a. 24 p. .

142 [Alsamaray and Hussain Almadhon ()] *Multi-Criteria Decision Making* "35th scientific week, Alsamaray , Mosa
143 Hussain & Almadhon . 1995. Alathigia, Syria.

144 [Dyer ()] 'Remarks on the Analytic Hierarchy Process'. J S Dyer . *Management Science* 1990. 36 (3) p. .

145 [Saaty ()] Thomas Saaty , L . *The Analytical Hierarchy Process*, (New York) 1980. McGraw-Hill Co.

146 [Kirkwood (ed.) ()] *Strategic Decision Making -Multi-objective Decision Analysis with Spreadsheets*, C Kirkwood
147 . Multi-Objective Decision Making, S. French, R. Hartley, L.C. Thomas, and D.J. White (ed.) 1997. 1997.
148 1983. Belmont CA; N.Y: Academic Press. p. . (Fundamental Deficiency of Expected Utility Decision Analysis)